



Maryland Primary Care Investment Workgroup – Membership

March 6, 2026

MEMBERSHIP CATEGORY	ORGANIZATION	NAME
Maryland General Assembly	Senate	Clarence Lam
Office of Advanced Primary Care	MDH	Vacant
Health Services Cost Review Commission	HSCRC	Laura Goodman William Henderson
Maryland Insurance Administration	MIA	Brad Boban
Health Care Financing Division of the Maryland Department of Health	Medicaid	Vacant
Maryland Academy of Family Physicians	MDAFP	Amar Duggirala <i>Poolesville Family Practice</i>
Maryland Chapter of the American Academy of Pediatrics	MDAAP	Jeffrey Bernstein <i>Pediatric and Adolescent Care of Silver Spring</i>
Maryland Section of the American College of Obstetricians and Gynecologists	MDACOG	Ishrat Rafi <i>Ascension Saint Agnes</i>
Maryland Nurses Association	MNA	Christie Simon-Waterman <i>The Johns Hopkins Hospital</i>
Maryland Affiliate of American College of Nurse Midwives	Maryland Affiliate of ACNM	Mette Ramanathan <i>University of Maryland St. Joseph Medical Center</i>
Maryland Community Health System	MCHS	Salliann Alborn
Mid-Atlantic Association of Community Health Centers	MACHC	Nora Hoban

MEMBERSHIP CATEGORY	ORGANIZATION	NAME
Maryland Hospital Association	MHA	Tequila Terry
Accountable Care Organization	Aledade	Tyler Blanchard
Primary Care	MEDIS, LLC	Michael Barr
Primary Care	Patient First	Chris Barker
Primary Care	Johns Hopkins Clinical Alliance	Sarah Johnson Conway
Primary Care	LifeBridge	Kimberly Johnston Deltuva
Primary Care	University of Maryland School of Medicine	Niharika Khanna
Primary Care	COLA, Inc.	Danielle Stroughton Duncan
Payor	CareFirst BlueCross BlueShield	Seiji Hayashi
Payor	Funk & Bolton P.A.	Matthew Celentano
Payor	Kaiser Permanente of the Mid-Atlantic	Tinisha Cheatham
Payor	Amerigroup Maryland, Inc. & Maryland MCO Association	Kathleen Loughran
Health Services Researcher with Expertise in Primary Care	Johns Hopkins Bloomberg School of Public Health	Jill Marsteller
Other Representatives	Health Care for All	William Johnson, Jr. <i>Community Chaplain for the Johns Hopkins Health System</i>
Other Representatives	Perdue Farms	Dawn Carey
Other Representatives	State of Maryland	Christina Kuminski
Other Representatives	Independent Consultant/ Retired Senior Health Actuary at U.S. Office of Personnel Management	Ronald Gresch

Biographies

Salliann Alborn, BSN – MCHS Representative

Ms. Alborn is the Chief Executive Officer for Maryland Community Health System (MCHS) and has over 30 years of experience advising governmental, health insurance, and managed care organizations. Prior to joining MCHS, Ms. Alborn served as the Executive Director of the Robert Wood Johnson Foundation's Health Impaired Elderly Program and Chair of the Maryland Dental Action Coalition.

Chris Barker – Primary Care Representative

Mr. Barker currently serves as the Vice President of Payer Relations & Value-Based Care at Patient First. His responsibilities include maintaining payer relationships and managing value-based care contract performance, as well as oversight for their business intelligence unit. His previous experience includes inpatient administration with HCA Healthcare as well as operations management for their first clinically integrated network, Virginia Care Partners.

Michael Barr, MD, MBA, MACP, FRCP – Primary Care Representative

Dr. Barr is a board-certified internist and President of MEDIS, LLC, a health care consulting company. He has over 30 years of health care related experience. Previously, he served as the Executive Vice President of the Quality Measurement & Research Group at the National Committee for Quality Assurance and as Senior Vice President at the American College of Physicians. Dr. Barr also served as an MHCC Commissioner.

Jeffrey Bernstein, MD – MDAAP Representative

Dr. Bernstein is a Managing Partner at Pediatric and Adolescent Care of Silver Spring. He has over 34 years of experience practicing primary care general pediatrics. Dr. Bernstein also serves on several boards and committees, including the Board of Governors for the Privia Quality Network—Mid-Atlantic and the Clinical Performance, Payer, and Finance Committees of Privia Medical Group.

Tyler Blanchard, BS – Accountable Care Organization Representative

Mr. Blanchard has led Aledade's multi-payer Accountable Care Organizations in Delaware, Maryland, and the District of Columbia as Market President. He leads Aledade's Care Transformation Organization within the Maryland Primary Care Program. Mr. Blanchard serves as a Payment and Attribution Committee Member on the Delaware Health Care Commission's Primary Care Reform Collaborative.

