



Maryland Health Care Commission

Thursday, February 16, 2017

1:00 p.m.

1. APPROVAL OF MINUTES

2. UPDATE OF ACTIVITIES

3. [ACTION: Certificate of Need – Lorien Elkridge \(Docket No. 16-13-2379\)](#)

4. [ACTION: COMAR 10.24.19 – State Health Plan for Facilities and Services: Freestanding Medical Facilities - Proposed Regulations](#)

5. [PRESENTATION: Proposed Legislation](#)

6. [PRESENTATION: Maryland Patient Safety Center – Annual Report](#)

7. [Overview of Upcoming Initiatives](#)

8. ADJOURNMENT



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ACTION:

Certificate of Need

Lorien Elkridge (Docket No. 16-13-2379)

(Agenda Item #3)



MARYLAND
HEALTH CARE
COMMISSION

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ACTION:

COMAR 10.24.19

State Health Plan for Facilities and Services: Freestanding Medical
Facilities - Proposed Regulations

(Agenda Item #4)



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PRESENTATION:

Proposed Legislation

(Agenda Item #5)

Legislative Update

Erin Dorrien

Chief, Government and Public Affairs

February 16, 2017



Presentation Overview

- Legislation Related to the Maryland Patient Referral Law
- Legislation related to Health Reform and Regulatory reform in the State
- Maryland Comprehensive Primary Care Model

SB 369/ HB 403 MD Patient Referral Law- Compensation Arrangements Under Federally Approved Programs and Models

- Establishes an exemption from the MPRL for certain compensation arrangements including;
 - An Advance Payment ACO
 - A Pioneer ACO
 - A next generation ACO
 - An APM approved by CMS
- Requires certain information to be filed with the MIA and a determination by the insurance Commissioner if the arrangement violates insurance law.

HB 1053 Integrated Community Oncology Reporting Program

- Establishes an Integrated Community Oncology Pilot program
- Requires MHCC to establish an application process for the program
- Requires MHCC to establish a Clinical Advisory Group to advise on the development of regulations and assist in ongoing monitoring of the performance of the centers
- Requires MHCC to report results to the Governor and General Assembly

Bills Related to Possible Changes in the Affordable Care Act

- SB 571/HB 909 Maryland Health Insurance Coverage Protection Act
 - Creates a Maryland Health Insurance Coverage Protection Act
 - Requires the Commission to assess the impact of federal changes to the ACA, Medicaid or Medicare
- HB 736 Workgroup to Recommend Possible Reforms to Maryland's Health Care System
 - Establishes a workgroup to study and recommend reforms to Maryland's Health Care System should certain changes occur at the federal level

SB 1020 Maryland Health Care Regulatory Reform Act of 2017

- Reorganizes MHCC and HSCRC into the Maryland Health Care and Cost Review Commission
- Establishes an oversight framework similar to that of the Public Service Commission – five full-time paid Commissioners
- Requires the new Commission to submit a proposal for a streamlined CON process to the Governor and the General Assembly

Maryland Comprehensive Primary Care Program

- Creates a framework for the Maryland Comprehensive Primary Care Model
- Establishes MHCC as the coordinating entity for the MCPC model
- Establishes an advisory council to advise MHCC on design, recruitment, performance monitoring, and model enhancements
- Program is conditional on CMMI approval



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PRESENTATION:

Maryland Patient Safety Center – Annual Report

(Agenda Item #6)

