



Maryland Health Care Commission

Thursday, July 16, 2015

1:00 p.m.



1. **APPROVAL OF MINUTES**
2. UPDATE OF ACTIVITIES
3. UPDATE: Results of the Analysis of Payment for Professional Services
4. ACTION: Certificate of Need: Lorien Harford, Inc. (Docket No. 15-12-2358)
5. ACTION: COMAR 10.24.17 – State Health Plan for Facilities & Services: Cardiac Surgery and Percutaneous Coronary Intervention Services – Proposed Permanent Regulation
6. ACTION: Approval of Organization for External Review of Percutaneous Coronary Intervention Services: Cardiac Community Core Lab
7. PRESENTATION: Semi-Annual Update from the Maryland Patient Safety Center
8. UPDATE: Maryland Health Care Quality Reports (Release 2.0)
9. Preview of the Physician Workforce Dashboard
10. Overview of Upcoming Initiatives
11. ADJOURNMENT



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UPDATE:

Results of the Analysis of Payment for Professional Services

(Agenda Item #3)



Pricing Information from the Medical Care Data Base

Commission Meeting July 16, 2015
Center for Analysis & Information Systems

Overview

- ▶ The MCDB has been a valuable resource for investigating private insurance pricing patterns and trends
- ▶ The Professional Services Report (PSR) was developed in response to a legislative mandate and has provided an annual report of pricing for professional services.
 - ▶ This static report may no longer be needed with the development of dynamic web-based reporting tools
 - ▶ The 2013 PSR results will be presented today
 - ▶ New this year: Medicaid Fee Schedule Changes and Exploration of Network Participation
- ▶ Price transparency initiatives

Pricing Measures in Professional Services Reports

- ▶ **Per user expenditures and service utilization comparisons**
 - ▶ By user, plan, and payer characteristics
 - ▶ Annual change
 - ▶ Presented in the Privately Insured Report
- ▶ **Normalized price (payment per RVU) comparisons**
 - ▶ By payer market share
 - ▶ By provider characteristics
 - ▶ Ratio of average private payment for professional services to payment under Medicare & Medicaid fee schedules

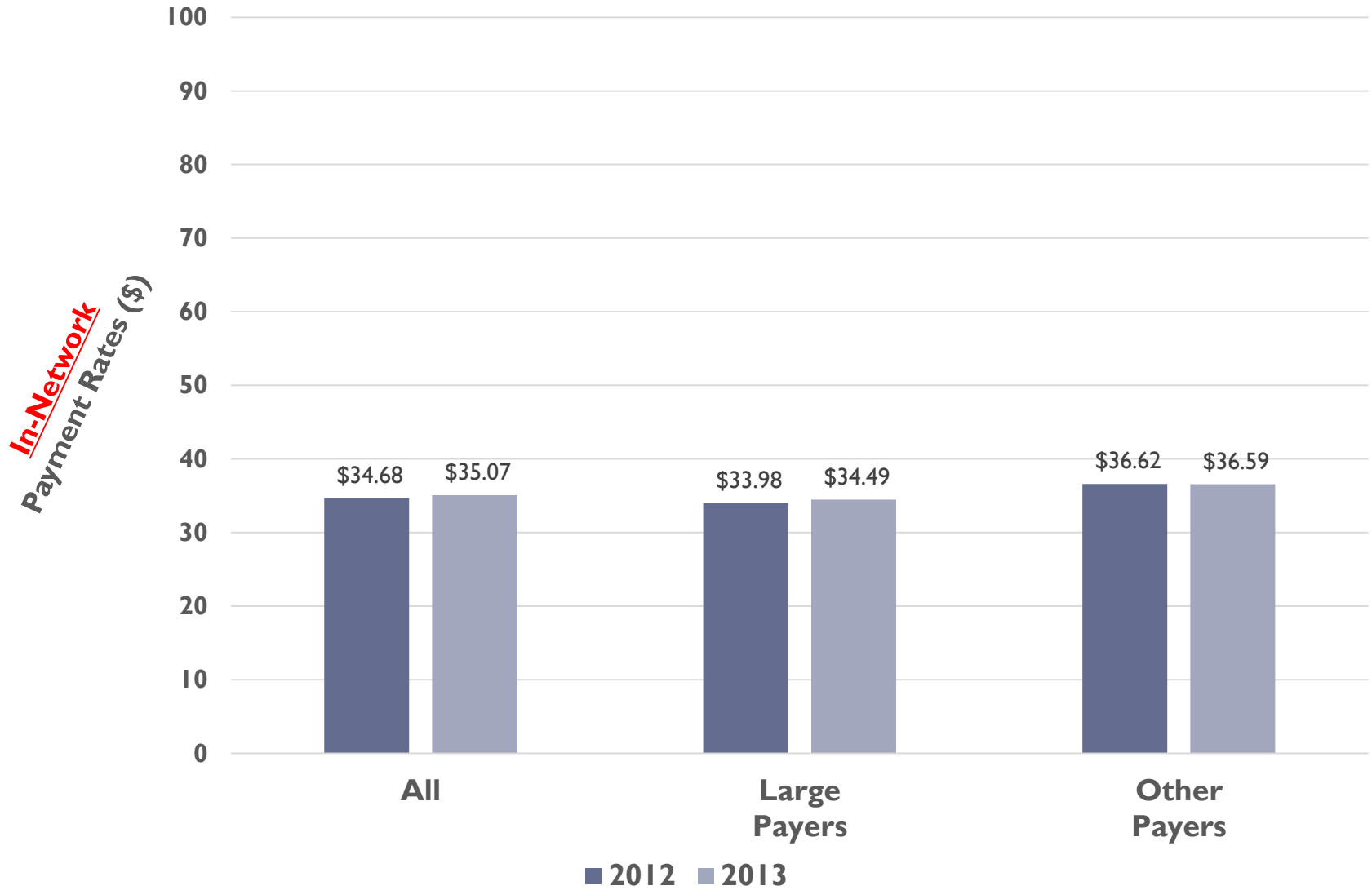
Professional Services Report (2013)

