

## Primary Care Investment Workgroup Meeting Summary

April 28, 2026 | 5:00pm – 6:30pm

- Two researchers presented a framework for evaluating primary care investment that they coauthored, which was recently published by the Milbank Memorial Fund
- Freedman Healthcare, LLC presented draft primary care investment targets, along with preliminary data and findings for the 2026 report
- Staff reviewed the project timeline and outlined proposed next steps for the investment targets
- Health Services Cost Review Commission staff provided an update on the AHEAD Total Cost of Care target process and timeline
- Maryland Department of Health staff shared updates on Maryland AHEAD Primary Care Programs

### MEMBERS IN ATTENDANCE

Count	First Name	Last Name	Organization
1	Salliann	Alborn	Maryland Community Health System
2	Chris	Barker	PatientFirst
3	Michael	Barr	MEDIS, LLC
4	Jeffrey	Bernstein	Maryland Chapter of the American Academy of Pediatrics
5	Tyler	Blanchard	Aledade, Inc.
6	Brad	Boban	Maryland Insurance Administration
7	Tinisha	Cheatham	Kaiser Permanente of the Mid-Atlantic
8	Sarah	Conway	Johns Hopkins
9	Kim	Johnston-Deltuva	LifeBridge
10	Amar	Duggirala	Maryland Academy of Family Physicians / Poolesville Family Practice
11	Hannah	Friedman-Bell	HSCRC
12	Danielle	Stroughton Duncan	COLA, Inc.
13	Laura	Goodman	Health Services Cost Review Commission
14	Seiji	Hayashi	CareFirst
15	William	Henderson	Health Services Cost Review Commission

<b>Count</b>	<b>First Name</b>	<b>Last Name</b>	<b>Organization</b>
<b>16</b>	Nora	Hoban	Mid-Atlantic Association of Community Health Centers
<b>17</b>	William	Johnson	Johns Hopkins
<b>18</b>	Niharika	Khanna	University of Maryland
<b>19</b>	Clarence	Lam	Maryland General Assembly
<b>20</b>	Jill	Marstellar	Johns Hopkins Bloomberg School of Public Health
<b>21</b>	Alice	Sowinski-Rice	Office of Advanced Primary Care
<b>22</b>	Christie	Simon-Waterman	Maryland Nurses Association