EXHIBIT 21

UNIVERSITY of MARYLAND MEDICAL SYSTEM

Shore Regional Health

CON Planning - Easton Memorial Hospital Assumptions

	Actual 2015	Actual 2016	Budget 2017	2018	2019	2020	2021	2022	2023	2024
				Seven Year Projection						
Assumptions to Revenue:										
Revenue Changes										
+ / - : HSCRC Inflation				2.33%	2.33%	2.41%	2.41%	2.40%	2.40%	2.40%
+ / - : Shared Savings				0.04%	0.04%	0.04%	0.04%	0.00%	0.00%	0.00%
+ / - : Demographics				0.37%	0.38%	0.37%	0.37%	0.37%	0.37%	0.37%
+ / - : Market Shift				0.00%	0.90%	0.00%	0.00%	0.27%	0.26%	0.25%
+ / - : MHAC				0.24%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
+ / - : RRIP / QBR / Assessments				(0.14)%	0.15%	0.14%	0.14%	0.13%	0.00%	0.00%
Total Revenue Change				2.84%	3.80%	2.96%	2.96%	3.17%	3.03%	3.02%
CONTRACTUAL ALLOWANCES, UNCOMPENSATED CARE & BAD DEBT EXPENSE	24.8%	22.6%	20.0%	20.0%	20.0%	20.0%	20.0%	19.7%	19.0%	19.0%
Summary Assumptions to Expense:										
The weighted average inflation factor for operating expense =	2.65%									
The weighted average variable cost factor =	32.0%									
Detailed Assumptions to Operating Expenses:										
FTEs, SALARIES AND FRINGE BENEFITS - 40% Variable with EQPD										
Salary inflation assumption				2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%
Fringe benefits %				29.8%	29.8%	29.8%	29.8%	29.8%	29.8%	29.8%
SUPPLIES (All Supplies), weighted for Drugs - 40% Variable with EQPD										
Inflation assumption				3.20%	3.20%	3.20%	3.20%	3.20%	3.20%	3.20%
PURCHASED SERVICES - 25% Variable with EQPD										
Inflation assumption				2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
PHYSICIAN SERVICES - 25% Variable with EQPD										
Inflation assumption				2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
INSURANCE EXPENSES - 0% Variable with EQPD										
Inflation assumption				2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%