

Telehealth Policy Workgroup

November 12, 2020 | 3:00pm-5:00pm EST

Register for Zoom Meeting:

us02web.zoom.us/meeting/register/tZYrf-mhrTosGdUj3O3bFteS6zD6EEZbOsHA

Agenda

- I. INTRODUCTIONS
- **II. OPENING REMARKS**
- III. POLICY DISCUSSION AND THEMES
- IV. NEXT STEPS
 - > Next meeting
 - Meeting summary
 - > Other

Telehealth Policy Workgroup

DISCUSSION ITEMS

1: Removing telehealth restrictions on originating sites	
BENEFITS	UNINTENDED CONSEQUENCES
Providers	Providers
Expands ability to offer telehealth	Potential risks to privacy and security of PHI in some circumstances
• Avoiding unnecessary utilization (e.g., hospital/emergency room, SNF	The ability to accurately diagnose
admissions, etc.)	• The impact on patients due to reduced regulatory oversight of providers
Reduced no-show rates	Potential loss of local providers/services
Increased opportunity to use remote patient monitoring for high risk patients	Concerns over increases of fraud allegations
Supports transitions between care settings with more immediate follow-up	Payers
Improves access to interprofessional team care (e.g., social worker)	Overutilization of health services
Potential decreased costs associated with "brick and mortar" facilities	Consumers
Increases ability to quickly respond to acute non-emergent situations	• Access and communication barriers for certain populations due to age,
• Allows timely treatment/ therapy adjustments when viewing patient in their	socioeconomic status, technology literacy, vision/hearing impairments, etc.
natural environment	Duplication of services, virtually and in-person
Consumers	
Expands access to care	
Mostly comfortable with technology	
Consumer choice/preference to receive services where they want	
Increases patient engagement and satisfaction in their health care	
Increases the potential for health equity	
• Reduces barriers to care (e.g., financial, transportation, childcare, debilitating	
conditions, etc.)	
PERMANENCY CONCERNS	OTHER
Providers	Providers
 Uneven opportunity across providers due to technology access and infrastructure challenges (e.g., broadband internet, data) 	 Consider removing originating site restriction requiring staff to be on site to bill facility fee
 Addressing challenges of patient engagement in care; no clear pathway to 	 Monitor federal efforts to permit expansion of originating sites
address health literacy and digital divide issues	Payers
 Ability to adapt to rapidly changing guidelines 	 Consider CMS guidance on originating site and payer alignment
Payers	
 Alignment across payers in defining originating site (e.g., home is anywhere) 	 Monitor and analyze quality and cost data to inform policy
and reimbursement policies	Consumers
Impact on Total Cost of Care Model is unknown	Need for parallel in-person and telehealth pathways
Consumers	
Infrastructure and technology challenges could impede access	

COMMON THEMES			
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PARKING LOT			

BENEFITS	UNINTENDED CONSEQUENCES
Providers	Providers
 Supports care management and continuity (e.g., chronic care management, follow ups, behavioral health) Supports care delivery during public health emergencies (e.g., COVID-19, natural disaster, etc.) Increases ability to quickly respond to acute non-emergent situations Expands opportunities to provide patient education Provides an option to deliver care when audio-video connection is not accessible or feasible Consumers Allows flexibility to receive services that aligns to their preferences Greater likelihood for equitable access to care, particularly for patients with limitations (e.g., technology, broadband internet, digital literacy) or when other options (e.g., video visits, in-person) are not available Ease of access, particularly for older populations and individuals with limited access to technology 	 Increased risk for siloed care if not integrated into care delivery workflows (e.g., video visits and in-person) Potential for duplication of services Increased risk for missed diagnoses and miscommunication Payers Understanding implications of services provided outside a regulated space Potential confusion on appropriate use requirements and uneven reimbursement policy across payers, insured and self-insured business Potential for billing of new, additional, or duplicate services Potential increase of fraud and abuse Consumers Unaware of patient liability for associated services Potential to create inequities for patients only able to access audio-visual care May impede advancement to improve access to video visits Potential risks to privacy/confidentiality of visit in certain situations (e.g., domestic violence cases)
PERMANENCY CONCERNS	May decrease engagement during the visit OTHER
Providers	Payers
 Defining reimbursement levels for audio only services (e.g., provider prep and visit time, partial visits, etc.) Determining services appropriate and effective for audio only Lack of guidelines on appropriate uses and processes (e.g., verifying patient identity) resulting in greater risk of liability Potential standard of care issues and practice workflow challenges Payers Challenging to formulate reimbursement policies (e.g., length of call, visit type, duplicity/coordination of services, who initiates call) and alignment across payers Establishing guidelines for determining appropriate services Long-term effect on care quality, cost, and outcomes unknown Consumers Educating consumers on appropriate uses How to address language and physical barriers (e.g., hearing and eyesight) 	 Considering a two-year phase out approach to allow adequate adoption and use of telehealth by providers and greater consumer acceptance Need time to conduct an impact evaluation of audio only services during the PHE on utilization, access, quality, safety, and efficacy Viewing audio only as an interim solution until all have access to video visits Providers Need for parity in payment with services provided by telehealth Consumers

