

Subject: Matter #21-10-2451:

Letter of Attestation: January 5, 2022

Good afternoon Mr. Chan,

At our most recent Board of Directors meeting, one of our partner/surgeons announced he was making a life change and will be moving out of the state of Maryland in July of 2022. This was an unanticipated event and PSCF wishes to inform you of the updated information is noted below to the best of our ability to project. The surgeon I refer to is Dr. James Steinberg.

I have discussed this with the president of the Mid Maryland Musculoskeletal (MMI- the Centers of Advanced Orthopedics) group practice in Frederick Maryland (https://mmidocs.com). Dr. Steinberg and the MMI management team are developing an exit plan that will keep all of his cases within their Frederick MMI practice and can attest to the fact that Dr. Levine, Dr. Gupta, Dr. Walsh, Dr. Horton and Dr. Nesbitt will absorb all of his cases to fulfill patient needs. This will prevent a disruption in surgical services in the community when Dr. Steinberg moves out of the state. Dr. Steinberg and the MMI team can attest to this fact. The MMI group will evaluate progress closely and recruit a new surgeon if needed in the future to insure continued growth. The issue will be monitored on a continual basis by their group practice and by Physicians Surgery Center of Frederick.

All of the surgeons noted above are actively credentialed surgeons at our facility, and their cases loads will significantly increase because of Dr. Steinberg moving out of the area. The transition will be smooth. I believe case projections will not be negatively impacted at this time. In contrast, they may increase due to referrals from Dr. Grandia, when the Pandemic has receded and ongoing MMI marketing practices to insure cases remain within the growing community of Frederick County.

I do not know the exact impact on their case volumes when the Pandemic resolves and have not included that in the attached projections. However, we anticipate the volume to increase as many people have postponed their surgical procedures as a result of COVID-19.

Additionally, Dr. Grandia, who is not affiliated with PSCF, has retired from the community and has referred many of her patients to Dr. Steinberg and Dr. Walsh due to their extraordinary reputation in the community. They can also attest to the fact that this actively taking place.

The revised Addendum B projections do not include cases that will be absorbed from Dr. Grandia's absence in the community. We did not include those numbers as we do not have accurate information on her annual case numbers, as retirement occurred a very short time ago. More time and data collection is necessary to make reliable projections. Therefore, we choose not to speculate and include them in future projections at this time until it can be more accurately measured. Therefore, the projections may be considered conservative.

I do not anticipate the current projections will change in a negative manner due to multiple factors as addressed above. They will be realigned within MMI to accommodate the patient's needs, and present continued growth due to increasing population, incoming volume after postponed procedures resume after a receding Pandemic and case referrals from Dr. Grandia. I believe the impact will be positive as the current surgeons continue to grow their practices in the Frederick area and accommodate the increased volume anticipated in the community. Please see attached Addendum B with adjusted projections in the absence of Dr. Steinberg pending July 2022.

I hereby declare and affirm under the penalties of perjury that the facts stated in this letter are true and correct to the best of my knowledge, information and belief at this time.

Respectfully Submitted,

Scott E. Andochick, MD 81 Thomas Johnson Court Frederick, MD 21702



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Frederick, MD 21702

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Print Name: James

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^{*} List in descending order based on the cumulative 2 year volume

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SCOTT ANDOCHICK, M.D.

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