Maryland Patient Safety Center FY 2017 Update and FY 2018 Program Plan

Presented to the
Maryland Health Care Commission
February 2017



Maryland Patient Safety Center Board of Directors

- **James R. Rost, MD**, Medical Director, NICU and Medical Director of Patient Safety, Adventist Healthcare Shady Grove Medical Center
- **Gerald Abrams**, Director
Abrams, Foster, Nole & Williams, PA
- **Kelly Corbi**, Chief Operating Officer
Northwest Hospital
- **Carmela Coyle**, President & CEO
Maryland Hospital Association
- **Joseph DeMattos, Jr., MA**, President
Health Facilities Association of Maryland
- **Barbara Epke**, Vice President
LifeBridge Health, Inc. & Sinai Hospital of Baltimore
- **E. Robert Feroli, Jr., PharmD, FASHP, FMSO**
Johns Hopkins Hospital, Department of Pharmacy
- **Eugene Friedman**, Former Corporate Counsel
1st Mariner Bank
- **Paul Fronstin, Ph.D.**, Director
Center for Research and Health Benefits Innovation
Employee Benefit Research Institute
- **David Horrocks**, President
CRISP
- **Andrea Hyatt**, President
Maryland Ambulatory Surgery Association
- **Sen. Katherine Klausmeier**
Maryland State Senate, District 8
- **Robert Imhoff**, President & CEO
Maryland Patient Safety Center
- **Lawrence Linder, MD, FACEP, FAAEM**
President and CEO
University of Maryland Community Medical Group
- **David Mayer, MD**
Corporate Vice President of Quality and Safety
MedStar Health
- **Sherry Perkins, PhD, RN, COO and CNO**
Dimensions Health
- **Steve Ports**, Former Principal Deputy Director
Health Services Cost Review Commission
- **Del. Sheree Sample-Hughes**
Maryland General Assembly, District 37 A
- **Barbara Tachovsky**, Former President, Main Line
Hospitals, Paoli, PA.
- **Kathleen White, PhD, RN, NEA-BC, FAAN**,
Associate Professor
The Johns Hopkins University School of Nursing
- **Michael Yochelson, MD, MBA, FACHE**
Vice President, Medical Affairs and Chief Medical Officer
MedStar National Rehabilitation Network



MPSC Members FY 2017

- Adventist Health Care, including:
 - Adventist Behavioral Health
 - Shady Grove Medical Center
 - Washington Adventist Hospital
- Adventist Rehabilitation Hospital
- Anne Arundel Medical Center
- Atlantic General Hospital
- Bon Secours Baltimore Health System
- Calvert Memorial Hospital
- Carroll Hospital Center
- Doctors Community Hospital
- Fort Washington Medical Center
- Frederick Regional Health System
- Garrett County Memorial Hospital
- Greater Baltimore Medical Center
- Holy Cross Hospital
- Johns Hopkins Howard County General Hospital
- Johns Hopkins Suburban Hospital
- Kennedy Krieger Institute
- Laurel Regional Hospital (Dimensions Health)
- Levindale Hebrew Geriatric Center & Hospital
- McCready Health
- MedStar Franklin Square Medical Center
- MedStar Good Samaritan Hospital
- MedStar Southern Maryland Hospital Center
- MedStar St. Mary's Hospital
- MedStar Union Memorial Hospital
- Mercy Medical Center
- Northwest Hospital
- Prince George's Hospital Center (Dimensions Health)
- Sheppard Pratt Health System
- Sinai Hospital of Baltimore
- Union Hospital of Cecil County
- UMD Baltimore Washington Medical Center
- UMD Charles Regional Medical Center
- UMD Medical Center
- UMD Medical Center Midtown Campus
- UMD Rehabilitation & Orthopaedic Institute
- UMD Shore Medical Center Dorchester
- UMD Shore Medical Center Easton
- UMD Shore Medical Center Chestertown
- UMD St. Joseph Medical Center
- UMD Upper Chesapeake Health
- Western Maryland Health System

Mid Atlantic PSO Members FY 2017

- Anne Arundel Medical Center
- Atlantic General Hospital
- Bon Secours Hospital
- Calvert Memorial Hospital
- Carroll Hospital Center
- Doctors Community Hospital
- Frostburg Nursing and Rehabilitation Center
- Ft. Washington Medical Center
- Garrett County Memorial Hospital
- Greater Baltimore Medical Center
- Kennedy Krieger Institute
- Laurel Regional Hospital
- Levindale Hebrew Geriatric Center
- MedStar St. Mary's Hospital
- MedStar Union Memorial Hospital
- Mercy Medical Center
- Meritus Medical Center
- Mt. Washington Pediatric Hospital
- Northwest Hospital
- Prince George's Hospital Center
- SagePoint Senior Living Services
- Sheppard Pratt Health System
- Sinai Hospital
- Union Hospital of Cecil County
- UMD Baltimore Washington Medical Center
- UMD Charles Regional Medical Center
- UMD Harford Memorial Hospital
- UMD Medical Center
- UMD Medical Center Midtown Campus
- UMD Rehabilitation and Orthopaedic Institute
- UMD Shore Health at Chestertown
- UMD Shore Health at Dorchester
- UMD Shore Health at Easton
- UMD Rehabilitation and Orthopedic Institute
- UMD St. Joseph's Medical Center
- UMD Upper Chesapeake Medical Center
- Washington Adventist Hospital
- Western Maryland Health System