COMMON THEMES			
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BENEFITS	UNINTENDED CONSEQUENCES
Providers	Providers
• Reduces avoidable hospital admissions and emergency department utilization	May reduce care efficacy for certain services
 Enables remote patient monitoring for mental health medication adherence, and rapid interventions when needed 	• Risks to patient safety (e.g., certain symptoms may be missed without in- person physical exam)
 Relies on providers' clinical judgment 	• Lack of data to determine what conditions can be effectively treated using
 Holds telehealth visits to same outcome measures as in-person 	telehealth
 Promotes more coordinated care 	Need updated provider training (education and professional)
Payers	Payers
 Potentially reduces costs associated with avoidable hospital admission and emergency department utilization 	• Risk of overuse, potential for duplicate services resulting in an increase in health care costs
Consumers	Potential negative impact on health care quality
 Allows for more immediate and expanded access to care 	Possibility of additive rather than substantive services
 Convenience (e.g., reduces travel and scheduling challenges) 	Consumers
 Greater coordination of services, particularly if comorbidities are present 	Confusion could occur when treatment plan is verbal
	Patient dissatisfaction with care services resulting in complaints/dissatisfaction
	Confusion around benefit coverage and out-of-pocket costs
PERMANENCY CONCERNS	OTHER
Providers	Providers
 Malpractice concerns due to increased liability 	Prior authorization for behavioral health services may limit access
Lack of condition-specific telehealth processes	Barriers significantly differ depending on geographical location of patients
• Re-engineering practice workflows to support the effective use of telehealth	Need alignment for conditions appropriate via telehealth and payer
Support needed to conduct certain services within the home	reimbursement
Payers	 Some conditions and treatments may be limited by federal laws (e.g., medication assisted treatment)
Lack of standards around appropriateness of care	Payers
 Lack of data to determine impact on quality, cost, and access Consumers 	Compliance oversight
 Increased demand on primary care providers could hinder access/availability 	Consumers
COMMON THEMES	

