



Primary Care Report and Workgroup

SEPTEMBER 15, 2022



Background

- ▶ Considerable experience with primary care models, launched the State's first patient centered medical home (PCMH) program after the General Assembly passed legislation establishing a PCMH pilot (Chapters 5 and 6, 2010 laws of Maryland)
 - Required the five largest commercial carriers and the Medicaid Managed Care Organizations to participate
- ▶ Engaged with the Maryland Primary Care Program since its inception in 2017
 - A voluntary program open to all qualifying Maryland primary care providers that provide funding and support for the delivery of advanced primary care throughout the State
- ▶ Fostered practice transformation initiatives aimed at small primary care and specialty practices
 - Developed programs to help practices deliver efficient, high-quality care while improving outcomes



The Law

- ▶ MHCC is required by Senate Bill 734 (Chapter 667, 2022 laws of Maryland) to convene a Primary Care Workgroup (Workgroup) and annually report on ways to improve quality and access to primary care services, with special attention to increasing health care equity, reducing health care disparities, and avoiding increased costs to patients and the health care system

- ▶ Key provisions:
 - Develop a *Primary Care Analysis and Reporting Plan* (Plan) based on input from the Workgroup, due to the Governor and General Assembly by December 1, 2023

 - Begin reporting to the Governor and General Assembly beginning December 1, 2024



Leading Workgroup Activities

- ▶ Analyze primary care spending investment in total and as a percentage of the total cost of care
- ▶ Develop plans to improve the quality of and access to primary care services, with special attention to increasing health care equity, reducing health care disparities, and avoiding increased costs to patients and payers
- ▶ Identify strategies for reducing the barriers to primary care access and utilization for individuals insured by public or private payers
- ▶ Identify approaches to increasing the primary care workforce, particularly in underserved areas



Key Plan Elements

- ▶ Key topics affecting access, costs, and quality
- ▶ Relevant State policies that hinder or support the delivery of improved primary care
- ▶ Experience of other states in assessing primary care investment
- ▶ An approach for analyzing primary care investment and a method for benchmarking investment as a proportion of the total cost of care for the State and smaller geographic areas such as county and ZIP Code



Key Plan Elements *(Continued)*

- ▶ An approach for aligning primary care investments with areas of the State where health disparities as measured by the Area Deprivation Index and other measures deemed appropriate by the Workgroup
- ▶ Workforce issues and options for expanding access, and other technical considerations that must be addressed by the Workgroup to meet the requirements in law
- ▶ A potential template for mandatory Workgroup reports to the Oversight Committees (Senate Finance and House Health and Government Operations)





WORKGROUP NOMINATIONS

Workgroup Nominees



MEMBERSHIP CATEGORY	NOMINEE ORGANIZATION	NOMINEE AT A GLANCE
Maryland Primary Care Program	MDPCP	Howard Haft, MD: Board-certified specialist in both Internal Medicine and Emergency Medicine with over 40 years of experience; currently serves as the Senior Medical Advisor to the MDPCP
Health Services Cost Review Commission	HSCRC	William Henderson: Principal Deputy Director for Medical Economics and Data Analytics at the HSCRC; over 19 years of experience in data research and analytics
Maryland Insurance Administration	MIA	Karen Lam: Chief, Health Insurance and Managed Care, in the Life and Health Division at the MIA; over 30 years of experience in the insurance industry
Health Care Financing Division of the Maryland Department of Health	Medicaid	Tricia Roddy: Deputy Medicaid Director at the Maryland Department of Health; has served over 21-years with the Maryland Medicaid program
Maryland Academy of Family Physicians	Poolesville Family Practice	Amar Duggirala, DO: Board-certified family physician with 18 years of experience in primary care delivery; owner and Medical Director of Poolesville Family Practice
Maryland Chapter of the Maryland Academy of Pediatrics	Pediatric and Adolescent Care of Silver Spring	Jeffrey Bernstein, MD: Managing Partner at Pediatric and Adolescent Care of Silver Spring; over 34 years practicing primary care general pediatrics

