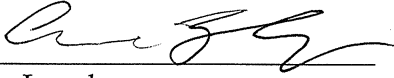


AFFIRMATIONS

AFFIRMATION

I hereby declare and affirm under the penalties of perjury that the facts stated in this application and its attachments are true and correct to the best of my knowledge, information, and belief.



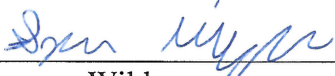
Anne Langley
Senior Director, Health Planning and Community Engagement
Health Care Transformation and Strategic Planning
Johns Hopkins Health System

02/02/2018

Date

AFFIRMATION

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Spencer Wildonger
Director of Health Planning
Health Care Transformation and Strategic Planning
Johns Hopkins Health System

02/02/2018

Date

AFFIRMATION

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Carl H. Francioli, CPA, CGMA
Vice President, Finance
Chief Financial Officer
Johns Hopkins Bayview Medical Center

02/02/2018

Date

AFFIRMATION

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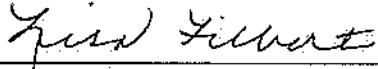
Cheryl Koch, MS, RD, FAND
Vice President, Operations and Facilities
Johns Hopkins Bayview Medical Center

02/02/2018

Date

AFFIRMATION

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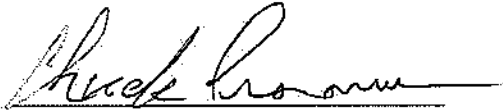
Lisa Filbert, RN, MS, NHA
Chief Of Staff
Johns Hopkins Bayview Medical Center

02/02/2018

Date

AFFIRMATION

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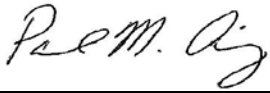
Chuck Cronauer
Director of Finance
Johns Hopkins Bayview Medical Center

02/02/2018

Date

AFFIRMATION

I hereby declare and affirm under the penalties of perjury that the facts stated in this application and its attachments are true and correct to the best of my knowledge, information, and belief.



02/02/2018

Paul M. Airey
Director - Facilities, Design + Construction
Johns Hopkins Health System

Date

AFFIRMATION

I hereby declare and affirm under the penalties of perjury that the facts stated in this application and its attachments are true and correct to the best of my knowledge, information, and belief.



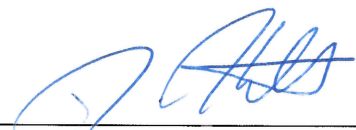
Marge Smith
Architect - Sr. Medical Planner
Johns Hopkins Health System

02/02/2018

Date

AFFIRMATION

I hereby declare and affirm under the penalties of perjury that the facts stated in this application and its attachments are true and correct to the best of my knowledge, information, and belief.



Doug Hall
Senior Director of Planning Analytics & Business Intelligence
Johns Hopkins Health System

02/02/2018

Date

AFFIRMATION

I hereby declare and affirm under the penalties of perjury that the facts stated in this application and its attachments are true and correct to the best of my knowledge, information, and belief.



Gregg Burleyson
Director, Operations Analysis & Planning
Finance Department
Johns Hopkins Bayview Medical Center

02/02/2018

Date

AFFIRMATION

I hereby declare and affirm under the penalties of perjury that the facts stated in this application and its attachments are true and correct to the best of my knowledge, information, and belief.


Andrew Solberg
A.L.S. Healthcare Consultant Services

02/02/2018

Date