

Letters of Support - Received List

<u>Last Name</u>	<u>First Name</u>	<u>Position/Title</u>	<u>Organization</u>
<u>BUSINESS & INDUSTRY</u>			
Bergel	Mark	Founder and Executive Director	A Wider Circle
Godwin	Georgette "Gigi"	President and Board Chair	Montgomery County Chamber of Commerce
Kirk	Susuan	Executive Director	Bethesda Cares
Larrick	Carla	Vice President of Operations	YMCA of Metropolitan Washington
O'Brien	Belle Brooks	Trustee	Suburban Hospital Board of Trustees
Otsuki	John	Trustee; Chair of Campus Enhancement Task Force; Managing Director/CCO	Suburban Hospital Board of Trustees; National Real Estate Advisors
Slavin	Warren	President and CEO	Charles E. Smith Life Communities
<u>GOVERNMENT - COUNTY</u>			
Ahluwalia	Uma	Director	Montgomery County Department of Health and Human Services
Berliner	Roger	District 1 Councilmember; Chairman	Montgomery County Council; Transportation, Infrastructure, Energy & Environment Committee
Butsch	Alan	Battalion Chief for Emergency Medical Services	Montgomery County Fire and Rescue Service
<u>GOVERNMENT - LOCAL</u>			
Mazuzan	Marilyn	Former patient; Town of Oakmont Representative	Town of Oakmont
<u>HEALTH CARE</u>			
Colgan	Diane	Current Chair-Elect and Past Chair of the Medical Staff	Suburban Hospital
Eisenberg	Lara	Chairman of Radiology	Suburban Hospital
Forman	Douglas	Chief of Surgery	Suburban Hospital; Plastic Surgery Institute of Washington
Horn	Kimberly	Regional President	Kaiser Permanente Mid-Atlantic Permanente Medical Group
Horvath	Keith	Chief of Cardiothoracic Surgery	NIH Heart Center, Suburban Hospital
Leonard	Barton	Medical Director and Chair of Emergency Department	Suburban Hospital
Lowet	Peter	Executive Director	Mobile Medical Care
Rotello	Leo	Director of Critical Care and Pulmonary Medicine	Johns Hopkins Community Physicians, Suburban Hospital
Westerband	Dany	Medical Director of Trauma Services; Chief of Trauma and Emergency Surgery	Trauma Center, Suburban Hospital
<u>INDIVIDUALS</u>			
Bokat	Stephen	Former patient; PFAC member	Patient and Family Advisory Council, Suburban Hospital
Brown	Ellen-Sue	Former patient	
Graff	June	PFAC member	Patient and Family Advisory Council, Suburban Hospital
Hirschhorn; Rams	Joel; Jacqueline	PFAC members	Patient and Family Advisory Council, Suburban Hospital
Hollins	Carol	PFAC member	Patient and Family Advisory Council, Suburban Hospital
Kahl	Barbara	PFAC member	Patient and Family Advisory Council, Suburban Hospital
Kovach	Deborah	PFAC member	Patient and Family Advisory Council, Suburban Hospital
Kydd	Barrie	Former patient; PFAC member	Patient and Family Advisory Council, Suburban Hospital
Levin	Toby	Co-Chair	Patient and Family Advisory Council, Suburban Hospital
Michaels	Deborah	Glenbrook Village HOA member	Glenbrook Village Homeowners' Association
Rock	Ed	HTCA resident; former board member	Huntington Terrace Citizens' Association
Zubairi	Sabiha	PFAC member	Patient and Family Advisory Council, Suburban Hospital

LETTERS OF SUPPORT
-BUSINESS & INDUSTRY-

A WIDER CIRCLE

A unique, holistic approach to ending poverty

April 1, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

On behalf of A Wider Circle, I am writing to express support for Suburban Hospital's application for a Certificate of Need for its building addition.

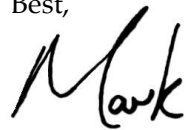
This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

A Wider Circle is nonprofit dedicated to helping to end poverty for one family and individual after another. Suburban Hospital is a valued partner in these efforts.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well.

If you have any questions or if I can provide any additional information, please feel free to contact me by email at mark@awidercircle.org or by phone at 301-675-7511. Thank you for your consideration.