Strategic Partners

- **NextPlane** - National vendor of adverse event reporting services
- **HQI** – Maryland QIO
- **Vermont Oxford Network** - Voluntary collaboration of healthcare professionals working together as an interdisciplinary community to change the landscape of neonatal care
- **Alliance for Innovation in Maternal Health** - National alliance promoting maternal and infant health
- **Health Facilities Association of Maryland** - A leader and advocate for Maryland's long-term care provider community
- **Maryland Healthcare Education Institute** – The educational affiliate of the Maryland Hospital Association
- **Maryland Hospital Association** - The advocate for Maryland's hospitals, health systems, communities, and patients before legislative and regulatory bodies
- **MedChi** - Statewide professional association for licensed physicians
- **CRISP** - Regional health information exchange (HIE) serving Maryland and the District of Columbia
- **Society to Improve Diagnosis in Medicine** - National non-profit that catalyzes and leads change to improve diagnosis and eliminate harm
- **Maryland Ambulatory Surgical Association** - The state membership association that represents ambulatory surgery centers (ASCs) and provides advocacy and resources to assist ASCs in delivering high quality, cost-effective ambulatory surgery to the patients they serve
- **Johns Hopkins School of Medicine / The Armstrong Institute for Patient Safety and Quality** – The patient safety center within Johns Hopkins Medicine

FY17 Highlights

- Began marketing of Caring for the Caregiver with strong interest from hospitals in Maryland, NY, SC, and CA.
- Member hospitals totaled 43
- Mid-Atlantic PSO members include 37 facilities
- Commenced Primary Caesarean-Section initiative July 2016
- Commenced Neonatal Abstinence Syndrome initiative October 2016
- Clean Collaborative includes 18 hospitals, 3 LTC and 5 ASCs
- Sepsis Collaborative continues to show reductions in sepsis mortality
- Serve as a consultant to HQI on their LTC Sepsis collaborative (35 MD LTCs)

