



2401 W. Belvedere Avenue • Baltimore, MD • 21215

**VIA EMAIL**

April 17, 2020

Mr. Ben Steffen  
Executive Director  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215

Mr. Kevin McDonald  
Chief, Certificate of Need Division  
Center for Health Care Facilities Planning & Development  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215

RE: Emergency Certificate of Need Application - REVISED  
LifeBridge Health, Inc. – Carroll Hospital, Inc.

Dear Mr. Steffen and Mr. McDonald:

Pursuant to COMAR 10.24.10.20, I write to seek an Emergency Certificate of Need (“CON”) for projects at Carroll Hospital, Inc. (“Carroll Hospital”), located at 200 Memorial Avenue, Westminster, MD 21157, that will expand LifeBridge Health, Inc.’s (“LifeBridge”) capacity to accommodate the expected surge in hospital admissions and urgent need for additional hospital inpatient beds related to the COVID-19 pandemic.

To address the national state of emergency declared by the President and the United States Department of Health and Human Services, as well as the state of emergency and catastrophic health emergency declared by Governor Hogan on March 5<sup>th</sup>, LifeBridge Health is seeking approval to renovate and equip existing space at Carroll Hospital.

The various projects involve remodeling and/or equipping existing space to effectively manage patients requiring treatment for, or pending a diagnosis of COVID-19, as well as accommodate non-COVID-19 admissions (See Exhibit 1). The added capacity maximizes Carroll Hospital’s ability to handle a potential surge of COVID-19 patients, while ensuring safe, specialized care for patients with other acute illnesses who require admission or observation.

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Collectively, the projects will provide an additional 108 temporary beds and cost an estimated \$237,000. Except for the 10-bed, freestanding field hospital provided by MEMA, all of the 108 beds are located in existing space. Fifty-six beds are equipped with headwalls/gases. The remaining 52 will function as med-surg beds without headwalls/gasses.

With the exception of the Field Hospital provided by MEMA which is expected to be fully assembled and outfitted by May 1, all Phase One projects have been completed and are operational, with Phases Two and Three able to be operationalized as needed, within 48 hours.

This Emergency CON aligns our temporary inpatient beds with our surge plan that was developed in collaboration with the State of Maryland and Jenson Partners surge planners and submitted to the State of Maryland on April 6<sup>th</sup>.

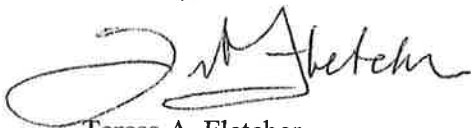
As outlined in Mr. Steffen's memo, dated March 17<sup>th</sup>, Carroll Hospital's surge plan will undoubtedly help address both the state's urgent need for an estimated "additional 500 inpatient beds" and provide a swift, timely response to the extraordinary "hazards to employees and patients" COVID19 poses.

As the unprecedented, catastrophic impact of this pandemic continues to rapidly effect the health and safety of our patients, staff, providers and every person throughout the state and country, we respectfully ask you act upon this request as soon as possible.

If you require additional information, please contact me at 410-274-3122.

We thank you for your consideration and expeditious response.

Sincerely,



Teresa A. Fletcher  
Assistant Vice President,  
Business Development

Cc: via email

Neil Meltzer, President, LifeBridge Health, Inc.  
David Krajewski, CFO, LifeBridge Health, Inc.  
Garrett Hoover, President & COO, Carroll Hospital  
Robert Neall, Secretary of Health  
Patricia Tomsco Nay, M.D., Executive Director, OHCQ  
Katie Wunderlich, Executive Director, Maryland Health Services Cost Review Commission  
Suellen Wideman, Senior Assistant Attorney General, Maryland Health Care Commission  
Paul Parker, Director, MHCC, Center for Health Care Facilities Planning and Development  
Ruby Potter, Health Facilities Coordination Officer, MHCC