Best,



Mark Bergel, Ph.D.
Founder and Executive Director
A Wider Circle



Montgomery County Chamber of Commerce
51 Monroe Street, Suite 1800, Rockville, MD 20850
301-738-0015 phone | 301-738-8792 fax | www.mcccmd.com

March 25, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

On behalf of the Montgomery County Chamber of Commerce and its Board of Directors, I am writing to express support for Suburban Hospital's application for a Certificate of Need for its building addition.

This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

Suburban Hospital is located in Bethesda, Maryland, arguably the economic engine of the State of Maryland. This area will continue to be attractive to businesses and residents alike and, as more efficient transit oriented development happens in the downcounty area, facilities such as those provided by the new building addition will be essential to keeping our residents healthy. This clearly contributes to the overall well-being and high quality of life that sets our region apart.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,

A handwritten signature in purple ink, appearing to read "G. Godwin", is written over a faint, larger signature.

Georgette "Gigi" Godwin
President and CEO

To Lead, Advocate and Connect as the Voice of Business





March 31, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

On behalf of Bethesda Cares, Inc., I am writing to express support for Suburban Hospital's application for a Certificate of Need for its building addition.

The number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space is invaluable to the community. Additionally, by separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

Bethesda Cares is a community outreach program for the homeless. We serve primarily the unsheltered chronically homeless individuals who are the most medically vulnerable. Suburban Hospital has been an active partner with us; responding with care to both behavioral and somatic needs. From frostbite to heart attacks to alcohol poisoning, we count on the hospital's incredible staff to offer the complete care each individual needs no matter how difficult the case.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,

A handwritten signature in blue ink that reads "Susan W. Kuk".

Executive Director

7728 Woodmont Avenue
Bethesda, Maryland 20814
T: 301-907-9244
F: 301-652-1781
www.bethesdacares.org



FOR YOUTH DEVELOPMENT
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY

March 31, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Paterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald,

On behalf of the YMCA of Metropolitan Washington/YMCA Bethesda-Chevy Chase, I am writing to express support for Suburban Hospital's application for a Certificate of Need for its building addition.

This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

I have lived in Bethesda all of my life, and have had numerous personal experiences with Suburban Hospital. I cannot say enough about the exemplary care my family has received over the years. Several years ago my 85 year old mother, who lived with my family and I, fell down a flight of stairs. She was transported to Suburban in an emergency vehicle and upon arrival she was given the ultimate in care and attention. Suburban connected me with a social worker who worked with me to find the best rehabilitation center for a woman of her age and condition. The guidance I received was stellar. Another visit to Suburban Hospital occurred when my daughter dislocated her knee when playing high school basketball. The pediatric Emergency Room staff was absolutely incredible. As soon as we arrived they took immediate charge of my daughter and quickly saw to it that a specialist was available to put her knee back in place. My husband was also a patient at Suburban several years ago when he was admitted with an atrial fibrillation. He underwent surgery for a valve repair, and the care he received was outstanding. We are so grateful that the treatment he received at Suburban Hospital has made him the healthy man he is today.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,

A handwritten signature in cursive script that reads "Carla Larrick". The signature is written in black ink and is positioned above the printed name.

Carla Larrick

Vice President of Operations

YMCA of Metropolitan Washington

**Belle Brooks O'Brien
Morgan E. O'Brien
9441 Tobin Circle
Potomac, MD 20854**

**Kevin McDonald
Chief, Certificate of Need Commission
4160 Patterson Avenue
Baltimore, MD 21215**

Dear Mr. McDonald,

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its Campus Enhancement Project. This project will help improve the care that patients at Suburban receive in significant ways. As a longtime member of the Medical Quality Committee I am relieved that there will be more private rooms which are so necessary for infection control. Seniors are a significant part of Suburban's patient population. My family learned first hand how critical a private room could be for the care, safety and healing of my elderly mother.

The family and many of our friends have had excellent care over the years at the Emergency/Trauma Center, but our experiences made it very clear that there is a great need for better, more timely and safer access to the center, and throughout the Hospital Campus.

