



Primary Care Investment Workgroup Meeting Summary

December 2, 2025 | 5:00pm – 6:30pm

- Freedman Healthcare, LLC (Freedman) provided an overview of the 2025 Primary Care Investment Workgroup Report (report) including data and findings on primary care spending by payer and county, based on the Achieving Healthcare Efficiency through Accountable Design (AHEAD) model definition of primary care
- Staff reviewed the five report recommendations
- Freedman presented the proposed approach to calculating payer specific investment targets and creating maps to help direct investment to areas of greatest need
- Staff shared the timeline and proposed next steps for the investment targets
- Chad Perman, MDH shared an update on AHEAD primary care programs available in Maryland

MEMBERS IN ATTENDANCE

Count	First Name	Last Name	Organization
1	Salliann	Alborn	Maryland Community Health System
2	Chris	Barker	Patient First
3	Michael	Barr	MEDIS, LLC
4	Jeffrey	Bernstein	Maryland Chapter of the American Academy of Pediatrics
5	Tyler	Blanchard	Aledade, Inc.
6	Tinisha	Cheatham	Kaiser Permanente of the Mid-Atlantic
7	Kimberly	Johnston Deltuva	LifeBridge
8	Danielle	Stroughton Duncan	COLA, Inc.
9	Laura	Goodman	Health Services Cost Review Commission
10	William	Henderson	Health Services Cost Review Commission
11	Nora	Hoban	Mid-Atlantic Association of Community Health Centers
12	Douglas	Jacobs	Maryland Health Care Commission

Count	First Name	Last Name	Organization
13	Niharika	Khanna	University of Maryland School of Medicine
14	Clarence	Lam	Maryland Senate
15	Djinge	Lindsay	Maryland Department of Health
16	Jill	Marstellar	Johns Hopkins Bloomberg School of Public Health
17	Chad	Perman	Maryland Primary Care Program Management Office
18	Tequila	Terry	Maryland Hospital Association