

September 14, 2017

VIA EMAIL & FEDEX

The Honorable Lawrence J. Hogan, Jr.
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Re: Summary of Public Informational Hearing Regarding Conversion of University of Maryland Harford Memorial Hospital to a Freestanding Medical Facility

Dear Governor Hogan, Senators Middleton and Cassilly, Delegates Pendergrass, Glass, and Lisanti, County Executive Glassman, Councilman Slutzky, Mssrs. Shrader and Steffen, and Dr. Moy:

Pursuant to MARYLAND CODE, HEALTH-GENERAL § 19-120(1)(6) and Code of Maryland Regulations § 10.24.17.04(C)(3)(c)(iii), this letter and the accompanying enclosures provide a summary of the public informational hearing held by the University of Maryland Harford Memorial Hospital in connection with its notice of intent filed with the Maryland Health Care Commission to convert UM Harford Memorial Hospital to a freestanding medical facility.

As background, UM Harford Memorial Hospital and UM Upper Chesapeake Medical Center, as joint applicants, filed a notice of intent and request for an exemption from certificate of need review to convert UM Harford Memorial Hospital to a freestanding medical facility with the Maryland Health Care Commission on August 4, 2017. These filings followed years of planning to develop a new and innovative model for efficient and effective health care delivery for the communities served by UM Upper Chesapeake Health System to address Harford Memorial Hospital's aging physical plant that has outlived its useful life, declining inpatient utilization, and recognized community health care needs.

MARYLAND CODE, HEALTH-GENERAL § 19-120(1)(2) and Code of Maryland Regulations § 10.24.17.04(C)(3)(c)(ii) require that a hospital, within thirty days of filing a notice of intent to convert to a freestanding medical facility, hold a public informational hearing in the jurisdiction where the hospital is located. The public informational hearing must address: (1) the reasons for the proposed conversion; (2) plans for transitioning acute care services previously provided by the hospital to residents of the the hospital's service area; (3) plans for addressing the health care needs of residents of the hospital's service area; (4) plans of the hospital or the merged asset system that owns or controls the hospital for retraining and placement of displaced employees; (5) plans for the hospital's physical plant and site; and (6) the proposed timeline for the conversion. UM Harford Memorial Hospital held its required public informational on August 30, 2017, beginning at 6:00 p.m., at the Level Volunteer Fire Company, 3633 Level Village Road, Havre de Grace, Harford County, Maryland. Within ten working days of holding the public informational hearing, UM Harford Memorial Hospital is required by statute and regulation to provide a summary of the hearing to each of you and those who are copied.

Before holding the hearing, UM Upper Chesapeake Health System, the parent of both UM Harford Memorial Hospital and UM Upper Chesapeake Medical Center, exceeded its

regulatory obligations to ensure that the hearing was well attended. UM Upper Chesapeake Health published notice of the hearing date and location on its website's homepage and in the Maryland Daily Record print and electronic versions for no fewer than seventeen days. UM Upper Chesapeake Health also purchased quarter page advertisements in the Harford County Aegis and Cecil County Whig announcing the date and location of the public hearing. Notice of the hearing was also posted on the webpage for the City of Havre de Grace and at the Level Volunteer Fire Company venue.

The public informational hearing lasted approximately two and one-half hours and no less than eighty-five members of the public attending in addition to the UM UCH Health Board members, executives, administrators, and staff of UM Upper Chesapeake Health System.

As President and Chief Executive Officer of UM Upper Chesapeake Health, I hosted the public informational hearing. With the assistance of Dr. Fermin Barrueto, UM Upper Chesapeake Health's Chief Medical Officer, and Sharon Lipford, Executive Director of Healthy Harford, I began the public informational hearing by reviewing an electronic slide presentation that addressed each of the issues required by Maryland Health Care Commission's regulations. Among other things, the slide presentation focused on UM Upper Chesapeake Health System's strategic plan to transform health care delivery in Harford and Cecil Counties, which it terms "Vision 2020." This plan includes conversion of UM Harford Memorial Hospital to a freestanding medical facility to be located on a ninety-seven acre parcel off of Interstate 95 in Havre de Grace, the development of a forty-bed special psychiatric hospital and medical office building on the same campus, and a three story addition to UM Upper Chesapeake Medical Center in Bel Air. A copy of the electronic slide presentation is enclosed with this letter as Enclosure A and a transcript of the public informational hearing prepared by a court reporter retained by UM Upper Chesapeake Health is provided as Enclosure B.