Brad Boban – MIA Representative

Brad Boban is Chief Actuary in the Office of the Chief Actuary at the Maryland Insurance Administration (MIA). He has over 22 years of experience in the health insurance industry. Mr. Boban oversees and manages the review of health insurance rate filings, including Affordable Care Act, long term care, and Medicare Supplement. Prior to joining the MIA, Mr. Boban worked as a pricing actuary at CareFirst BlueCross BlueShield.

Dawn Carey, MBA – Consumer (Employer) Representative

Ms. Carey is the Senior Director of Health and Wellness Programs at Perdue Farms. She has more than 10 years of experience supporting Perdue Farms' onsite wellness centers, which provide primary care to associates and dependents. Previously, Ms. Carey served as Perdue Farms' Corporate Healthworks Manager.

Matthew Celentano – Payor Representative

Mr. Celentano served as Government Relations Specialist with Funk & Bolton, P.A. for more than five years. He manages and advises State trade associations and works with stakeholders on legislation and matters related to the regulation of insurance in Maryland. Prior to joining the firm, Mr. Celentano served for 16 years as Deputy Director of the Maryland Citizens' Health Initiative.

Tinisha Cheatham, DO – Payor Representative

Dr. Cheatham is a board-certified family medicine physician with over 17 years of experience. She serves as Physician in Chief of the Mid-Atlantic Permanente Medical Group for the Baltimore service area. In this role, Dr. Cheatham is responsible for a staff of clinicians that provide care to over 134,000 patients across the Baltimore metropolitan area.

Sarah Johnson Conway, MD – Primary Care Representative

Dr. Conway is the Chief Medical Officer of the Johns Hopkins Clinical Alliance, a clinically integrated network of physicians who drive value-based care and quality efforts. She has been practicing internal medicine for more than seven years. Previously, Dr. Conway served as the Medical Director of Care Coordination for the Johns Hopkins Care Transformation Organization.

Kimberly Johnston Deltuva, MD – Primary Care Representative

Dr. Deltuva is a board-certified family physician and owner of Johnston Family Medicine in Westminster, Maryland. Dr. Deltuva is the Chief Physician Executive for Value-Based Models at LifeBridge Health, where she leads strategy and implementation of alternative payment models and primary care transformation across the health system.

Amar Duggirala, DO, MPH, FAAFP – MDAFP Representative

Dr. Duggirala is a board-certified family physician with more than 18 years of experience in primary care delivery, including two years at the University of Maryland Medical Center. He is the owner and Medical Director of Poolesville Family Practice and has extensive experience in primary care reimbursement. Dr. Duggirala also serves as an adjunct clinical instructor at the University of Maryland School of Medicine.

Danielle Stroughton Duncan, MLS, MEd, EdD – Primary Care Representative

Dr. Duncan has over 20 years of experience as a Medical Laboratory Scientist and Clinical Educator in various healthcare settings throughout Maryland. With her vast knowledge, she has trained laboratory science professionals, medical assistants, and nurses to provide patient care. Currently, she is the Director of Education at COLA, Inc., where she oversees the creation and development of educational content for laboratory science professionals and physicians.

Laura Goodman – HSCRC Representative

Ms. Goodman is an Associate Director with the Medical Economics and Data Analytics team at the Health Services Cost Review Commission (HSCRC). Before joining the HSCRC in September 2025, she spent 12 years with the Maryland Medicaid program, where she led activities related to health system transformation, advanced primary care and population health, and health disparities. Prior to shifting to domestic health care policy, Ms. Goodman managed a portfolio of global health programs for a Baltimore-based international health non-profit.

Ronald Gresch, MAAA, ASA – Consumer Representative

Mr. Gresch is a consultant for the U.S. Office of Personnel Management (OPM) where he focuses on improving Medicare integration and participation, long term care insurance, and the Postal Service Reform Act of 2022. He has 42 years of federal government experience. Prior to his retirement, Mr. Gresch served as a Senior Health Actuary at OPM and was the primary negotiator of health insurance premiums for the Federal Employees Health Benefits Program.

Seiji Hayashi, MD – Payor Representative

Dr. Hayashi is Lead Medical Director for Government Programs at CareFirst BlueCross BlueShield. He is a board-certified family physician and an experienced leader in primary care, quality improvement, and health policy at the local and national levels. Prior to CareFirst, he spearheaded health services integration and transformation at two area federally qualified health centers. His national health policy experience comes from his role as Chief Medical Officer for the federal Health Center Program at the Health Resources and Services Administration.

William Henderson – HSCRC Representative

Mr. Henderson is the Principal Deputy Director for Medical Economics and Data Analytics at the Health Services Cost Review Commission (HSCRC). In this role, he gathers, manages, and analyzes data for the Maryland Total Cost of Care Model and the regulatory operations of HSCRC. Mr. Henderson has over 20 years of experience in data research and analytics. Previously, he led analytics for a national specialty managed care company.

