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January 29, 2021

Dana Farrakhan
Senior Vice President
Strategy, Community and Business Development
University of Maryland Medical Center
22 S. Greene Street
Baltimore, MD 21201

**Re: University of Maryland Medical Center -
Hybrid Pediatric OR – Docket No. 20-24-2445**

Dear Ms. Farrakhan:

The application for a Certificate of Need for the project identified above has been received and reviewed for completeness by the Commission's Staff. The application will be docketed for formal review as of **February 12, 2021** and notice of the docketing of the application will appear in the *Maryland Register* on that date.

Although not affecting the completeness of the application, the MHCC has the following additional information questions:

1. The CON application and completeness responses indicate that upon project completion UMMC will have 23 mixed use general purpose and 13 special purpose ORs spread among several locations (referred to as "OR Suites" in the table below) within the facility. Questions (a) through (c) seek to provide MHCC staff with an understanding of the OR configuration and uses.

(a) Complete the table below.

OR Suite	Location	# general purpose ORs	# and type of special purpose ORs	Description of the type of surgical procedures performed in this surgical suite or location

(b) Please discuss why UMMC has built and is operating a variety of surgical suites in multiple locations within UMMC, rather than pursuing a more centralized approach to delivering these services.

(c) This project would relocate two mixed-use general purpose ORs to create space for the second hybrid ORs. Is this an opportunity to reconfigure the OR complement in a way that might create greater efficiency?

Should you have any questions regarding this matter, feel free to contact Kevin McDonald at (410) 764-5982.

Sincerely,



Ruby Potter
Health Facilities Coordinator

cc: Scott Tinsley-Hall, University of Maryland Medical Center
Thomas C. Dame, Esq., Gallagher, Evelius & Jones, LLP
Mallory M. Regenbogen, Esq., Gallagher, Evelius & Jones, LLP
Letitia Dzirasa, MD, Health Officer, Baltimore City Health Department