



CARE BRAVELY

2401 W. Belvedere Avenue • Baltimore, MD • 21215

VIA EMAIL

April 29, 2020

Mr. Ben Steffen
Executive Director
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Mr. Kevin McDonald
Chief, Certificate of Need Division
Center for Health Care Facilities Planning & Development
Maryland Health Care Commission
4160 Patterson Ave.
Baltimore, MD 21215

RE: Emergency Certificate of Need Application
LifeBridge Health, Inc. – Sinai Hospital of Baltimore, Inc.

Dear Mr. Steffen and Mr. McDonald:

Pursuant to COMAR 10.24.10.20, I write to seek an Emergency Certificate of Need (“CON”) for projects at Sinai Hospital of Baltimore, Inc. (“Sinai Hospital”), located at 2401 W. Belvedere Avenue, Baltimore, MD 21215, that will expand LifeBridge Health, Inc.’s (“LifeBridge”) capacity to accommodate the current and expected surge in hospital admissions and urgent need for additional hospital inpatient beds related to the COVID-19 pandemic.

To address the national state of emergency declared by the President and the United States Department of Health and Human Services, as well as the state of emergency and catastrophic health emergency declared by Governor Hogan on March 5th, LifeBridge Health is seeking approval to renovate and equip existing space at Sinai Hospital.

The various projects involve remodeling and/or equipping existing space to effectively manage patients requiring treatment for, or pending a diagnosis of COVID-19, as well as accommodate non-COVID-19 admissions (See Exhibit 1). The added capacity maximizes Sinai Hospital’s ability to handle a potential surge of COVID-19 patients while ensuring safe, specialized care for patients with other acute illnesses who require admission or observation.

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Collectively, the projects will provide an additional 221 temporary beds and cost an estimated \$713,976. With the exception of a 10-bed, freestanding field hospital provided by MEMA, all of the 221 beds are located in existing space. Two-hundred and nineteen (219) beds are equipped with headwalls/gases, of which 134 can provide ICU level of care, including eleven (11) for pediatric ICU patients. The remaining two (2) will function as med-surg beds without headwalls/gasses.

With the exception of the field hospital provided by MEMA, which is expected to be fully assembled and outfitted by May 1, all projects have been completed and are operational, or can be operationalized as needed within 24 hours.

As outlined in Mr. Steffen's memo, dated March 17th, Sinai Hospital's surge plan will undoubtedly help address both the state's urgent need for additional inpatient beds and provide a swift, timely response to the extraordinary "hazards to employees and patients" COVID19 poses.

As the unprecedented, catastrophic impact of this pandemic continues to rapidly effect the health and safety of our patients, staff, providers and every person throughout the state and country, we respectfully ask you act upon this request as soon as possible.

If you require additional information, please contact me at 410-274-3122.

We thank you for your consideration and expeditious response.

Sincerely,



Teresa A. Fletcher
Assistant Vice President,
LifeBridge Health

Cc: via email

Neil Meltzer, President, LifeBridge Health, Inc.
David Krajewski, CFO, LifeBridge Health, Inc.
Daniel Blum, Senior Vice President; President and Chief Operating Officer, Sinai Hospital
Robert Neall, Secretary of Health
Renee Webster, Assistant Director, OHCQ
Katie Wunderlich, Executive Director, Maryland Health Services Cost Review Commission
Suellen Wideman, Senior Assistant Attorney General, Maryland Health Care Commission
Paul Parker, Director, MHCC, Center for Health Care Facilities Planning and Development
Ruby Potter, Health Facilities Coordination Officer, MHCC