- ▶ Based on MCDB 2013 data for privately insured and based on fee schedule for Medicare and Medicaid
- ▶ Overall private insurance payment rate marginally decreased (2012:\$35.41; 2013:\$35.11)
- ▶ Large payers paid about 9% less than other payers in 2013 (Large: \$34.11; Other: \$37.66)
- ▶ In-Network payments marginally increased (2012: \$34.68; 2013: \$35.07)
- ▶ Comparison to Medicare and Medicaid
 - ▶ Private rates are on average about 6% lower than Medicare payment rates
 - ▶ *Private rates are on average about 8% higher than Medicaid payment rates*

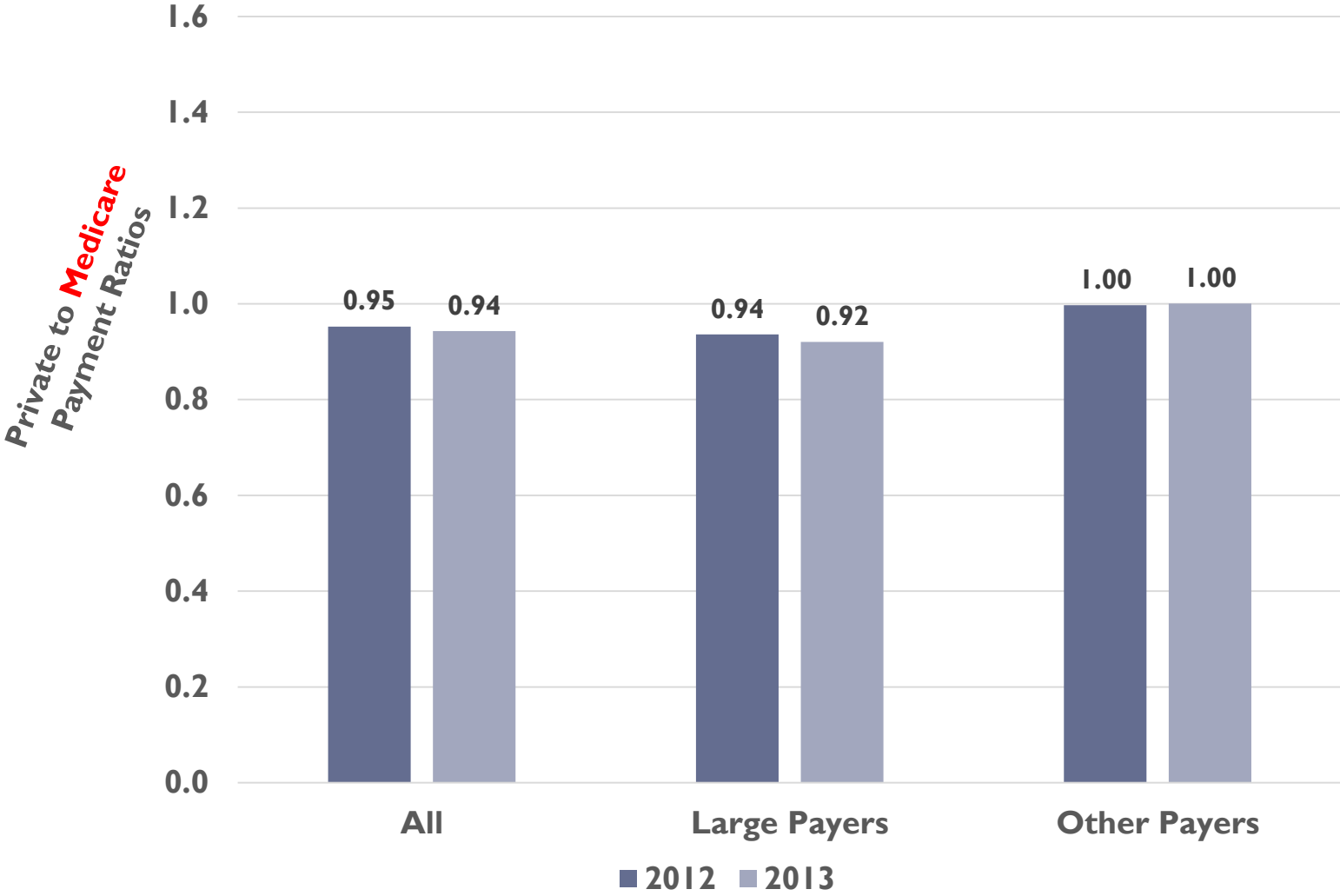
Private Insurance Payment Rates by Payer Market Share, 2012 and 2013



