# **Medical Oncology**

2015 Perspective

## **QUALITY IN ONCOLOGY**

**CONFIRMING THE DIAGNOSIS (everything fits)** 

STAGING (exam, imaging)

**EXPLANATION AND DISCUSSION** 

**GOAL OF TREATMENT** 

TREATMENT PLANNING

**END OF LIFE** 

WITH THE PATIENT? ON THE COMPUTER?

#### **ACCOUNTABILITY IN ONCOLOGY**

Almost all medications and treatments require preauthorization. Many are very costly.

Such pre-authorization has become progressively more work intensive for administrative staff as payers are requiring steadily increasing amounts of supporting documentation leading to multiple interactions.

Treatments are required to conform with a recognized standard, most commonly "Pathways" – NCCN (National Comprehensive Cancer Network) most commonly used by payers.

#### RESOURCES CURRENTLY UTILIZED IN ONCOLOGY PRACTICE

SHINE program: identifies those without medical insurance and facilitates obtaining Medical Assistance for those who need it; deals with the financial crises that develop in the lives of people (power, food, child care, transportation, medications)

Social Workers
Navigators
Support Groups
Triage Nurses
Mid-level providers (PA or NP)
On Call Physicians

### MARYLAND ONCOLOGY HEMATOLOGY, P.A.

A medical oncology practice consisting of 30 physicians in 9 offices with 100,000 patient visits yearly.

The business side of the practice is managed in collaboration with U.S. Oncology, a national organization, supplying expertise in all aspects of administration, including HR, regulatory affairs, drug acquisition and utilization, and interactions with payers.

USON has pioneered the use of pathways which remains a major project within the group.

USON currently: 19 states 998 physicians 28 practices

## **US Oncology relationships with Managed Care**

CONTRACTS: 300 (of significance)

FIRST "VALUE BASED CONTRACT": 2007

CURRENT VALUE BASED CONTRACTS: MORE THAN 100

#### **VALUE BASED CONTRACTS – US ONCOLOGY**

Rationalized drug rates/tier drug pricing: fee for service, benefits are mutual, risk is minimal (60+contracts).

<u>Pay for Performance</u>: base agreement (fee for service) with defined measures (COPI, pathways, cost effectiveness), management fees = carrot, some risk for the practice – 25 + contracts.

<u>Comprehensive Care Management:</u> fee for oversight of care and shared savings comparing cost of care to the "local market" – 5 states, 6 contracts.

#### VALUE BASE CONTRACTS – US ONCOLOGY

Episode of Care/Bundled Payments: 2 contracts with national payers for "oncology care" not including radiation, 4 contracts including radiation—typically drugs and stem cell transplants are excluded (moderate risk).

Exclusive Capitated Care: relationships with commercial payers, managed medicare and IPA (independent physician associations) for cancer care – 6 contracts, risk.