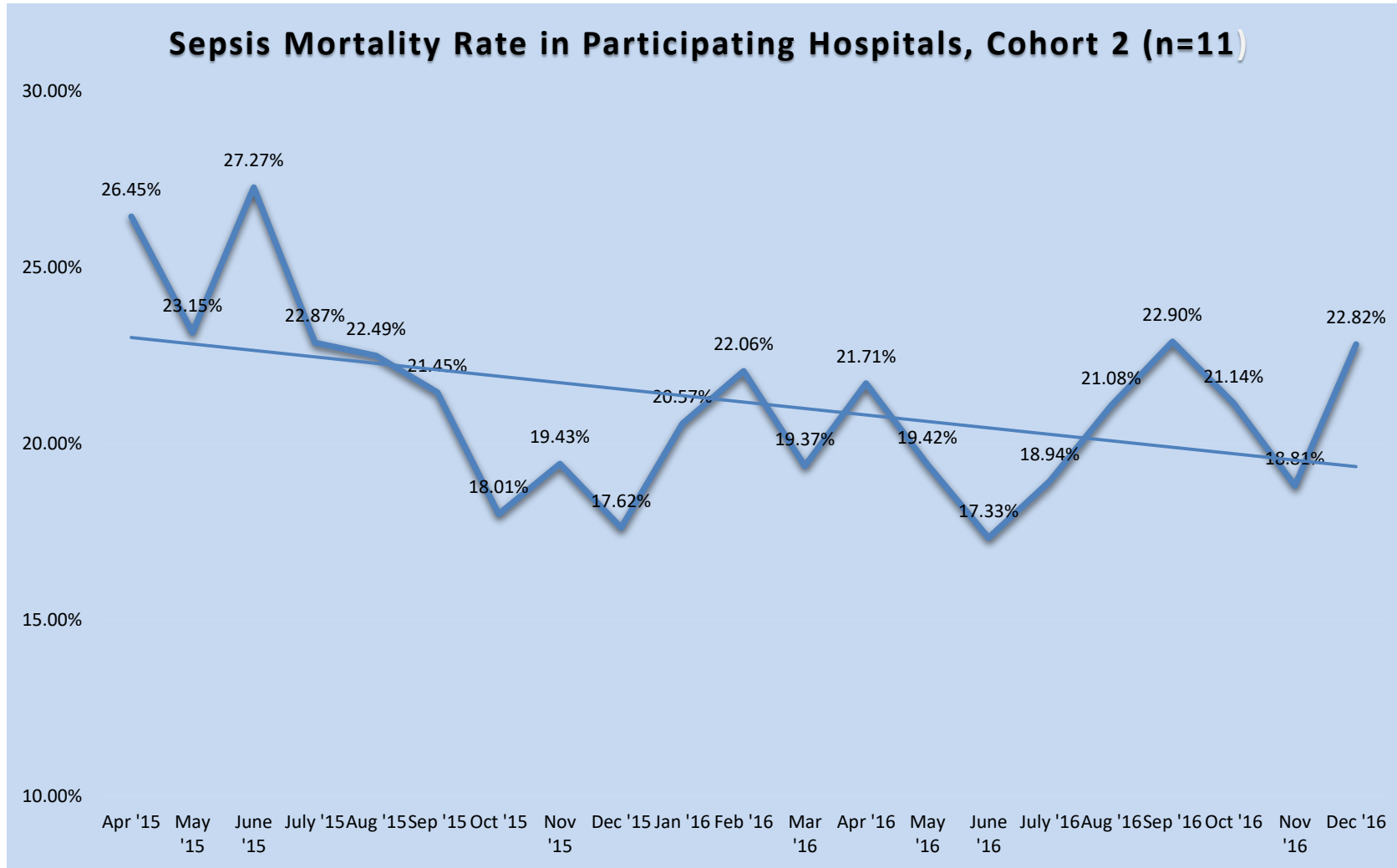
FY18 Initiatives: Education Programs

- Educational programming according to needs of members & marketplace.
- Objectives:
 - Educate providers regarding pertinent patient safety/medication safety related issues
 - Expand participant reach of the Center
 - Increase participation levels
 - Increase revenue generation
 - Establish Center as recognized educational resource