Private Insurance Payment Rates by Payer Market Share, 2012-2013



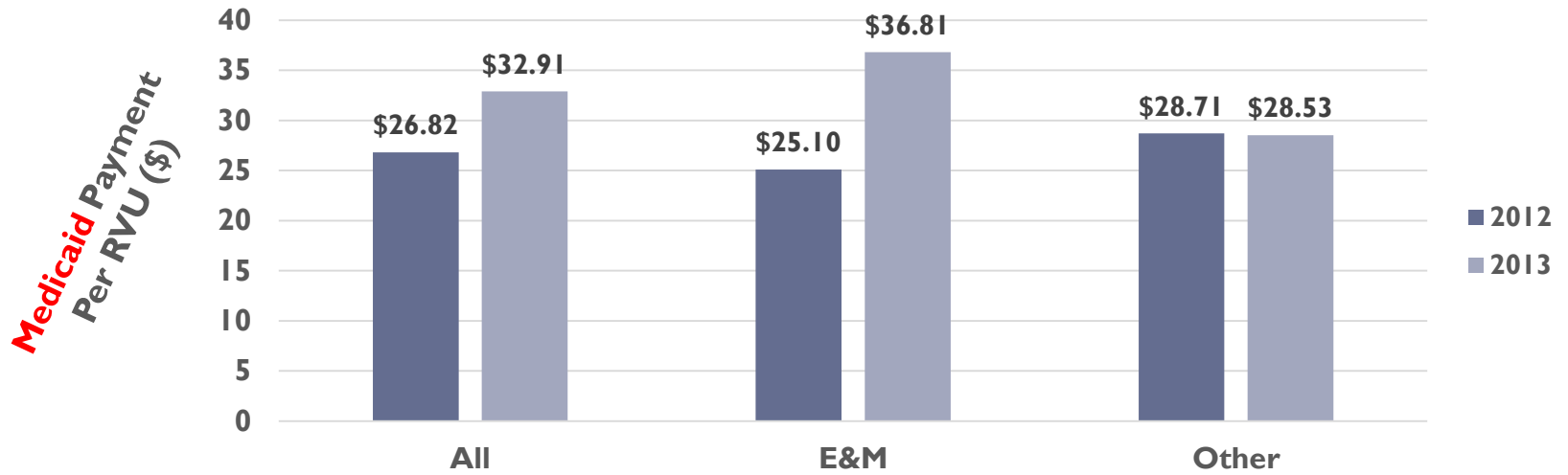
Private Insurance to Medicare Payment Rate Ratios, 2012-2013