4: Removing telehealth restrictions on provider types	
BENEFITS	UNINTENDED CONSEQUENCES
Providers	Providers
 Supports interprofessional team care, especially if providers are in different locations 	• Potential impact on patient safety (e.g., certain symptoms may be missed without in-person physical exam)
Helps address workforce shortages, especially for specialists	Provider avoidance of telehealth due to lack of comfort
Increased timeliness of care	Ensuring adequate provider training
• Provides flexibility in staffing models (e.g., use of non-licensed or certified staff for supportive services)	• Potential decline of established patient-provider relationship (e.g., patients see different provider for each visit)
Consumers	Payers
 Increased access to a broader range of provider types 	Over or underutilization due to the lack of treatment guidelines
 Reduces challenges associated with scheduling and travel 	Consumers
 Promotes care consistency with a specific provider 	Potential confusion on what is covered
 Greater potential to address social determinants of health 	
Supports consumer choice	
PERMANENCY CONCERNS	OTHER
Providers	Providers
• Lack of existing reimbursement for certain provider types (e.g., pharmacists,	Restrictions should align with scope of the license
home health, etc.)	Consider federal and State policies related to use of compacts and implications for any sticks are seen bandom
Potential for wide-range variation in provider determination as to the	implications for practicing across borders Payers
appropriate service delivery method	 Need method to address quality concerns/complaints
Level of accountability	Consumers
Equity in decision making (e.g., discretion)	
 Payers Need more data to determine if compelling evidence exists on value cost 	
 Need more data to determine if compelling evidence exists on value, cost, access, and quality 	
 Lack of standards to determine medically appropriate provider types 	
 Payment constraints in setting service rates for Medicaid (e.g., lack of flexibility 	
in lowering rate to FQHCs for telehealth services)	
Consumers	
• Lack of quality measure rating scores available to the public to determine	
provider effectiveness in virtual visits	
COMMON THEMES	
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BENEFITS	UNINTENDED CONSEQUENCES
Providers	Providers
 Incentivizes flexibility in providing care 	• Potential confusion on reimbursement and covered services resulting from
 Reduces risks associated with COVID-19 positive or presumed positive 	variation in coverage across payers (e.g., COVID-19 related services vs.
patients from presenting in-person for care	unrelated services, audio only vs. video visits)
Payers	Payers
 Increased timeliness of care may reduce the risk of deferred/delayed care and 	Potential for inappropriate utilization of telehealth
increased costs to the health care system	May promote and incentivize use telehealth over in-person visits
Consumers	Lack of clarity on which plans must comply
 Addresses access to care issues 	Consumers
 Supports financial equity in care, especially for those whose employment has been disrupted 	 Nuances in payer policies could create confusion on final billed amount (e.g., out-of-network providers, self-insured plans)
 Greater likelihood that consumers will seek care rather than deferring 	• A risk that higher cost-sharing for in-person visits (compared to telehealth)
 Raises awareness of telehealth and its benefits 	could create inequities
PERMANENCY CONCERNS	OTHER
Providers	Providers
 Differing reimbursement structure than in-person visits 	Consider comparable or commensurate compensation to in-person visits
 Financial impact on providers due to lost revenue 	Payers
 Abrupt discontinuation of telehealth when financial benefit stops 	• Defer on making a policy recommendation until more data is gathered and
Payers	analyzed
 Potential for overutilization of services and duplicative services 	The need for flexibility to be nimble and innovative in addressing PHE
Funding	Consumers
Consumers	• Applying copayments in the same manner as in-person visits after PHE ends
 Risk that quality of care will be impacted as the volume of virtual care increases system wide 	The need to address co-payments for those without credit cards
COMMON THEMES	
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BENEFITS	UNINTENDED CONSEQUENCES	
Providers	Providers:	
Lessens privacy and security concerns	Adopting telehealth will require an investment in the technology	
Improves quality of patient visit	Consumers	
• Increased likelihood technology integration exists with electronic health records	 Potential barrier to access (e.g., patients not allowed to manually send symptoms/vitals to providers, or broadband internet limitations) 	
Fewer workflow challenges	Applications are not always user friendly and may require downloading	
Payers	multiple technology solutions	
 Reduces risk of unauthorized access to a patient's protected health information 	Limitation on patient choice	
Consumers		
 Ensures adequate protection around privacy and security 		
Builds consumer confidence in the use of telehealth		
PERMANENCY CONCERNS	OTHER	
Providers	Providers	
 Costs to invest in a HIPAA-compliant telehealth solution, particularly for small practices 	Consider relaxation of certain requirements (e.g., use for documented emergency situations)	
Solution integration challenges with EHRs	Lack of interoperability for technology that is not HIPAA-compliant	
• Assessing barriers to implementation, particularly for those serving underserved communities	 Need for support in navigating technology/vendor market based on practice and patient needs 	
Payers	Consider audio only reimbursement options when HIPAA-compliant	
OCR enforcement relaxation risks to privacy and security	technology is not feasible/accessible	
Alignment across payers for changes in coverage of services	Consider reimbursement for services delivered via patient portals, secure	
Consumers	messaging, etc.	
Can limit use if applications are oversized	Payers	
 Burnout by "yet another application" to download 	Use caution in updating laws that may hinder evolution of technology (teleboolth	
Challenges in becoming familiar with multiple telehealth solutions	 technology/telehealth Monitor OCR guidance 	
	Consumers	
	- consumers	



Larry Hogan, Governor · Boyd K. Rutherford, Lt. Governor · Robert R. Neall, Secretary

November 10, 2020

Dear Colleague:

Maryland is currently experiencing an alarming increase in COVID-19 activity. More than 1,000 new PCRconfirmed cases have been reported to MDH each day over the last three days. Case rates and COVID test percent positivity are increasing as well, as are COVID-19 hospital and ICU admissions, outbreaks in skilled nursing facilities and COVID-19 deaths. Increases in activity are occurring throughout the state.

In response, the Maryland Department of Health (MDH) is providing you the following cautionary guidance regarding elective hospital admissions:

Elective admissions that are likely to require prolonged artificial ventilation, ICU admission or may have a high probability of requiring post hospital care in a skilled nursing facility should be avoided.

MDH recognizes that Maryland hospitals vary in capacity, staffing support and the types and needs of patients served, and therefore, currently, the decision about when to invoke a strict moratorium on elective admissions is being made by the leadership at each hospital; however, MDH urges all Maryland clinicians to monitor the local and state situation and follow this guidance to the extent possible. It is our hope and intention that taking early and measured precautions now will delay or obviate the need for more stringent and universal interventions later.

In addition to these measures MDH would like to remind clincians to adhere to best infection control practices for safe worflows in hospitals and ambulatory facilities, use telehealth technology to the extent pratical for caring for all patients, especially those who are high risk, continue to test patients within the guidelines for Covid-19 and be well prepared for your upcoming roles in Covid-19 immunization.

Thank you for your continued extraordinary efforts caring for patients in our community.

Sincerely,

Jinlene Chan, MD, MPH, FAAP Acting Deputy Director Public Health Services

Howard Haft, MD, MMM, CPE, FACPE Executive Director Maryland Primary Care Model