As an active member of the Patient and Family Advisory Committee, the Medical Quality Committee, the Community Benefit Advisory Committee and as a Trustee of the Hospital, I have come to believe that it is critical to the community and to the future of Suburban that space be created to accommodate the most sophisticated, modern technologies and innovations in our operating theatres. Our unique relationship with NIH and now with John's Hopkins has afforded our community extraordinary, state of the art, care for stroke and heart patients. We must be able to accommodate the continuing research and applied research that has given our patients such excellent outcomes. It is increasingly important that nearby physician office space be available as well.

My experience as a cancer surgery patient at Suburban reinforced for me how lucky we are in Montgomery County and in the greater Washington DC area to have such a superb community hospital that is continually striving to provide excellent, leading edge, compassionate care.

Mr. McDonald, Suburban Hospital's Campus Enhancement Project will enable the Hospital to continue to deliver an ever higher quality of care for generations to come. My husband, our family, and I strongly support Suburban Hospital's Certificate of Need application. We urge you to support it as well.

Sincerely,

A handwritten signature in cursive script that reads "Belle B. O'Brien". The signature is written in black ink and is positioned above the printed name.

Belle Brooks O'Brien

April 2, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

As a member of the Suburban Hospital Board of Trustees and Chair of the Campus Enhancement Task Force, I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition.

The hospital's last major clinical addition was built almost four decades ago and the practice of medicine has changed significantly in that timeframe. Private patient rooms are now the standard for hospital care and are important for infection control. Operating suites are larger in order to accommodate modern technologies now used in surgery. On-site physician office space has become the norm, both for the convenience of the patient and to improve physician efficiency. Suburban's campus enhancement plans will meet all of those requirements.

Further, Suburban's designation as a Level 2 trauma center means that numerous emergency vehicles come to the hospital each day. To ensure maximum safety for patients, employees, visitors and emergency vehicles, Suburban's plans will separate the various streams of traffic.

In my role as a Board member I have a responsibility to ensure that Suburban Hospital's patients continue to have access to high quality, safe, and effective medical care. The hospital's building addition will enable Suburban to deliver on that promise. I urge you to support our plans. Thank you.

Sincerely,



John C. Otsuki
Suburban Hospital Board of Trustees



Charles E. Smith Life Communities

HEBREW HOME OF GREATER WASHINGTON • SMITH-KOGOD & WASSERMAN RESIDENCES
COHEN-ROSEN HOUSE • HIRSH HEALTH CENTER • LANDOW HOUSE • REVITZ HOUSE • RING HOUSE

Chair

Marc F. Solomon

March 31, 2015

Chair-Elect

Joseph B. Hoffman

Kevin McDonald

Immediate

Past Chair

Andrew S. Friedlander

Chief, Certificate of Need

Maryland Health Care Commission

4160 Patterson Avenue

Baltimore, MD 21215

Vice Chairs

Jeffrey S. Distenfeld

Harry A. Harrison

Donald M. Kaplan

Dr. Mark D. Klaiman

Dear Mr. McDonald:

Secretary

Douglas W. Sherman

On behalf of Charles E. Smith Life Communities, I am writing to express support for Suburban Hospital's application for a Certificate of Need for its building addition.

President/CEO

Warren R. Slavin

This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

Governors

Irving P. Cohen

Scott M. Cohen

Arthur J. Dykes

David D. Freishtat

Dr. Robert Freishtat

J. Ted Gumer

Barbara Hurwitz

Jeffrey J. Pargament

Aaron Rulnick

Gary Saffitz

David A. Samuels

Hanita Schreiber

Suburban Hospital is our location for 911 emergency transport for the over 1,100 senior residents of our campus. We believe it is very important and necessary for Suburban to make these improvements to their hospital. It will better serve our residents and the community. We view Suburban Hospital as a key partner in providing care in Montgomery County.

President,

Cohen-Rosen House/

Landow House

Revitz House

Ring House

Alan M. Freeman

Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Chair, Charles E. Smith

Life Communities

Trustees Funds, Inc.