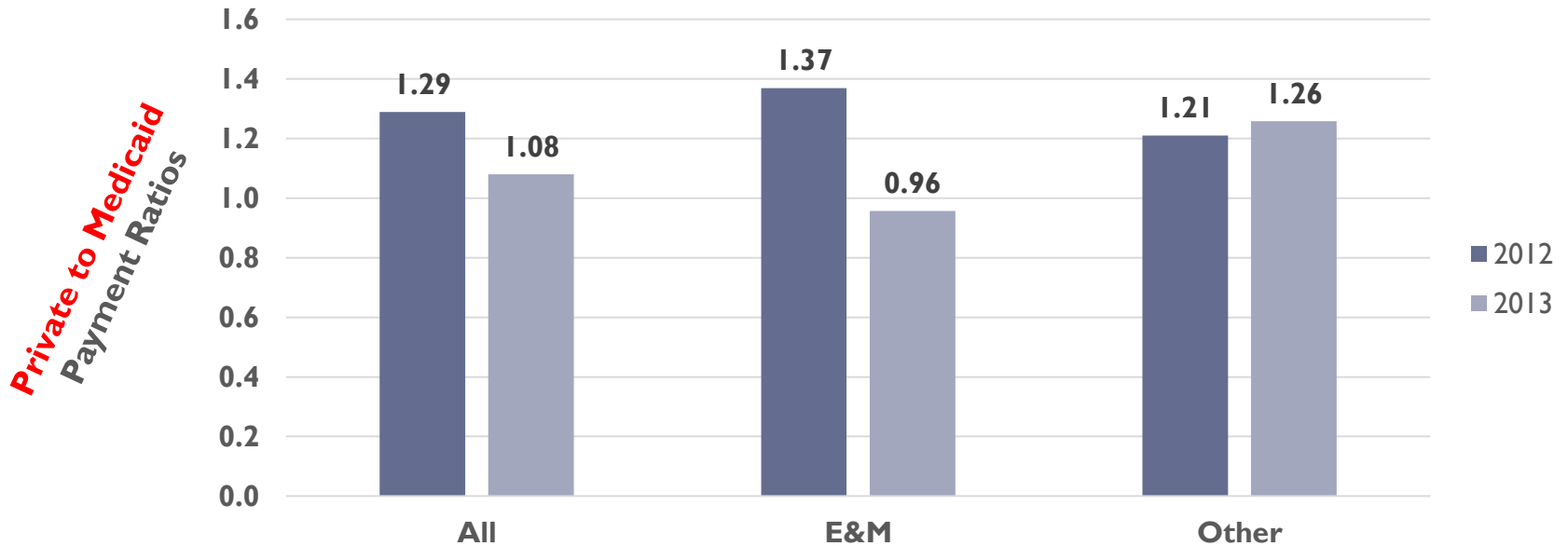
Changes in Medicaid Fee Schedule

- ▶ **Medicaid primary care parity rule in the ACA**
 - ▶ Requires states to pay for primary care Evaluation and Management (E&M) services at the same level as Medicare with the federal government paying the cost increase
 - ▶ Medicaid implemented payment increases in 2013, which resulted in a substantial increase in payment per RVU for E&M
 - ▶ E&M accounts for about half or all RVU's
- ▶ **Medicaid's increased prices narrows the gap overall between Medicaid and both private insurance and Medicare prices**

Medicaid Payment Per RVU by Service Type, 2012-2013



Private Insurance to Medicaid Payment Rate Ratios by Service Type, 2012-2013



Price Transparency Initiatives

- ▶ **Provider Pricing Application**
 - ▶ Provider-level pricing for services
 - ▶ Pairs private insurance and Medicare data
- ▶ **Hospital Elective Surgical Procedures**
 - ▶ Hospital-level pricing for elective surgical procedures
 - ▶ Displays both facility and professional service costs
- ▶ **Consumer and Provider Portals**
 - ▶ Provider-level pricing of services and episodes
 - ▶ Parallel portals targeting consumers and providers



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(Agenda Item #4)



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ACTION:

COMAR 10.24.17 – State Health Plan for Facilities & Services:
Cardiac Surgery and Percutaneous Coronary Intervention
Services – Proposed Permanent Regulation

(Agenda Item #5)



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ACTION:

Approval of Organization for External Review of Percutaneous Coronary Intervention Services: Cardiac Community Core Lab

(Agenda Item #6)



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PRESENTATION:

Semi-Annual Update from the Maryland Patient Safety Center

(Agenda Item #7)