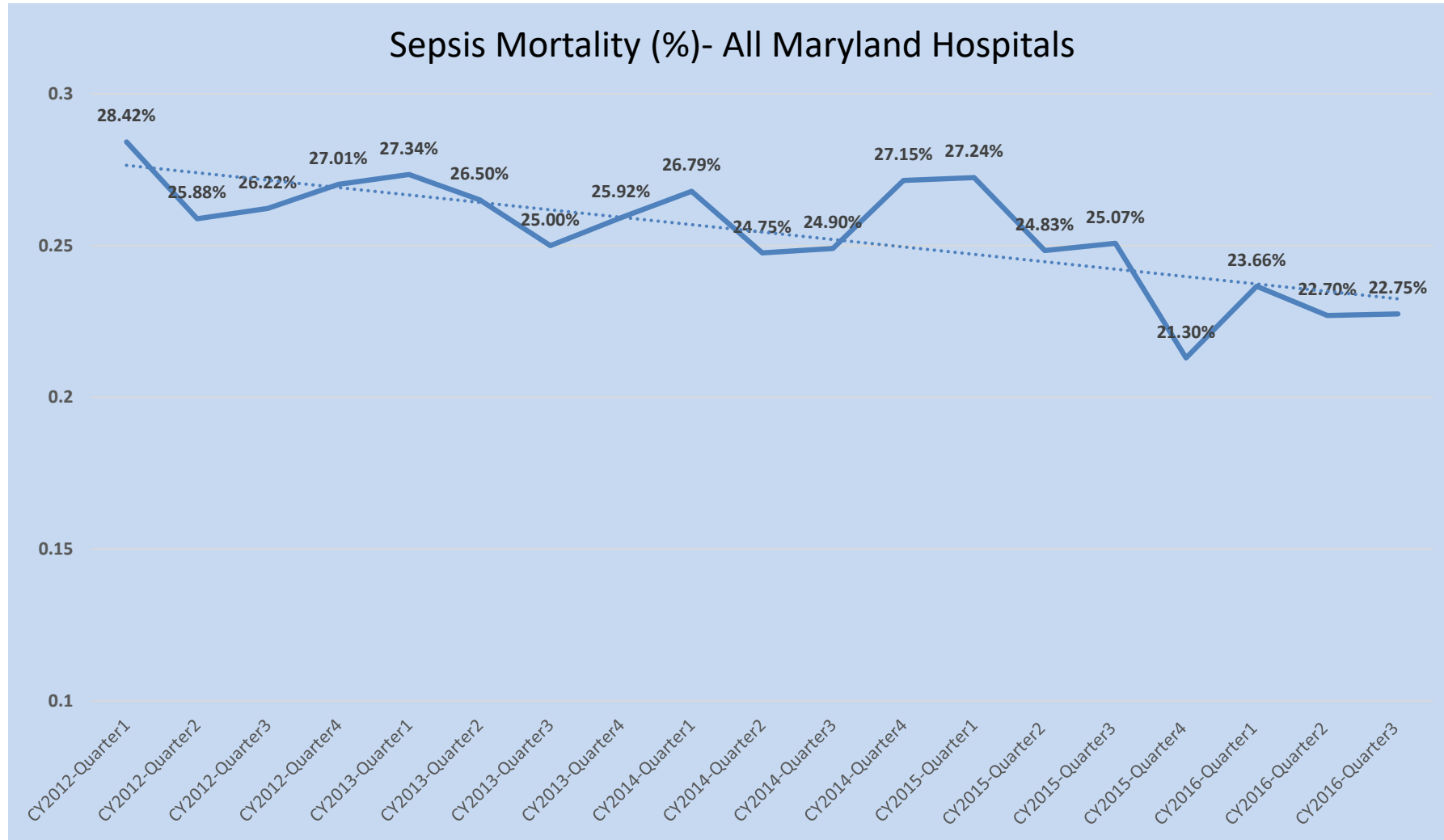
FY18 Initiatives: Conferences

- The Annual Maryland Patient Safety Center Conference is the Center's signature event; providing awareness, education and the exchange of best practice solutions to a broad-based audience that goes well beyond the Center's usual participants. The annual Medication Safety Conference has become a premier event for the Center concentrating on the prevention of medication errors with an emphasis on processes and technology.
- Objectives:
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Improving Sepsis Survival