David A. Ruben

Sincerely,

Warren R. Slavin
President and CEO



Beneficiary Agency
United Way/CFC



Partner Agency
The Jewish Federation
of Greater Washington



6121 Montrose Road • Rockville, MD 20852

Tel 301.770.8448 • Fax 301.770.8309 • www.smithlifecommunities.org

LETTERS OF SUPPORT
-GOVERNMENT / COUNTY-



DEPARTMENT OF HEALTH AND HUMAN SERVICES

Isiah Leggett
County Executive

Uma S. Ahluwalia
Director

March 18, 2015

Mr. Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, Maryland 21215

Dear Mr. McDonald:

On behalf of the Montgomery County Department of Health and Human Services (DHHS), I am writing to express support for Suburban Hospital's Certificate of Need application for its building addition.

This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and, convenient physician office space. The hospital campus will be made safer for patients, employees and visitors by separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles.

Suburban Hospital is a strong partner with DHHS and our Local Health Improvement Coalition, Healthy Montgomery. Their reputation for outstanding medical care, community outreach, and collaboration with local health and other social service organizations in Montgomery County makes Suburban Hospital an asset to Montgomery County and its residents.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care for people in its community and the region. Their building addition will enable them to continue delivering high quality care for generations to come. I am pleased to support them in their efforts to expand access of these critical services for the residents of Montgomery County.

Sincerely,

Uma S. Ahluwalia
Director

USA:ss

Office of the Director

401 Hungerford Drive • Rockville, Maryland 20850 • 240-777-1275 • FAX 240-777-1494 • MD Relay 711
www.montgomerycountymd.gov/hhs



MONTGOMERY COUNTY COUNCIL
ROCKVILLE, MARYLAND

ROGER BERLINER
COUNCILMEMBER
DISTRICT 1

CHAIRMAN
TRANSPORTATION, INFRASTRUCTURE
ENERGY & ENVIRONMENT COMMITTEE

March 17, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

As the elected representative of District 1 to the Montgomery County Council, I am writing to express support for Suburban Hospital's application for a Certificate of Need for its building addition.

This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in District 1 and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. It will also contribute to the financial health of this important employer and civic partner in our district.

I urge you to lend support to these plans as well. Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "Roger Berliner", with a long horizontal line extending to the right.

Roger Berliner
Montgomery County Council
District 1



MONTGOMERY COUNTY FIRE AND RESCUE SERVICE

Isiah Leggett
County Executive

Scott Goldstein
Acting Fire Chief

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

April 6, 2015

Dear Mr. McDonald:

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies and are adjacent to the emergency/trauma center; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

The Montgomery County Fire and Rescue Service is proud to partner with Suburban Hospital in our mutual mission to deliver outstanding emergency medical and trauma care to Montgomery County and its citizens. We are sure that this addition will aid both of our organizations to continue to carry out our vital shared work in an improved manner.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,

Alan Butsch
Battalion Chief for Emergency Medical Services, MCFRS

Office of The Fire Chief

LETTERS OF SUPPORT
-GOVERNMENT / LOCAL-

March 24 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

On behalf of The Town of Oakmont, I am writing to express support for Suburban Hospital's application for a Certificate of Need for its building addition.

This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

My husband was in Suburban Hospital about 7 years ago, suffering from lung cancer, and the care and support he received there was outstanding. I had a back operation there about 20 years ago and again I can not say enough about the good care I received.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,
Marilyn Mazuzan

[Signature] *Marilyn B. Mazuzan*
5506 Oakmont Ave.
Baltimore MD 21217

LETTERS OF SUPPORT
-HEALTH CARE-

DIANE L. COLGAN, M.D., F.A.C.S., CHARTERED

Cosmetic and Reconstructive Plastic Surgery

10411 MOTOR CITY DR., SUITE 615
BETHESDA, MD 20817
www.dianecolganmd.com

FAX NUMBER
301-299-6647

PHONE
301-299-6644

Kevin McDonald
Chief, Certification of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

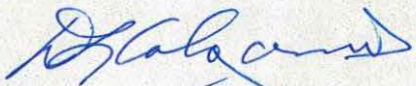
Dear Mr. McDonald:

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. The vision of the new addition is multifold to bring well designed, innovative safe, high quality healthcare to the residents of Montgomery County and the Metro area.

I am a plastic surgeon and past chair of the medical staff and currently chair-elect of the medical staff and have treated patients for thirty years at Suburban Hospital and know that the hospital experience is often the center point in the patients and family lives. Having private patient rooms, adequate parking, the most up-to-date technological advances for treatment is integral to patient satisfaction and quality of care.