Each person attending the public informational hearing was given an index card and encouraged to submit questions and/or comments. The index cards containing questions and comments were collected at the mid-point of the public hearing. Kathy Kraft, University of Maryland Medical System Director, Organizational Development & Inclusion, then facilitated a panel of UM Upper Chesapeake Health System's team in responding to the public questions and comments. In addition to myself, Dr. Barrueto, and Ms. Lipford, the following persons participated on the panel responding to questions and comments at the public informational hearing:

1. Timothy Chizmar, M.D., Medical Director, UM Upper Chesapeake Health, EMS Base Station;

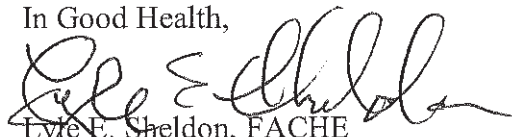
2. Richard Lewis, M.D., Chair, Department of Psychiatry, UM Upper Chesapeake Health;
3. Michael K. Abraham, M.D., Chair Department of Emergency Medicine, UM Upper Chesapeake Health;
4. Joseph E. Hoffman, III, Executive Vice President, Chief Financial Officer and Compliance Officer, UM Upper Chesapeake Health;
5. Robin Luxon, Vice President, Corporate Planning, Marketing & Business Development, UM Upper Chesapeake Health;
6. Angela Poppe Ries, M.D., President, Medical Staff, UM Upper Chesapeake Health; and
7. Jeff Matthai, Morris Ritchie & Associates (civil engineering and planning).

In total, twenty-seven written questions and/or comments were received and answered at the public informational hearing. Submitted as Enclosure C is a list of the written questions and/or comments along with the corresponding citation to those portions of the hearing transcript where the question/comment was considered and answered. As reflected in the enclosed transcript, follow-up questions from the audience were also addressed.

In addition to the above summary of the public informational hearing, UM Upper Chesapeake Health has not received any written feedback from the general public, EMS providers in Harford or Cecil County, or community stakeholders regarding the proposed conversion of UM Harford Memorial Hospital to a freestanding medical facility.

Please contact me if you have any questions regarding the public informational hearing, the enclosed materials, or UM Upper Chesapeake Health's Vision 2020.

In Good Health,



Lyle E. Sheldon, FACHE
President and Chief Executive Officer
UM Upper Chesapeake Health System, Inc.

Enclosures

CC via email:

Senate Finance Committee

The Honorable John C. Astle, Vice Chair,
The Honorable Joanne C. Benson
The Honorable Brian J. Feldman
The Honorable Stephen S. Hershey, Jr.
The Honorable J. B. Jennings
The Honorable Katherine A. Klausmeier
The Honorable James N. Mathias, Jr.
The Honorable Nathaniel T. Oaks
The Honorable Edward R. Reilly
The Honorable James C. Rosapepe
David A. Smulski, Staff

House Health and Government Operations Committee

The Honorable Eric M. Bromwell, Vice Chair,
The Honorable Angela M. Angel
The Honorable Erek L. Barron
The Honorable Bonnie L. Cullison
The Honorable Antonio L. Hayes
The Honorable Terri L. Hill,
The Honorable Ariana B. Kelly,
The Honorable Nicholas R. Kipke
The Honorable Susan W. Krebs
The Honorable Patrick L. McDonough
The Honorable Richard W. Metzgar
The Honorable Christian J. Miele
The Honorable Marice I. Morales
The Honorable Matt Morgan
The Honorable Joseline A. Pena-Melnyk
The Honorable Andrew Platt
The Honorable Samuel I. Rosenberg
The Honorable Sid A. Saab
The Honorable Sheree L. Sample-Hughes
The Honorable Kathy Szeliga
The Honorable Christopher R. West
The Honorable Karen Lewis Young
Erin R. Hopwood, Staff

Harford County Council

The Honorable Mike Perrone, Jr.
The Honorable Joseph M. Woods,
The Honorable James V. McMahan, Jr.
The Honorable Chad R. Shrodes
The Honorable Patrick S. Vincenti
The Honorable Curtis L. Beulah

Richard L. Alcorta, M.D., FACHE, MIEMSS Acting Co-Executive Director
Patricia S. Gainer, J.D., MIEMSS Acting Co-Executive Director
Paul Parker, Director, Center for Health Care Facilities Planning and Development
Kevin McDonald, Chief, Certificate of Need Program
Suellen Wideman, Esq., Assitant Attorney General
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