Nora Hoban – MACHC Representative

Ms. Hoban is the Chief Executive Officer of the Mid-Atlantic Association of Community Health Centers (MACHC) where she oversees the overall operations. She has 11 years of executive management experience and more than 25 years of policy and data analytics, project and financial management, and provider payment expertise. Prior to joining MACHC, Ms. Hoban served as Senior Vice President at the Maryland Hospital Association.

William Johnson, Jr., DDiv – Consumer Representative

Rev. Dr. Johnson is a community chaplain for the Johns Hopkins Health System. He works to improve community health outcomes by connecting faith communities to health system resources, as well as providing compassionate spiritual care to patients and community members. Dr. Johnson has held various positions within the State of Maryland for nearly 33 years.

Niharika Khanna, MBBS, MD, DGO – Primary Care Representative

Dr. Khanna is a board-certified family care physician with over 30 years of experience. She serves as a Professor of Family and Community Medicine and as the Associate Chair, Population Health Sciences at the University of Maryland School of Medicine. Dr. Khanna has worked in various aspects of practitioner and graduate education, including as Director of the Maryland Learning Collaborative.

Christina Kuminski – Consumer (Employer) Representative

Ms. Kuminski is the Director of Employee Benefits at the State of Maryland. She has over 25 years of account management experience in the insurance industry. Before joining the State, Ms. Kuminski served in various managerial and executive positions including as an Account Manager for Sedgwick and as an Account Executive for Hodge, Hart & Schleifer, Inc.

Clarence Lam, MD, MPH – Maryland General Assembly Representative

Dr. Lam is Maryland's 12th Legislative District representative for the counties of Anne Arundel and Howard. He is a board-certified physician in preventive medicine at the Johns Hopkins Bloomberg School of Public Health and serves as the program director of the preventive medicine residency

program. Dr. Lam is an attending physician at the occupational health clinic at the Johns Hopkins Applied Physics Laboratory.

Kathleen Loughran – Payor Representative

Ms. Loughran is the Vice President of Government Relations for Amerigroup. She has more than 28 years of experience advising government and for-profit organizations on health care issues in commercial and Medicaid markets. Prior to joining Amerigroup, Ms. Loughran was Associate Commissioner of Policy and Government Affairs at the Maryland Insurance Administration.

Jill Marsteller, PhD, MPP – Health Services Researcher with Expertise in Primary Care Representative

Dr. Marsteller is a Professor of Health Policy and Management at the Johns Hopkins (JH) Bloomberg School of Public Health with joint appointments in the JH School of Medicine and the Carey School of Business. Dr. Marsteller has over 30 years of experience in health services research with a focus on how to provide best-evidence care in a range of health care delivery settings.

Ishrat Rafi, MD, MPH – MDACOG Representative

Dr. Rafi is a clinical and administrative obstetrician and gynecologist with more than 20 years of experience. Her prior positions include serving in leadership positions at Saint Agnes Ascension as Department Chairperson for OB/GYN, and Operating Room and Surgical Director. She is currently Saint Agnes Ascension’s Patient Safety Quality Medical Director and Minimally Invasive Gynecology Director. Dr. Rafi is the current MD Section Vice Chairperson of the American Congress of Obstetricians and Gynecologists.

Mette Ramanathan, CNM, FNP – Maryland Affiliate of ACNM Representative

Ms. Ramanathan is dual certified as a nurse-midwife and a family nurse practitioner. She has been working clinically as a dual practitioner for over 15 years. Ms. Ramanathan currently serves as a nurse-midwife at Saint Joseph Hospital within the University of Maryland Medical System. Before joining Saint Joseph Hospital, she held clinical positions in urgent care and school-based health clinics.

Christie Simon-Waterman, DNP, CRNP, RN – MNA Representative

Dr. Simon-Waterman is the President of the Maryland Nurses Association (MNA) and a certified registered nurse practitioner at The Johns Hopkins Hospital. She has over 26 years of experience in the health care industry and serves on multiple health care committees for the MNA and the Nurse Practitioner Association of Maryland. Dr. Simon-Waterman previously served as Director of Nursing at Future Care Health and Management Corporation.

Tequila Terry, MHA – Maryland Hospital Association Representative

Ms. Terry is MHA’s Senior Vice President of Care Transformation and Finance. She leads MHA’s advocacy strategy for Maryland hospitals in quality improvement, health equity, health care payment, and population health. Ms. Terry’s prior positions include Director of the federal CMS Innovation Center’s state innovation and population health portfolio and Principal Deputy Director with HSCRC, where she led the Center for Payment Reform & Provider Alignment.