EXHIBIT 1

**LIFEBRIDGE HEALTH
 SINAI HOSPITAL**

* UNLESS OTHERWISE NOTED, MED -SURG BEDS ARE NOT MONITORED

PROJECT LOCATION	TYPE	DESCRIPTION	CURRENT IP BEDS	ADDED BEDS	BED TYPE - LEVEL OF CARE	ESTIMATED COST	OPEN	PHASE
GENERAL	OUTFITTING	AIRWAY MANAGEMENT EQUIPMENT; ECMO UNITS, VAPOTHERM UNITS, GLIDESCOPIES, SUCTION REGULATORS	N/A	N/A	VARIOUS	\$405,648	3/20/2020	PHASE 1
GENERAL	OUTFITTING	BED RENTAL, 10 BEDS, 3 MONTHS	N/A	N/A	VARIOUS	\$50,340	3/24/2020	PHASE 1
GENERAL	OUTFITTING	EQUIPMENT-OTHER; PATIENT MONITORS, PULSE OX CABELS, VAPORIZER CONNECTORS, PROGRAMMING & CONNECTIVITY	N/A	N/A	VARIOUS	\$68,990	3/20/2020	PHASE 1
MORGUE TRAILER	OUTFITTING	LOCATED OUTSIDE THE HOSPITAL - RENTAL 3 MONTHS	N/A	N/A	N/A	\$22,350	4/1/2020	PHASE 1
EMERGENCY DEPT	OUTFITTING	RELOCATED CARDIAC SCREENING SERVICE TO ANOTHER BUILDING TO MITIGATE EXPOSURE RISKS AND CREATE ADDITIONAL SPACE FOR COVID-POSITIVE AND PUI PATIENTS	N/A	N/A	N/A	\$6,000	4/24/2020	PHASE 1
EMERGENCY DEPT	OUTFITTING	TENT TO TRIAGE COVID-POSITIVE OR PUI FOR COVID. SET-UP OWNED TENT, RENTAL OF TENT, PURCHASED CHAIRS AND TABLES, 2 MONTHS	N/A	N/A	N/A	\$55,078	3/7/2020	PHASE 1
SUB-TOTAL	OUTFITTING					\$608,406		
5 SOUTH	IP BEDS w/ H&G	CLOSED UNIT, REOPENED AND CONVERTED TO NEGATIVE PRESSURE TO HOUSE COVID/PUI PATIENTS, USE EXISTING EQUIPMENT, CONVERT TO ICU LEVEL OF CARE AS NEEDED	0	8	MED-SURG, ICU CAPABILITIES	\$5,750	4/3/2020	PHASE 1
BLAUSTEIN - PEDS ICU	IP BEDS w/ H&G	CONVERT 4 PRIVATE ROOMS TO SEMI-PRIVATE, CONVERT TREATMENT ROOMS TO PT CARE; ADD SPLITTERS AND OXYGEN REGULATORS	6	4	PEDIATRIC ICU	\$1,040	24 HOURS	PHASE 1
ED RAPID EVALUATION UNIT (REU)	IP BEDS w/ H&G	CONVERT REU EMERGENCY DEPARTMENT BEDS TO IP ICU	0	9	ICU	\$0	24 HOURS	PHASE 1
OPEN HEART STEPDOWN	IP BEDS w/ H&G	EXISTING SPACE, CONVERT FROM STEPDOWN TO ICU LEVEL OF CARE	8	0	ICU	\$0	24 HOURS	PHASE 1
6 SOUTH - IMC	IP BEDS w/ H&G	CONVERT 35 OF 36 ROOMS TO NEGATIVE PRESSURE, CONVERT 12 PRIVATE ROOMS TO SEMI-PRIVATE AS NEEDED, USE EXISTING EQUIPMENT AND STRETCHERS; ADD SPLITTERS AND OXYGEN REGULATORS	36	12	IMC/ICU	\$15,420	4/7/2020	PHASE 1 -2
CATH LAB	IP BEDS w/ H&G	EXISTING SPACE, CONVERT TO ICU LEVEL OF CARE, USE EXISTING BEDS	0	24	ICU	\$0	24 HOURS	PHASE 2
GI CENTER - PROCEDURE UNIT	IP BEDS w/ H&G	EXISTING SPACE, CONVERT TO ICU LEVEL OF CARE, USE EXISTING STRETCHERS	0	12	ICU	\$0	24 HOURS	PHASE 2
PERI-OP/PACU	IP BEDS w/ H&G	EXISTING SPACE, CONVERT TO ICU LEVEL OF CARE, USE EXISTING EQUIPMENT, BEDS AND STRETCHERS, ADD STRETCHERS OR BEDS	0	58	ICU	\$0	24 HOURS	PHASE 2
CHILDRENS DIAGNOSTIC UNIT	IP BEDS w/ H&G	CONVERT PROCEDURE ROOMS, DENTAL ROOMS AND ORs TO PEDIATRIC IP ICU LEVEL OF CARE; USE EXISTING EQUIPMENT AND BEDS /STRETCHERS	0	7	PEDIATRIC ICU	\$0	24 HOURS	PHASE 2
ADDED ICU CAPACITY - IP BEDS WITH HEADWALLS AND GASES				134		\$22,210		

EXHIBIT 1 (Continued)