I would like to see Suburban Hospital become the Apple and Uber of healthcare in this area and a new hospital will go a long way to enabling this institution to continue to deliver high quality of care for generations to come.

Sincerely,



Diane L. Colgan, M.D., F.A.C.S.

3/18/2015

...

Kevin McDonald

Chief, Certificate of Need

Maryland Health Care Commission

4160 Patterson Avenue

Baltimore, MD 21215

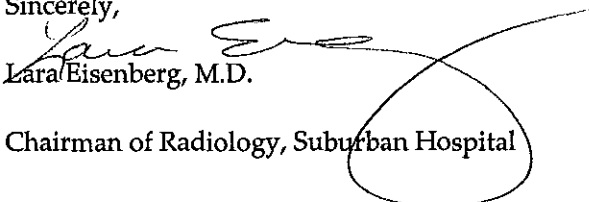
Dear Mr. McDonald,

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies and are adjacent to the emergency/trauma center; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

As a hospital-based radiologist and chairman of the radiology department, I can say that we are so cramped for space in our current footprint that it is hard for us to provide ideal care to our patients, let alone continue to advance so that we remain a state-of-the-art community hospital. With our academic affiliations with the NIH, Johns Hopkins, and other institutions, we provide a much higher level of care and support than the average community hospital but we need space to be able to continue to do so.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,


Lara Eisenberg, M.D.

Chairman of Radiology, Suburban Hospital



PLASTIC SURGERY INSTITUTE OF WASHINGTON

Aesthetic, Plastic and Reconstructive Surgery

Roger Friedman, M.D., P.C.
Douglas Forman, M.D., F.A.C.S.
Kathy Huang, M.D., F.A.C.S.
Anita Kulkarni, M.D.

March 27, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies and are adjacent to the emergency/trauma center; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

I have been a surgical attending at Suburban Hospital for over 17 years. During that time numerous changes have occurred including the addition of cardiac surgery, but the infrastructure has not undergone a significant overhaul aside from the replacement of six operating rooms nearly a decade ago. In order to remain a center of excellence that provides superior care to the surrounding community it is imperative that the building project go forward as planned. I not only have had the opportunity to treat my patients at Suburban Hospital during these years, but have also been the recipient of outstanding medical care for myself as well as for my family.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,

Douglas L. Forman M.D., F.A.C.S.
Chief of Surgery
Suburban Hospital, a Member of Johns Hopkins Medicine

April 1, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

I am writing on behalf of Kaiser Permanente and our nearly 600,000 members in support of Suburban Hospital's application for a Certificate of Need to renovate and expand the hospital located in Montgomery County at Old Georgetown Road.

The Suburban Hospital expansion and renovation will bring a number of improvements to the hospital. The segregation of the emergency and trauma centers will enhance patient safety and bring adjacency to technologies and services required to effectively and efficiently care for patients. The renovation will allow for more private patient rooms necessary for infection control and better patient care. Larger operating rooms will accommodate modern technologies. Finally, the creation of separate streams of traffic for pedestrians, emergency vehicles, delivery vehicles and private automobiles will ensure that the entire campus will be safer for patients, employees and visitors.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's renovation and expansion will enable this institution to continue to deliver high quality care for generations to come.

I urge you to lend support to these plans as well. Thank you for your consideration.

Respectfully,



Kimberly K. Horn
Regional President
Kaiser Permanente Health Plan
Mid-Atlantic States

cc: Margaret Fitzwilliams

NIH Heart Center
at Suburban Hospital



Keith A. Horvath, M.D.
Chief, Cardiothoracic Surgery
8600 Old Georgetown Road
Bethesda, Maryland 20814
301-896-7610 T
301-896-7626 F
www.nihheartcenter.org

March 23, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies and are adjacent to the emergency/trauma center; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

It has been my privilege to lead the NIH Heart Center at Suburban Hospital for the last 10 years and as you know from our annual reports to the MHCC, we have seen exceptional patient outcomes. The planned improvements will allow Suburban to continue to provide this high quality care for generations to come. I urge you to lend support to these plans as well. Thank you in advance for your assistance.

Sincerely,

A handwritten signature in black ink, appearing to read "Horvath", written over a horizontal line.