Maryland Patient Safety Center FY 2016 Update

Presented to the
Maryland Health Care Commission
July 2015



Maryland Patient Safety Center Board of Directors

- **James R. Rost, MD**, Medical Director, NICU and Medical Director of Patient Safety, Shady Grove Adventist Hospital
- **Gerald Abrams**, Director
Abrams, Foster, Nole & Williams, PA
- **Carmela Coyle**, President & CEO
Maryland Hospital Association
- **Joseph DeMattos, Jr., MA**, President
Health Facilities Association of Maryland
- **Deborah Dokken**
Patient / Family Advocate
- **Barbara Epke**, Vice President
LifeBridge Health, Inc. & Sinai Hospital of Baltimore
- **E. Robert Feroli, Jr., PharmD, FASHP, FMSO**
Johns Hopkins Hospital, Department of Pharmacy
- **Eugene Friedman**, Former Corporate Counsel
1st Mariner Bank
- **Paul Fronstin, Ph.D.**, Director, Center for Research and Health Benefits Innovation, Employee Benefit Research Institute;
Commissioner, Maryland Health Care Commission
- **Warren Green**, Former President & CEO
LifeBridge Health
- **William Holman**, President & CEO
Sagepoint Senior Living Services
- **David Horrocks**, President, CRISP
- **Andrea Hyatt**, President Maryland Ambulatory Surgery Association
- **Robert Imhoff**, President & CEO
Maryland Patient Safety Center
- **Joanna Kaufman**, Former Program/Information Specialist, Institute for Patient- and Family-Centered Care
- **Lawrence Linder, MD, FACEP, FAAEM**
Senior Vice President and CMO
Baltimore Washington Medical Center
- **David Mayer, MD**
Corporate Vice President of Quality and Safety
MedStar Health
- **Sherry Perkins, PhD, RN**, COO and CNO
Anne Arundel Medical Center
- **Steve Ports**, Principal Deputy Director
Health Services Cost Review Commission
- **Sheree Sample-Hughes**, Delegate, Maryland General Assembly, District 37 A
- **Susan Sheridan**, Patient / Family Advocate
- **Barbara Tachovsky**, Former President, Main Line Hospitals, Paoli, PA.
- **Fredia S. Wadley, MD**, President & CEO
Quality Health Strategies
- **Kathleen White, PhD, RN, NEA-BC, FAAN**,
Associate Professor
Department of Acute and Chronic Care
The Johns Hopkins University
School of Nursing



Strategic Partners

- **Courtemanche & Associates** - An interdisciplinary healthcare firm that serves healthcare organizations to improve care through compliance with regulatory and accreditation requirements
- **Quantros** - National vendor of adverse event reporting services
- **VHQC** – Maryland state QIO
- **Health Facilities Association of Maryland** - A leader and advocate for Maryland's long-term care provider community
- **Institute for Safe Medication Practices** – The leading national organization educating others about safe medication practices
- **Maryland Healthcare Education Institute** – The educational affiliate of the Maryland Hospital Association
- **Maryland Hospital Association** - The advocate for Maryland's hospitals, health systems, communities, and patients before legislative and regulatory bodies
- **LifeSpan Network** - The largest senior care provider association in the Mid-Atlantic, representing more than 300 senior care provider organizations in Maryland and the District of Columbia
- **Maryland Ambulatory Surgical Association** - The state membership association that represents ambulatory surgery centers (ASCs) and provides advocacy and resources to assist ASCs in delivering high quality, cost-effective ambulatory surgery to the patients they serve
- **Johns Hopkins School of Medicine / The Armstrong Institute for Patient Safety and Quality** – The patient safety center within Johns Hopkins Medicine

Strategic Direction

- Improve culture of patient safety
- Expand provider involvement
- Supporting provider efforts with regard to Waiver requirements and initiatives
- Continued coordination with statewide healthcare priorities:
 - HSCRC
 - OHCQ
 - MHCC
 - DHMH