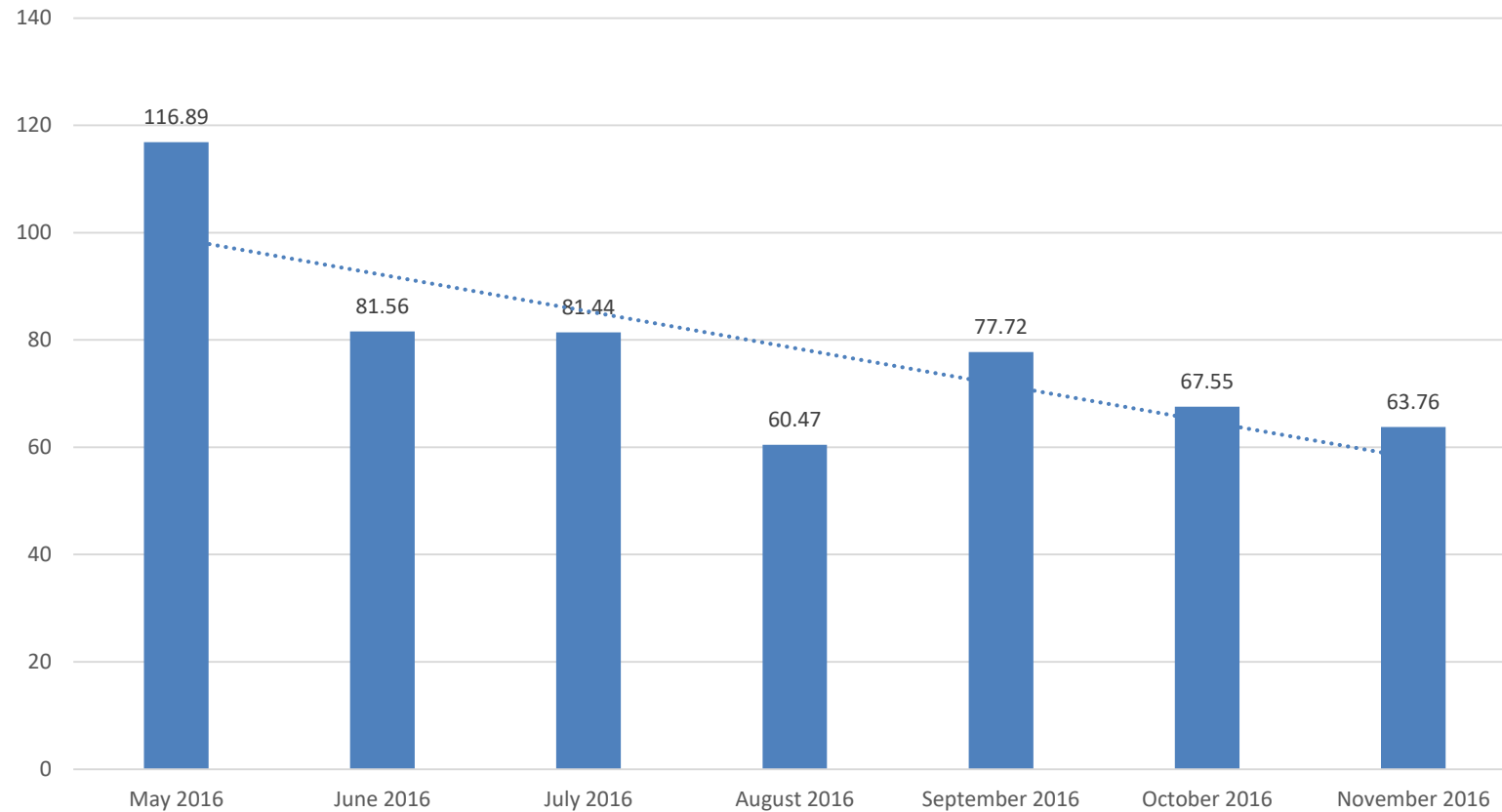


Improving Sepsis Survival

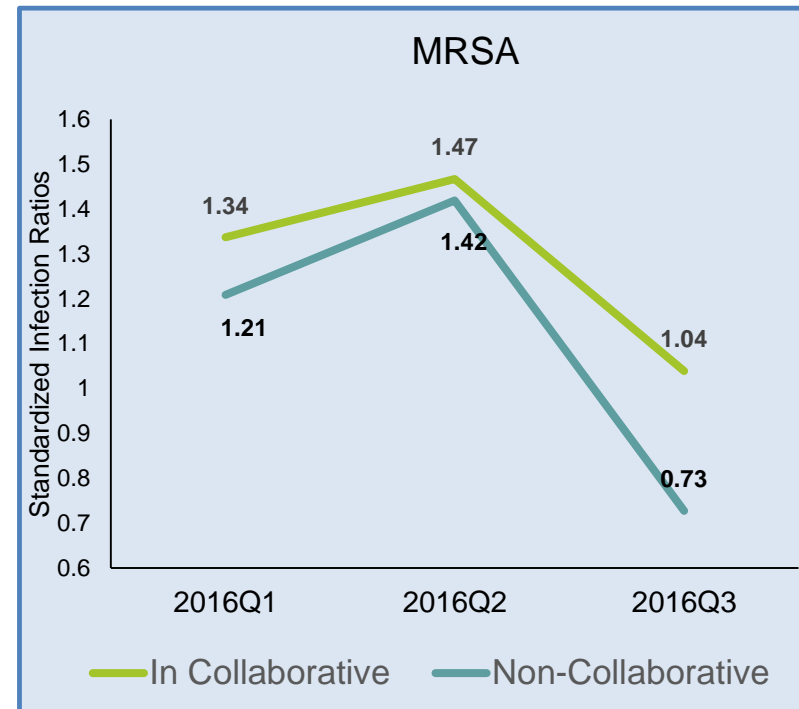
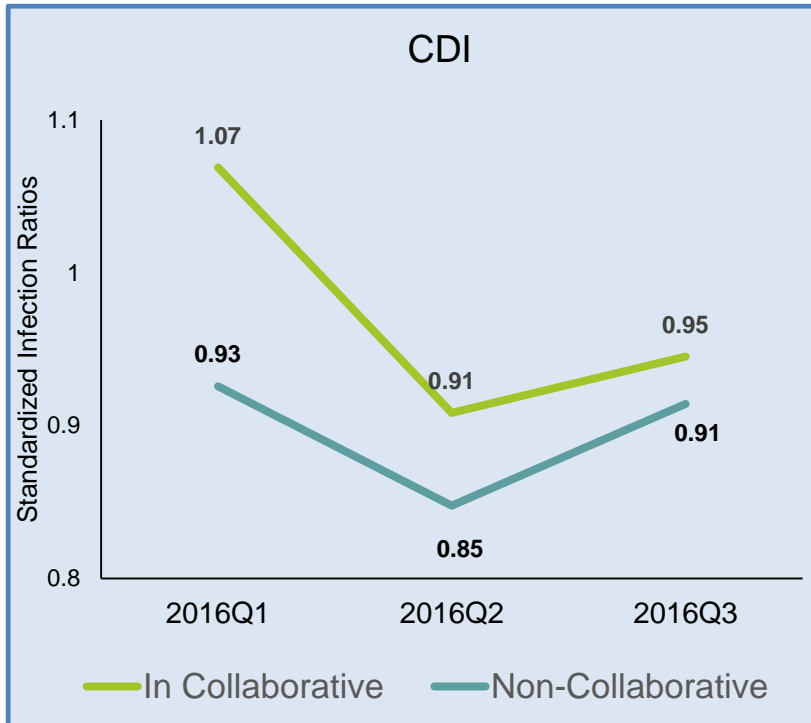


