



Primary Care Investment Workgroup Meeting Summary

January 27, 2026 | 5:00pm – 6:30pm

- Freedman Healthcare, LLC presented the proposed approach to calculating payer specific investment targets, examples of target scenarios and a map to help direct investment to areas of greatest need
- Staff shared an outline of the 2026 Report, as well as the timeline and proposed next steps for the investment targets
- Chad Perman, MDH shared an update on AHEAD primary care programs available in Maryland

MEMBERS IN ATTENDANCE

Count	First Name	Last Name	Organization
1	Salliann	Alborn	Maryland Community Health System
2	Chris	Barker	Patient First
3	Michael	Barr	MEDIS, LLC
4	Jeffrey	Bernstein	Maryland Chapter of the American Academy of Pediatrics
5	Tyler	Blanchard	Aledade, Inc.
6	Brad	Boban	Maryland Insurance Administration
7	Tinisha	Cheatham	Kaiser Permanente of the Mid-Atlantic
8	Sarah	Johnson Conway	Johns Hopkins Clinical Alliance
9	Amar	Duggirala	Maryland Academy of Family Physicians / Poolesville Family Practice
10	Danielle	Stroughton Duncan	COLA, Inc.
11	Laura	Goodman	Health Services Cost Review Commission
12	William	Henderson	Health Services Cost Review Commission
13	Nora	Hoban	Mid-Atlantic Association of Community Health Centers
14	Douglas	Jacobs	Maryland Health Care Commission
15	William	Johnson	Community Chaplain for the Johns Hopkins Health System

Count	First Name	Last Name	Organization
16	Niharika	Khanna	University of Maryland School of Medicine
17	Christina	Kuminski	Maryland State Employee Health Plan
18	Clarence	Lam	Maryland Senate
19	Djinge	Lindsay	Maryland Department of Health
20	Jill	Marstellar	Johns Hopkins Bloomberg School of Public Health
21	Chad	Perman	Maryland Primary Care Program / Office of Advanced Primary Care
22	Tequila	Terry	Maryland Hospital Association
23	Christie	Simon Waterman	Maryland Nurses Association / The Johns Hopkins Hospital