FY15 Highlights

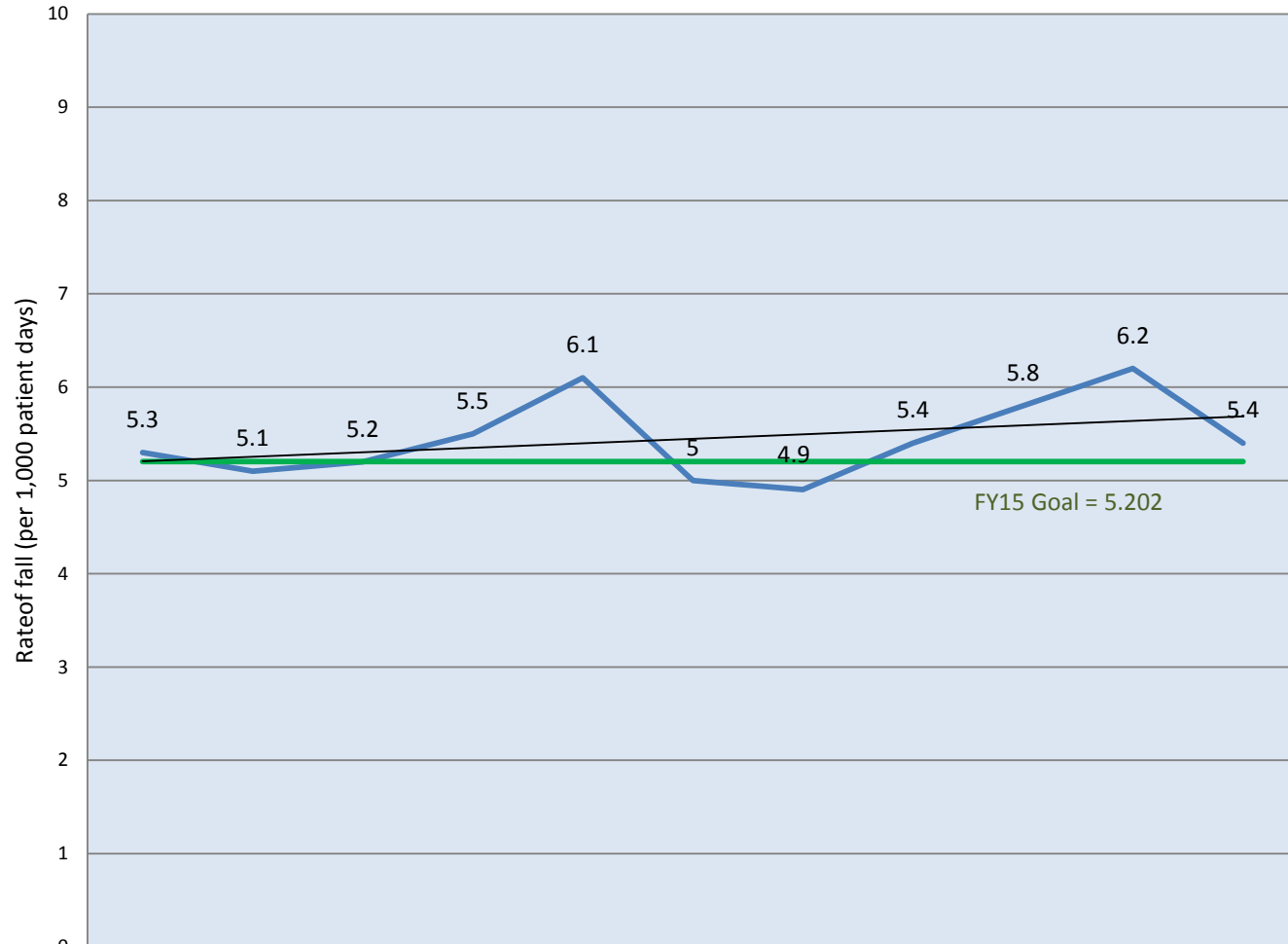
- Initiated pilots of the Patient Safety Certification program in two hospitals and one long term care facility
- Initiated pilots of the Caring for the Caregiver program in two hospitals
- Completed education on OB hemorrhage preparation contributing to a decreased rate of OB hemorrhage deaths
- Established a cooperative relationship with new QIO, VHQC
- Completed Maryland Hospital Hand Hygiene Collaborative with twelve consecutive months at goal of 90% or greater aggregate compliance
- Began the innovative Improving Sepsis Survival Collaborative focused on decreasing mortality rates for severe sepsis and septic shock – cohort 1 - July 2014, cohort 2 - April 2015
- Decreased falls with injury in participating long term care facilities to 19.7 % from 28.3 % (July 2014 – May 2015)

Program Initiatives

- Hand Hygiene – ED / LTC
- Safe From Falls – LTC
- Sepsis
- Caring for the Caregiver
- Certification
- Adverse Event Reporting
- Clean Environment
- Neonatal Abstinence Syndrome
- Reduction of first time C-sections
- PSO Forums
- Education / Training
- Conferences