PROJECT LOCATION	TYPE	DESCRIPTION	CURRENT IP BEDS	ADDED BEDS	BED TYPE - LEVEL OF CARE	ESTIMATED COST	OPEN	PHASE
FIELD HOSPITAL PROVIDED BY MEMA	IP BEDS w/ H&G	TO BE LOCATED OUTSIDE THE HOSPITAL, ON CAMPUS, FULLY OUTFITTED TO TREAT COVID PATIENTS, ADD STRETCHERS AND ELECTRICAL UPGRADES	0	10	IMC	\$42,800	UPON DELIVERY & ASSEMBLY	PHASE 1
LABOR & DELIVERY - TRIAGE	IP BEDS w/ H&G	CONVERT TRIAGE ROOMS TO PRIVATE PATIENT ROOMS, USE EXISTING EQUIPMENT AND BEDS	0	3	OBSTETRICS, MED-SURG, MONITORED	\$0	24 HOURS	PHASE 1
2 EAST - PCU/CARDIO	IP BEDS w/ H&G	CONVERT 10 PRIVATE ROOMS TO SEMI-PRIVATE, USE EXISTING EQUIPMENT, ADD BEDS; ADD SPLITTERS AND OXYGEN REGULATORS	32	10	MED-SURG, MONITORED	\$2,600	24 HOURS	PHASE 3
3 EAST - TELEMETRY, OBSERVATION	IP BEDS w/ H&G	CONVERT 2 PRIVATE ROOMS TO SEMI-PRIVATE, USE EXISTING EQUIPMENT AND BEDS; ADD SPLITTERS AND OXYGEN REGULATORS	17	2	MED-SURG, MONITORED	\$520	24 HOURS	PHASE 3
3 NORTH - ORTHOPAEDICS	IP BEDS w/ H&G	CONVERT 1 PRIVATE ROOM TO SEMI-PRIVATE, USE EXISTING EQUIPMENT, BEDS; ADD SPLITTERS AND OXYGEN REGULATORS	17	1	MED-SURG, MONITORED	\$260	24 HOURS	PHASE 3
3 WEST ORTHO	IP BEDS w/ H&G	CONVERT ALL 19 PRIVATE ROOMS TO SEMI-PRIVATE, USE EXISTING EQUIPMENT, BEDS, STRETCHERS; ADD SPLITTERS AND OXYGEN REGULATORS	19	19	MED-SURG	\$4,940	24 HOURS	PHASE 3
4 SOUTH/ICU	IP BEDS w/ H&G	CONVERT TO NEGATIVE PRESSURE, CONVERT 8 PRIVATE ROOMS TO SEMI-PRIVATE, USE EXISTING EQUIPMENT, BEDS, SRETCHERS; ADD SPLITTERS AND OXYGEN REGULATORS	29	8	MED-SURG	\$9,900	24 HOURS	PHASE 3
6 EAST - PULMONARY- INFECTIOUS DISEASE	IP BEDS w/ H&G	CONVERT 8 PRIVATE ROOMS TO SEMI-PRIVATE, USE EXISTING EQUIPMENT, BEDS, STRETCHERS; ADD SPLITTERS AND OXYGEN REGULATORS	37	8	MED-SURG	\$2,080	24 HOURS	PHASE 3
BLAUSTEIN - 3 PEDIATRICS	IP BEDS w/ H&G	CONVERT 14 PRIVATE ROOMS TO SEMI-PRIVATE FOR PEDIATRIC PATIENTS ONLY, USE EXISTING EQUIPMENT, BEDS, STRETCHERS; ADD SPLITTERS AND OXYGEN REGULATORS	20	14	PEDIATRIC MED -SURG	\$3,640	24 HOURS	PHASE 3
BLAUSTEIN - B5 IP REHAB	IP BEDS w/ H&G	CONVERT 4 PRIVATE ROOMS TO SEMI-PRIVATE, USE EXISTING EQUIPMENT, BEDS, STRETCHERS; ADD SPLITTERS AND OXYGEN REGULATORS	23	4	MED-SURG	\$1,040	24 HOURS	PHASE 3
BLAUSTEIN - B6 GYN ONCOLOGY	IP BEDS w/ H&G	CONVERT 2 PRIVATE ROOMS TO SEMI-PRIVATE, USE EXISTING EQUIPMENT, BEDS, STRETCHERS; ADD SPLITTERS AND OXYGEN REGULATORS	29	2	MED-SURG	\$520	24 HOURS	PHASE 3
OPEN HEART STEPDOWN	IP BEDS w/ H&G	EXISTING SPACE, CONVERT 4 ROOMS TO SEMI-PRIVATE, USE EXISTING EQUIPMENT, BEDS; ADD SPLITTERS AND OXYGEN REGULATORS	8	4	MED-SURG	\$1,040	24 HOURS	PHASE 3
ADDED IMC/MS CAPACITY- IP BEDS WITH HEADWALLS AND GASES				85		\$69,340		
SUB-TOTAL IP BEDS WITH HEADWALLS				219		\$91,550		
3 SOUTH - NEUROLOGY	IP BEDS w/o H&G	CONVERT ALL 36 ROOMS TO NEGATIVE PRESSURE; CONVERT 1 PRIVATE ROOM TO SEMI-PRIVATE, USE EXISTING EQUIPMENT, BEDS; ADD SPLITTERS AND OXYGEN REGULATORS	36	1	MED-SURG	\$13,760	4/3/2020	PHASE 1- 3
5 WEST - GI/UROLOGY	IP BEDS w/o H&G	CONVERT 1 PRIVATE ROOM TO SEMI-PRIVATE, USE EXISTING EQUIPMENT, BEDS; ADD SPLITTERS AND OXYGEN REGULATORS	19	1	MED-SURG	\$260	24 HOURS	PHASE 3
SUB-TOTAL IP BEDS WITHOUT HEADWALLS				2		\$14,020		
TOTAL				221		\$713,976		