Clean Collaborative

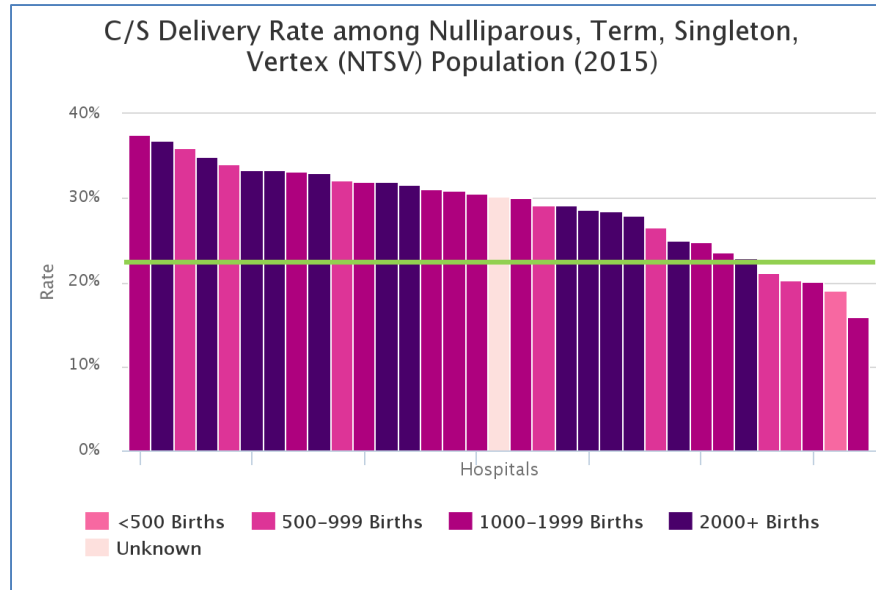
Clean Collaborative Aggregate by Month
(Average of RLU)