SAFE from FALLS – Long Term Care

**Long Term Care Rate of Falls in Participating Facilities
July 2014 to April 2015**

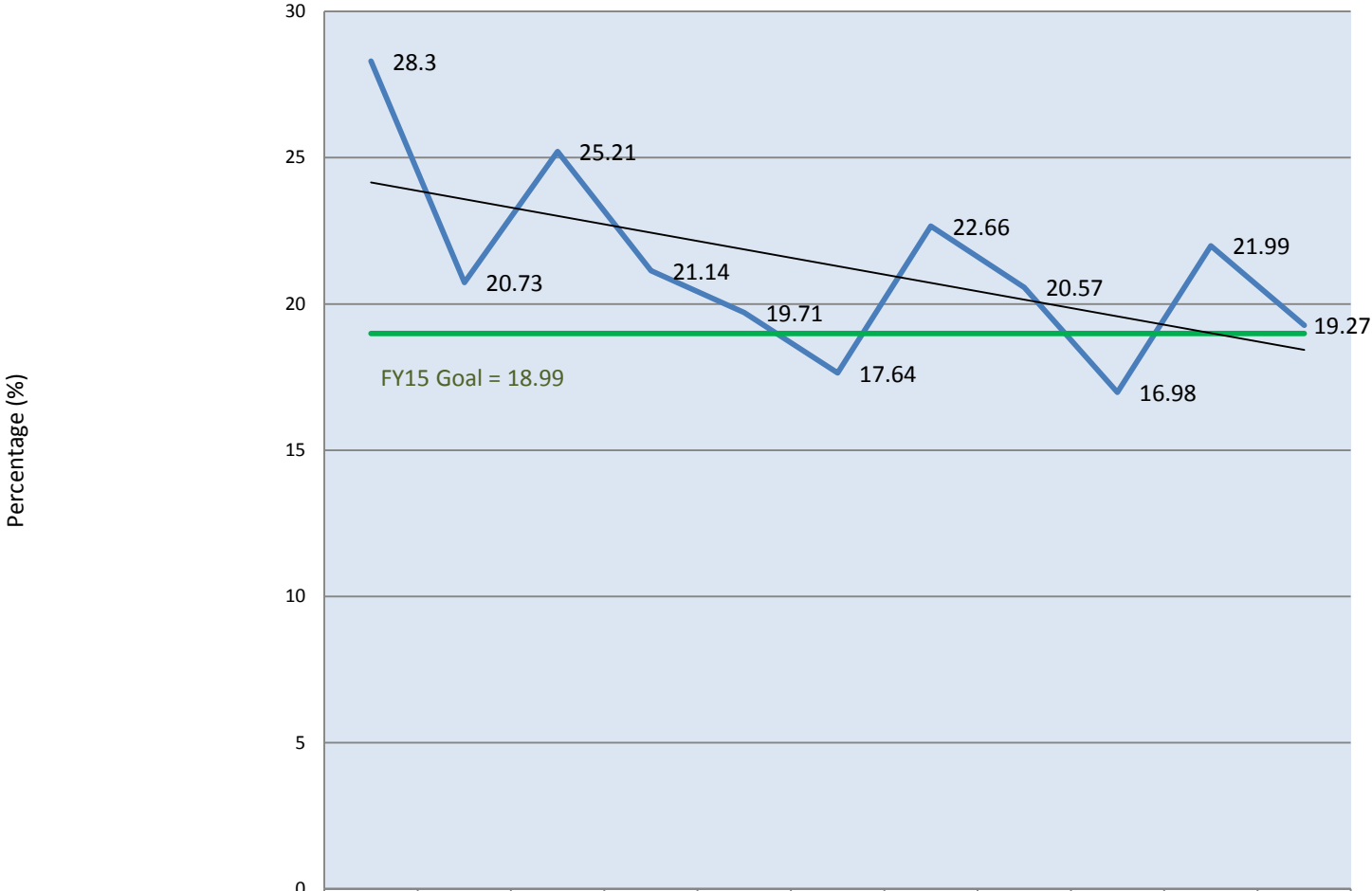


	Jul-14 15	Aug-14 19	Sep-14 20	Oct-14 21	Nov-14 21	Dec-14 21	Jan-15 21	Feb-15 21	Mar-15 21	Apr-15 21	May-15 21
Rate of Falls	5.3	5.1	5.2	5.5	6.1	5	4.9	5.4	5.8	6.2	5.4
Goal (as of July '13)	5.202	5.202	5.202	5.202	5.202	5.202	5.202	5.202	5.202	5.202	5.202