## EXHIBIT 1

### LIFEBRIDGE HEALTH CARROLL HOSPITAL

\* UNLESS OTHERWISE NOTED, MED -SURG BEDS ARE NOT MONITORED

PROJECT LOCATION	TYPE	DESCRIPTION	CURRENT IP BEDS	ADDED BEDS	BED TYPE - LEVEL OF CARE	ESTIMATED COST	OPEN	PHASE
CCU Unit	OUTFITTING	EXPANDED NEGATIVE PRESSURE CAPABILITIES TO UNIT	12	0	ICU/CCU	\$20,000	4/3/2020	1
GENERAL	OUTFITTING	EQUIPMENT: VENT UPGRADES, RESPIRATORY/AIRWAY MGT	N/A	N/A	N/A	\$54,000	3/30/2020	1
IMC Unit	OUTFITTING	CONVERTED TO NEGATIVE PRESSURE, COVID UNIT	24	0	ICU/CCU	\$58,000	4/6/2020	1
<b>SUB TOTAL</b>	<b>OUTFITTING</b>			<b>0</b>		<b>\$132,000</b>		
2 NORTH	IP BEDS w/ H&G	CLOSED UNIT, REOPENING TO HOUSE NON-COVID PATIENTS, ADDED 8 RENTED BEDS FOR 3 MOS	0	14	MED-SURG	\$26,000	4/6/2020	1
PACU	IP BEDS w/ H&G	EXISTING SPACE, USING EXISTING STRETCHERS	0	10	MED-SURG	\$0	4/3/2020	1
CATH LAB	IP BEDS w/ H&G	EXISTING SPACE, USING EXISTING STRETCHERS	0	8	MED-SURG	\$0	4/3/2020	1
PERI-OP	IP BEDS w/ H&G	EXISTING SPACE, ADDING STRETCHERS	0	14	MED-SURG	\$7,000	4/3/2020	1
FIELD HOSPITAL - PROVIDED BY MEMA	IP BEDS w/ H&G	TO BE LOCATED OUTSIDE THE HOSPITAL, ON CAMPUS, FULLY OUTFITTED TO TREAT COVID PATIENTS, ADDED STRETCHERS	0	10	INTERMEDIATE CARE	\$20,000	UPON DELIVERY & ASSEMBLY	1
<b>SUB-TOTAL</b>	<b>IP BEDS WITH HEADWALLS &amp; GASES</b>			<b>56</b>		<b>\$53,000</b>		
SHAUCK AUDITORIUM	OUTFITTING	CONVERTED TO NEGATIVE PRESSURE, COVID UNIT W/ STRETCHERS PROVIDED BY CCHD	0	30	MED-SURG	\$41,000	4/6/2020	1
CONF ROOM 2N	IP BEDS w/o H&G	EXISTING SPACE, ADDING STRETCHERS	0	2	MED-SURG	\$1,000	48 HOURS	2
CONF ROOM 2S	IP BEDS w/o H&G	EXISTING SPACE, ADDING STRETCHERS	0	2	MED-SURG	\$1,000	48 HOURS	2
CONF ROOM 3N	IP BEDS w/o H&G	EXISTING SPACE, ADDING STRETCHERS	0	4	MED-SURG	\$2,000	48 HOURS	2
CONF ROOM 3S	IP BEDS w/o H&G	EXISTING SPACE, ADDING STRETCHERS	0	2	MED-SURG	\$1,000	48 HOURS	2
CONF ROOM 4N	IP BEDS w/o H&G	EXISTING SPACE, ADDING STRETCHERS	0	2	MED-SURG	\$1,000	48 HOURS	2
CONF ROOM 4W	IP BEDS w/o H&G	EXISTING SPACE, ADDING STRETCHERS	0	2	MED-SURG	\$1,000	48 HOURS	2
TEVIS CENTER	IP BEDS w/o H&G	EXISTING SPACE, ADDING STRETCHERS	0	8	MED-SURG	\$4,000	48 HOURS	2
<b>SUB-TOTAL</b>	<b>IP BEDS WITHOUT HEADWALLS &amp; GASES</b>			<b>52</b>		<b>\$52,000</b>		
<b>TOTAL</b>				<b>108</b>		<b>\$237,000</b>		