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MARYLAND HEALTH CARE COMMISSION

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March 23, 2020

Via E-mail and USPS

Dana Farrakhan, FACHE
Senior Vice President
Strategy, Community and Business Development
University of Maryland Medical Center
22 S. Greene Street
Baltimore, MD 21201

**Re: University of Maryland Medical Center
Construction of Addition for Cancer Center
Matter # 19-24-2438**

Dear Ms. Farrakhan:

Commission staff conducted a telephone conference on March 20th regarding the above-referenced application with representatives of UMMC. Based on this meeting, staff requests that UMMC provide the following information based on UMMCs March 13th responses to staff's request for additional information before staff can complete its review and recommendation.

1. With regard to Question #2, please provide a summary that provides a clear explanation of the causes for the decrease of \$100.1 million in revenue and \$97.5 million decrease in expenses in the June 3, 2019 response to Tables G and H.
2. Based on discussions with the applicant, UMMC has agreed that it will provide an update for the complete CON table package for Tables A through L. With regard to Question #5 and Table I, Statistical Projections, New Facility or Service, please provide historical and projected utilization for the Oncology program that covers FY 2017 through FY 2026.
3. With regard to Question #6, utilizing the data and information from Question #2 above, please summarize the need for the construction of a \$194.4 million Cancer Center addition. Please support any issues raised to support the need for this project with

quantitative data or references to specific lengths of time or how these issues impact care provided by UMMC.

For example, if there are bottlenecks resulting from space constraints, provide examples of what types of problems are created due to space constraints, how long are these delays and the impact to the patient or staff, and are these rare or frequent occurrences. With regard to issues addressing the lengthy wait times for outpatient services, reduced access to medical oncology beds, increased inpatient length of stay, and less-than-desired patient satisfaction scores, please document and support these issues raised with: how long are these lengthy waits or the impact to patients caused by these delays; what is meant by reduced access to medical oncology beds and how long is the wait for one of these beds; how have inpatient length of stays increased and impact on the cancer program; and what problems UMMC has encountered with less-than-desired patient satisfactions scores. How will the addition to the Cancer Center address or improve each of these or any other issues?

Please submit six copies of the responses to completeness questions and the additional information requested in this letter within ten working days of receipt. Also submit the response electronically, in both Word and PDF format, to Ruby Potter (ruby.potter@maryland.gov). Given the number of questions posed, as well as the time required for staff to compile these questions, we will certainly grant an extension to the ten day target specified in regulation as soon as you would request it.

All information supplementing the applicant must be signed by person(s) available for cross-examination on the facts set forth in the supplementary information, who shall sign a statement as follows: "I hereby declare and affirm under the penalties of perjury that the facts stated in this application and its attachments are true and correct to the best of my knowledge, information, and belief."

Should you have any questions regarding this matter, feel free to contact me at (410) 764-5982.

Sincerely,



William Chan
Program Manager, Certificate of Need

cc: Paul Parker
Kevin McDonald
Letitia Dzirasa, MD, Health Officer, Baltimore City Health Department