SAFE from FALLS – Long Term Care

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July 2014 to April 2015**

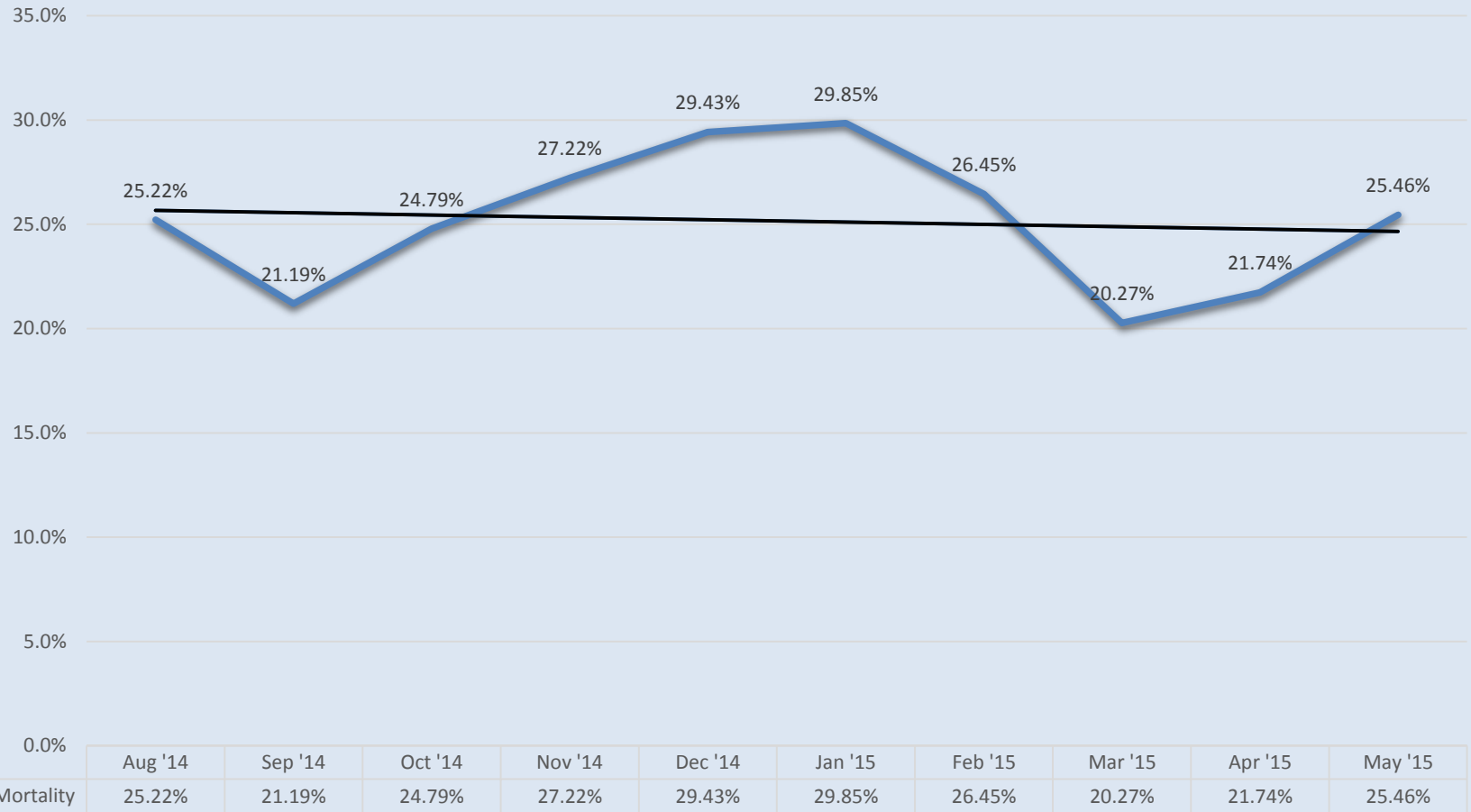


	Jul-14 15	Aug-14 19	Sep-14 20	Oct-14 21	Nov-14 21	Dec-14 21	Jan-15 21	Feb-15 21	Mar-15 21	Apr-15 21	May-15 21
— Rate of Falls With Injury	28.3	20.73	25.21	21.14	19.71	17.64	22.66	20.57	16.98	21.99	19.27
— Goal (as of July '13)	18.99	18.99	18.99	18.99	18.99	18.99	18.99	18.99	18.99	18.99	18.99
N											



Sepsis

Sepsis Mortality Rate in Participating Hospitals, Cohort 1 (n=10) [First Month Removed]



Opportunities for Collaboration

- Access to data / data sharing
- Program review input – MHCC staff expertise
- Ongoing dialogue regarding MHCC priorities
- Joint grant opportunities



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UPDATE:

[Maryland Health Care Quality Reports \(Release 2.0\)](#)

(Agenda Item #8)



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Preview of the Physician Workforce Dashboard

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Overview of Upcoming Initiatives

(Agenda Item #10)



ENJOY THE REST OF
YOUR DAY