

Primary Care Investment Workgroup

Meeting Summary

March 25, 2025 | 5:00pm - 6:30pm

- Freedman Healthcare, LLC reviewed recent primary care investment activities in Maryland and in other states, including national trends in value-based payment adoption, pending legislation as well as a Primary Care Investment Network technical assistance learning community
- The Maryland Primary Care Program Management Office presented updates on the AHEAD Model, including program timeline and anticipated milestones
- Staff provided an overview of key findings from the 2025 All-Payer Claims Database analysis
 of primary care investment, which compared spending across payers based on the Primary
 Care Investment Workgroup, AHEAD, and Maryland Medicaid/Hilltop Institute definitions
 of primary care
- Freedman Healthcare, LLC presented investment strategy considerations, including structuring a primary care target as a percentage of total medical expenditure, utilization of Advanced Payment Models as a primary care investment strategy in other states, and lessons for Maryland
- Freedman Healthcare, LLC shared opportunities and examples of dashboards for primary care system monitoring

PARTICIPANTS				
Count	First Name	Last Name	Organization	
1	Salliann	Alborn	Maryland Community Health System	
2	Chris	Barker	Patient First	
3	Jeffrey	Bernstein	Pediatric and Adolescent Care of Silver Spring	
4	Tyler	Blanchard	Aledade	
5	Bradley	Boban	Maryland Insurance Administration	
6	Sarah	Johnson Conway	Johns Hopkins Clinical Alliance	
7	Amar	Duggirala	Poolesville Family Practice	
	Seiji	Hayashi	, and the second	
8	Russel	Lewis ¹	CareFirst BlueCross BlueShield	

PARTICIPANTS				
Count	First Name	Last Name	Organization	
9	William	Henderson	Health Services Cost Review Commission	
10	Nora	Hoban	Mid-Atlantic Association of Community Health Centers	
11	William	Johnson, Jr.	Johns Hopkins Health System	
12	Niharika	Khanna	University of Maryland School of Medicine	
13	Jill	Marstellar	Johns Hopkins Bloomberg School of Public Health	
14	Chad	Perman	Maryland Primary Care Program Management Office	
	Tricia	Roddy		
15	Laura	Goodman ¹	Medicaid	
16	Christie	Simon-Waterman	The Johns Hopkins Hospital	
17	Ben	Steffen	Maryland Health Care Commission	
	Tequila	Terry		
18	Patrick	Carlson ¹	Maryland Hospital Association	

^{1.} This designated representative attended on behalf of the member.