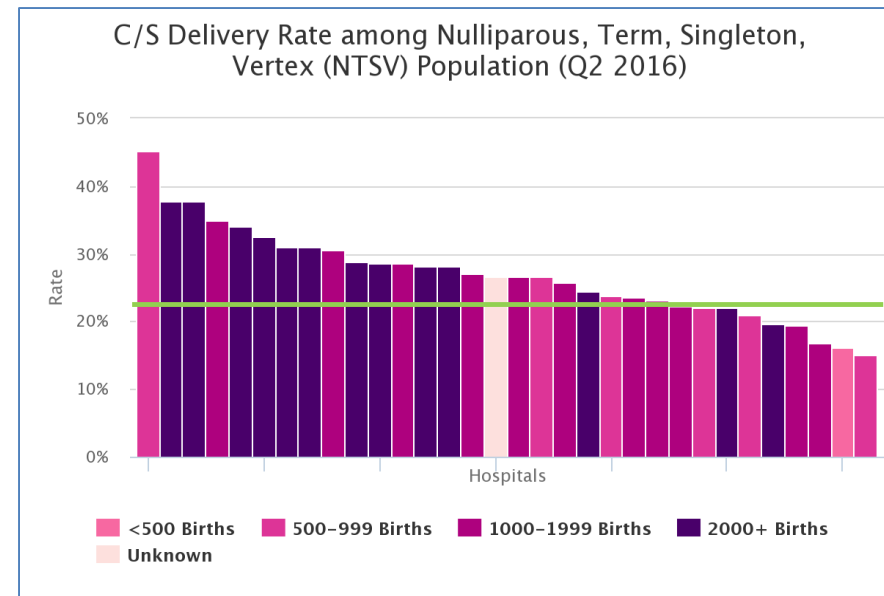
Clean Collaborative



Reducing Primary C-Sections



**Healthy People 2020 C-section
Goal for all sections 23.9%**



Neonatal Abstinence Syndrome

- Commenced October 2016
- 31 of 32 Maryland birthing hospitals participating
- Baseline data – January, February, March 2016
 - 139 cases of medically treated NAS cases in 31 hospitals
 - 22.3% transferred out to either higher level of care or for longer term treatment
 - Median NICU stay 11 days
 - Median hospital stay 19 days
- Readmission data not yet reported

Adverse Event Reporting

- Initiated July 2016
- Six facilities reporting
- 10,207 adverse events entered as of 2.9.17 (includes historical) going back to date of the facility PSO contract
- Largest category - Medication Events
- Data will determine future programming
- Trending data to be posted on MPSC website

FY18 Initiatives: Safety Initiatives

- **Perinatal/Neonatal Quality Collaborative**
 - Reduce rate of primary C-sections in nulliparous, singleton, term vertex (NTSV) (readmissions, LOS)
 - Standardizing care and treatment of neonatal abstinence syndrome (readmissions, LOS, transfers to higher levels of care)
- **Stopping Sepsis (LTC)**
 - Partnering with HQI to improve early identification and treatment of sepsis in the post acute setting (readmissions, LOS)
- **Clean Collaborative**
 - Reduce incidence of HAI's through improved practices related to surface contamination (PPC's, LOS, HAI)
- **Errors in Diagnosis**
 - A three phase, multi-year initiative that will first determine the scope of the problem, develop actions and implement those procedures and protocols (LOS, readmissions, utilization)
- **Opioid Misuse**
 - State-wide public awareness initiative in partnership with MedChi and MHA aimed at educating the public about several components related to opioid misuse (utilization, LOS)
- **Medication Reconciliation**
 - Development of a tool/checklist in order to obtain the best possible medication history (readmissions, LOS)
- **Adverse Event Reporting**
 - Data submissions from hospitals in order to determine trending patient safety issues

Strategic Direction

- Improve culture of patient safety
- Expand provider involvement
- Maintain patient / family centered care focus
- Supporting provider efforts with regard to Waiver requirements and initiatives
- Continued coordination with statewide healthcare priorities:
 - HSCRC
 - OHQC
 - MHCC
 - DHMH



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Overview of Upcoming Initiatives

(Agenda Item #7)



ENJOY THE REST OF
YOUR DAY