

STATE OF MARYLAND

Andrew N. Pollack, M.D.
CHAIR



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EXECUTIVE DIRECTOR

MARYLAND HEALTH CARE COMMISSION

4160 PATTERSON AVENUE – BALTIMORE, MARYLAND 21215
TELEPHONE: 410-764-3460 FAX: 410-358-1236

January 8, 2021

Via E-mail and USPS

Andrew Nicklas, Director of Government Relations &
Deputy General Counsel
Adventist HealthCare Shady Grove Medical Center
820 West Diamond Avenue
Gaithersburg, MD 20878

Re: Shady Grove Medical Center Proposed
Construction and Renovation
Matter No. 20-15-2443

Dear Mr. Nicklas,

Staff of the Maryland Health Care Commission (MHCC) has reviewed the Adventist HealthCare Shady Grove Medical Center's (SGMC) December 11, 2020 responses to the November 4, 2020 completeness questions, and we have a number of questions that need to be answered in order to find the application complete. They follow.

1. With regard to Question #2, to illustrate the changes to the ED after project completion, using Figures 1 and 2 on pp. 2-3 of your response, show which areas are included in the 38,560 sf in new construction and in the 24,896 sf in renovations. Since the image is difficult to visually decipher, it would be helpful if Figures 1 and 2 each could be enlarged and put on an 8 1/2" x 11" page.
2. With regard to Question #6, please provide the referenced attached file cited in your response that supports the applicant's response regarding the basis or assumptions for the following:
 - a. The approximately \$14.6 million in Gross Interest during Construction.
 - b. The approximately \$1.9 million in loan placement fees.

- c. The approximately \$7.5 million in Debt Service Reserve Fund.
3. With regard to Question #21, please show the calculations and assumptions made for the “Adjusted Occupied Bed” figure between CY 2020 and CY 2026.
 4. With regard to Question #22, please show the calculations and assumptions made for the “Equivalent Inpatient Admissions” figure between CY 2020 and CY 2026.
 5. With regard to Question #24, please provide the number of treatment bays set aside for (a) the Forensic Medical Unit and (b) the Montgomery County Detention Center.
 6. With regard to Question #26, please provide “the data presented in the second table” as indicated on p. 21 of your response.
 7. With regard to Question #36, please discuss how SGMC will utilize the space currently occupied by the 10 semi-private rooms on Unit 4C and 4D. Will the applicant convert these semi-private rooms to private occupancy rooms, or take these semi-private rooms out-of-service?

Please submit four copies of the responses to completeness questions and the additional information requested in this letter within ten working days of receipt. Also, submit the response electronically, in both Word and PDF format, to Ruby Potter (ruby.potter@maryland.gov). Given the number of questions posed, as well as the time required for staff to compile these questions, we will certainly grant an extension to the ten-day target specified in regulation as soon as you would request it.

All information supplementing the applicant must be signed by person(s) available for cross-examination on the facts set forth in the supplementary information, who shall sign a statement as follows: “I hereby declare and affirm under the penalties of perjury that the facts stated in this application and its attachments are true and correct to the best of my knowledge, information, and belief.”

Should you have any questions regarding this matter, feel free to contact me at (410) 764-3374.

Sincerely,

William D. Chan
Program Manager

cc: Daniel Cochran, President, Adventist Healthcare Shady Grove Medical Center

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