Workgroup Nominees *(Continued)*



MEMBERSHIP CATEGORY	NOMINEE ORGANIZATION	NOMINEE AT A GLANCE
Maryland Section of the American College of Obstetricians and Gynecologists	Ascension Saint Agnes	Ishrat Rafi, MD: Clinical and administrative obstetrician and gynecologist with more than 20 years of experience; currently serves as Saint Agnes Ascension’s Patient Safety and Quality Director
Maryland Nurses Association	The Johns Hopkins Hospital	Christie Simon-Waterman, DNP: President of the MNA and a certified registered nurse practitioner at The Johns Hopkins Hospital; over 26 years in health care
Maryland Affiliate of American College of Nurse Midwives	University of Maryland St. Joseph Medical Center	Mette Ramanathan, CNM, FNP: Certified as a nurse-midwife and a family nurse practitioner; over 13 years working in clinical care
Maryland Community Health System	MCHS	Salliann Alborn: Chief Executive Officer for MCHS; over 30 years advising governmental, payer and managed care organizations
Mid-Atlantic Association of Community Health Centers	MACHC	Nora Hoban: Chief Executive Officer of MACHC, oversees association operations; over 10 years in executive management and with more than 25 years of experience

Workgroup Nominees *(Continued)*



MEMBERSHIP CATEGORY	NOMINEE ORGANIZATION	NOMINEE AT A GLANCE
Primary Care	MEDIS, LLC	Michael Barr, MD: Board-certified internist and President of MEDIS, LLC, a health care consulting company; over 30 years of experience
	Johns Hopkins Clinical Alliance	Sarah Johnson Conway, MD: Chief Medical Officer of the Johns Hopkins Clinical Alliance and an assistant professor of Medicine; over seven years practicing internal medicine
	Patient First	Theresa Noe, MBA: Vice President, Strategic Innovation and Partnerships at Patient First; manages executive relationships with health plans, brokers, employers, health systems, and community providers; over 17 years of health care experience
	University of Maryland (UMD) School of Medicine	Niharika Khanna, MD: Board-certified family care physician; serves as a Professor of Family and Community Medicine and as the Associate Chair, Population Health Sciences at the UMD School of Medicine with over 30 years of experience
Payor	CareFirst BlueCross BlueShield	Russell Lewis, Jr., MD: Medical Director for CareFirst BlueCross BlueShield; a board-certified internist with more than 20 years of experience

Workgroup Nominees *(Continued)*



MEMBERSHIP CATEGORY	NOMINEE ORGANIZATION	NOMINEE AT A GLANCE
Payor	Funk & Bolton P.A.	Matthew Celentano: Government Relations Specialist with Funk & Bolton, P.A. for more than five years; advises trade associations and works on insurance legislation in Maryland
	Kaiser Permanente of the Mid-Atlantic	Tinisha Cheatham, MD: Board-certified family medicine physician, Chief of the Mid-Atlantic Permanente Medical Group for the Baltimore service area; more than 17 years of experience
	Amerigroup Maryland, Inc.	Kathleen Loughran: Vice President of Government Relations for Amerigroup; more than 28 years advising government and for-profit organizations on health care issues in commercial and Medicaid markets
Health Services Researcher with Expertise in Primary Care	Johns Hopkins Bloomberg School of Public Health	Jill Marsteller, PhD, MPP: Professor of Health Policy and Management at the Johns Hopkins (JH) Bloomberg School of Public Health with joint appointments in the JH School of Medicine and the Carey School of Business; over 30 years of experience

Workgroup Nominees *(Continued)*



MEMBERSHIP CATEGORY	NOMINEE ORGANIZATION	NOMINEE AT A GLANCE
Stakeholder	Johns Hopkins Health System	Rev. William Johnson, Jr., DDiv: Community chaplain for the Johns Hopkins Health System; works to improve community health outcomes by connecting faith communities to health system resources
	Maryland Hospital Association	Laura Russell, MPH: Director of Health Care Payment at the Maryland Hospital Association, works on public health and population health management initiatives; over seven-years of experience
	MidAtlantic Business Group on Health	John Miller: Executive Director of MidAtlantic Business Group on Health; works with employer groups on health-related matters; over 25 years of experience
	Perdue Farms	Dawn Carey, MBA: Senior Director of Health and Wellness Programs at Perdue Farms; oversees network of onsite wellness centers and Health Improvement Program; over nine years of experience
	State of Maryland	Christina Kuminski: Director of Employee Benefits at the State of Maryland; more than 25 years of account management experience in the insurance industry

Commission Action



Staff recommends the Commission approve the nominations to the Primary Care Workgroup





Next Steps

- ▶ Notify nominees of Workgroup appointment
- ▶ Identify a contractor to support select Workgroup activities
- ▶ Convene the Workgroup in October/November
- ▶ Schedule quarterly meetings in 2023





The End