



## Primary Care Investment Workgroup Meeting Summary

April 28, 2026 | 5:00pm – 6:30pm

- Two researchers presented a framework for evaluating primary care investment that they coauthored, which was recently published by the Milbank Memorial Fund
- Freedman Healthcare, LLC presented draft primary care investment targets, along with preliminary data and findings for the 2026 report
- Staff reviewed the project timeline and outlined proposed next steps for the investment targets
- Health Services Cost Review Commission staff provided an update on the AHEAD Total Cost of Care target process and timeline
- Maryland Department of Health staff shared updates on Maryland AHEAD Primary Care Programs

### MEMBERS IN ATTENDANCE

| Count | First Name | Last Name         | Organization                                                          |
|-------|------------|-------------------|-----------------------------------------------------------------------|
| 1     | Salliann   | Alborn            | Maryland Community Health System                                      |
| 2     | Chris      | Barker            | PatientFirst                                                          |
| 3     | Michael    | Barr              | MEDIS, LLC                                                            |
| 4     | Jeffrey    | Bernstein         | Maryland Chapter of the American Academy of Pediatrics                |
| 5     | Tyler      | Blanchard         | Aledade, Inc.                                                         |
| 6     | Brad       | Boban             | Maryland Insurance Administration                                     |
| 7     | Tinisha    | Cheatham          | Kaiser Permanente of the Mid-Atlantic                                 |
| 8     | Sarah      | Conway            | Johns Hopkins                                                         |
| 9     | Kim        | Johnston-Deltuva  | LifeBridge                                                            |
| 10    | Amar       | Duggirala         | Maryland Academy of Family Physicians /<br>Pooleville Family Practice |
| 11    | Hannah     | Friedman-Bell     | HSCRC                                                                 |
| 12    | Danielle   | Stroughton Duncan | COLA, Inc.                                                            |
| 13    | Laura      | Goodman           | Health Services Cost Review Commission                                |
| 14    | Seiji      | Hayashi           | CareFirst                                                             |
| 15    | William    | Henderson         | Health Services Cost Review Commission                                |

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|-------|------------|----------------|------------------------------------------------------|
| 16    | Nora       | Hoban          | Mid-Atlantic Association of Community Health Centers |
| 17    | William    | Johnson        | Johns Hopkins                                        |
| 18    | Niharika   | Khanna         | University of Maryland                               |
| 19    | Clarence   | Lam            | Maryland General Assembly                            |
| 20    | Jill       | Marstellar     | Johns Hopkins Bloomberg School of Public Health      |
| 21    | Alice      | Sowinski-Rice  | Office of Advanced Primary Care                      |
| 22    | Christie   | Simon-Waterman | Maryland Nurses Association                          |