

JHBMC TSA ONLY							ALL GEOGRAPHIES			
Hospital Campus	2016 Volume	2016 Market Share	2016 Volume Excluding JHBMC	2016 Market Share Excluding JHBMC	Projected JHBMC Market Recapture*	Projected Count of Recapture**	Hospital Campus	2016 Volume	2016 Volume Adjusted for Market Recapture	2016 Volume Percent Impact
MedStar Franklin Square Medical Center	2,475	14.3%	2,475	15.4%	-	(60.2)	MedStar Franklin Square Medical Center	2,988	2,928	-2.01%
Mercy Medical Center	1,936	11.2%	1,936	12.1%	-	(47.1)	Mercy Medical Center	3,151	3,104	-1.49%
Greater Baltimore Medical Center	1,744	10.1%	1,744	10.9%	-	(42.4)	Greater Baltimore Medical Center	3,855	3,813	-1.10%
The Johns Hopkins Hospital	1,473	8.5%	1,473	9.2%	-	(35.8)	The Johns Hopkins Hospital	2,502	2,466	-1.43%
Johns Hopkins Bayview Medical Center	1,231	7.1%	-	-	390	-	-	-	-	-
University of Maryland Saint Joseph Medical Center	1,170	6.8%	1,170	7.3%	-	(28.7)	University of Maryland Saint Joseph Medical Center	2,455	2,427	-1.16%
Anne Arundel Medical Center	1,096	6.3%	1,096	6.8%	-	(26.7)	Anne Arundel Medical Center	5,867	5,840	-0.45%
University of Maryland Medical Center	1,021	5.9%	1,021	6.4%	-	(24.8)	University of Maryland Medical Center	1,856	1,831	-1.34%
MedStar Harbor Hospital	962	5.6%	962	6.0%	-	(23.4)	MedStar Harbor Hospital	1,321	1,298	-1.77%
Sinai Hospital	913	5.3%	913	5.7%	-	(22.2)	Sinai Hospital	2,336	2,314	-0.95%
University of Maryland Upper Chesapeake Medical Center	754	4.4%	754	4.7%	-	(18.3)	University of Maryland Upper Chesapeake Medical Center	1,338	1,320	-1.37%
Saint Agnes Hospital	753	4.4%	753	4.7%	-	(18.3)	Saint Agnes Hospital	2,173	2,155	-0.84%
University of Maryland Baltimore Washington Medical Center	628	3.6%	628	3.9%	-	(15.3)	University of Maryland Baltimore Washington Medical Center	952	937	-1.60%
Howard County General Hospital	475	2.8%	475	3.0%	-	(11.6)	Howard County General Hospital	3,714	3,702	-0.31%
MedStar Saint Mary's Hospital	346	2.0%	346	2.2%	-	(8.4)	Hospitals with Recapture Volume < 10 Excluded			
Calvert Memorial Hospital	109	0.6%	109	0.7%	-	(2.7)				
Holy Cross Hospital	85	0.5%	85	0.5%	-	(2.1)				
University of Maryland Prince George's Hospital Center	20	0.1%	20	0.1%	-	(0.5)				
Carroll Hospital Center	15	0.1%	15	0.1%	-	(0.4)				
Union Hospital of Cecil County	11	0.1%	11	0.1%	-	(0.3)				
Washington Adventist Hospital	11	0.1%	11	0.1%	-	(0.3)				
Shady Grove Adventist Hospital	8	0.0%	8	0.0%	-	(0.2)				
MedStar Southern Maryland Hospital Center	8	0.0%	8	0.0%	-	(0.2)				
University of Maryland Charles Regional Medical Center	7	0.0%	7	0.0%	-	(0.2)				
MedStar Union Memorial Hospital	4	0.0%	4	0.0%	-	(0.1)				
Frederick Memorial Hospital	2	0.0%	2	0.0%	-	(0)				
University of Maryland Harford Memorial Hospital	2	0.0%	2	0.0%	-	(0)				
MedStar Montgomery General Hospital	2	0.0%	2	0.0%	-	(0)				
Northwest Hospital Center	2	0.0%	2	0.0%	-	(0)				
Peninsula Regional Medical Center	2	0.0%	2	0.0%	-	(0)				
Western Maryland Regional Medical Center	1	0.0%	1	0.0%	-	(0)				
<b>TOTAL</b>	<b>17,266</b>	<b>100.0%</b>	<b>16,035</b>	<b>100.0%</b>	<b>390</b>	<b>(390)</b>				

\*Assumes all recapture from within TSA

\*\*Projects recapture counts using 2016 volume