



An Overview of State Led Primary Care Initiatives

NOVEMBER 10, 2022

Maryland Multi-Payer Patient Centered Medical Home



2011-2016

- ▶ MHCC launched the Maryland Multi-Payer Patient Centered Medical Home Program (PCMH) (MMPP) as a three-year pilot demonstration with 52 select primary care practices; it was extended through 2016

- ▶ A unique feature of the MMPP as compared to many other PCMH programs nationally is that the law (Chapters 5 and 6, 2010 Laws of Maryland) required participation by the five largest State-regulated health insurance carriers and Medicaid
 - The military care plan TRICARE, the Federal Health Benefits Program, and the Maryland State Employees Benefit Plan elected to participate voluntarily

 - Incentives for practices included a Fixed Transformation Payment and Shared Savings eligibility

Maryland Multi-Payer Patient Centered Medical Home

2011-2016

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- ▶ Results were mixed on site-level quality and utilization measures
 - Participation was significantly associated with lower inpatient and outpatient payments in the first year among privately insured beneficiaries, and for the entire duration among Medicaid beneficiaries
 - There was indication that practices shifted responsibility for certain administrative tasks from providers to medical assistants or care managers



Practice Transformation Network

2016-2019

- ▶ MHCC, MedChi, The Maryland State Medical Society, and the University of Maryland School of Medicine, Department of Family and Community Medicine partnered with the New Jersey Innovation Institute (NJII) in 2016 to complete Centers for Medicare and Medicaid Services (CMS) defined practice transformation activities in Maryland
 - NJII was awarded a four year \$50M Practice Transformation Network (PTN) cooperative agreement from CMS
- ▶ Practices performing at or above benchmark were considered by CMS to be strong evidence of transformation
 - Nearly 98 percent of practices engaged in the PTN achieved the CMS benchmarks

Maryland Primary Care Program

2016/Planning, 2019/Launch - Present



- ▶ Launched by the Maryland Department of Health (MDH) Program Management (PMO) and CMS, the Maryland Primary Care Program (MDPCP) is a key initiative under the Total Cost of Care Model
 - As of January 2022, 508 practices participate in the two program tracks that incentivize them to reduce unnecessary hospital utilization and improve the quality of care for their attributed Medicare beneficiaries, among other quality and utilization-focused improvements
 - A new track, Track 3, will begin January 1, 2023, that increases the total cost of care accountability of participating practices by introducing upside and downside financial risk based on practice performance on cost, utilization, and quality metrics; Track 3 is modeled after the national Primary Care First model
 - The MHCC collaborates with the MDH on the program design and convenes the MDPCP Advisory Council, which advises the Secretary of Health and MDPCP PMO on potential enhancements to the operations and recommends changes to the program

Maryland Primary Care Program

2016/Planning, 2019/Launch - Present

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- ▶ MDPCP provides over \$200M annually in additional Medicare investment
- ▶ MDPCP has multi-payer engagement: CareFirst (2020), Medicaid (anticipated - 2023)
- ▶ MDPCP is approved to operate through 2026, an evaluation of the TCOC Model and MDPCP will be released by CMS' contractor in 2023, which will inform CMS' decision on extending the program beyond 2026



Advancing Practice Transformation in Ambulatory Practices



2021-Present

- ▶ In June 2021, MHCC competitively awarded MedChi Care Transformation Organization (MedChi CTO) a grant to engage up to 50 Maryland-based practices to complete select practice transformation milestones (readiness assessment, workflow redesign, and training modules)
 - Workflows and modules provide practices with techniques that once implemented can help improve patient health outcomes
- ▶ MHCC awarded MedChi CTO Round 2 funding to complete transformation activities for up to 25 practices in July 2022
- ▶ Early Round 1 results are promising, 82 percent of practices completed workflow redesign and 43 percent quarterly assessments; practice program feedback has been positive



QUESTIONS