Keith A. Horvath, MD

8600 Old Georgetown Road
Bethesda, Maryland 20814
301-896-3100
www.suburbanhospital.org



March 18, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to voice my support for Suburban Hospital's application of a Certificate of Need for its building addition. The project will improve access to our emergency department, which is the county's designated trauma center, stroke center, and a designated cardiac center.

The project will provide more private patient rooms which will not only improve the patient experience, but more importantly, it will improve our infection control abilities. The additional structural space will allow the hospital to create larger ORs that will be outfitted with state of the art equipment.

My family has been part of Suburban Hospital for over 50 years. My mother was a candy striper, my entire family has received care at Suburban, and I am a practicing staff physician. I am proud of the care delivered by this hospital, and I believe the entire community will benefit from this building project. The end result will be a community hospital that delivers world class care for generations to come.

Sincerely,

A handwritten signature in black ink, appearing to read "B. Leonard". The signature is stylized with a large, sweeping flourish at the end.

Barton Leonard, MD
Medical Director and Chair
Suburban Hospital Emergency Department
Member of Johns Hopkins Medicine



#8157

Bethesda MAGAZINE
"The Guide to Giving"



March 31, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

On behalf of MobileMed, I am writing to express support for Suburban Hospital's application for a Certificate of Need for its building addition.

This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. MobileMed is a nonprofit primary healthcare provider to thousands of low-income, uninsured patients. Through our robust and generous partnership with Suburban Hospital, our population has greatly benefited from exceptional high-end services that would otherwise be unobtainable, resulting in a healthier and more humane community.

Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans. Thank you.

Sincerely,

Peter F. Lowet
Executive Director

Leo C. Rotello MD
FACP, FCCP, FCCM
Director
Board Certified:
Internal Medicine
Critical Care Medicine

Tet Wei Chan MD
FCCP
Board Certified:
Internal Medicine
Pulmonary Medicine
Critical Care Medicine

Melissa Means MD
FACP, FCCP
Board Certified:
Internal Medicine
Pulmonary Medicine
Critical Care Medicine

James J. Morton MD
Board Certified:
Internal Medicine
Critical Care Medicine

Amirali Nader MD
Board Certified:
Internal Medicine
Critical Care Medicine

Tara M. Roque MD
FCCP
Board Certified:
Internal Medicine
Pulmonary Medicine
Critical Care Medicine

*Mauro Sarmiento MD,
PhD*
Board Certified:
Internal Medicine
Critical Care Medicine

Jennifer Anderson
MS, CRNP, CCRN

March 18, 2015
Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies and are adjacent to the emergency/trauma center; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

I have worked at Suburban Hospital for over 17 years as the Director of Critical Care as well as being a recipient of care for multiple members of my family. As a result I can truly attest to the vital role that Suburban Hospital plays in the community from both a professional and personal level. I have watched and been a part of the tremendous growth that Suburban Hospital has experienced over the years in terms of both the types and quality of services provided to the community. I am confident that the new physical resources this building will provide will continue to enhance the ability of Suburban Hospital to deliver on its mission of excellent care to the member of our community.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to

continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read 'Leo C. Rotello' followed by a stylized flourish.

Leo C. Rotello MD. FCCM, FACP, FCCP

Assistant Professor , Department of Critical Care and Pulmonary Medicine and

The Armstrong Institute

Director of Critical Care and Pulmonary Medicine, Johns Hopkins Community Physicians

Director , Medical/Surgical ICU Suburban Hospital

DANY WESTERBAND, M.D., F.A.C.S.

GENERAL SURGERY AND TRAUMA

11119 ROCKVILLE PIKE, SUITE G-100
ROCKVILLE, MD 20852

TELEPHONE: (301) 984-3700

FAX: (301) 984-3701

March 25, 2015

Mr. Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; operating rooms that can accommodate modern technologies and are adjacent to the emergency/ trauma center; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

As a general surgeon in private practice, who has also been serving as Medical Director of Suburban Hospital's Trauma Services since 2004, I often deal with the challenges of managing severely injured patients requiring immediate access to an operating room for complex operative procedures. From my perspective, Suburban Hospital's building addition is critical to the trauma center's ability to continue providing state-of-the-art trauma care as the only designated trauma center in Montgomery County.

For over 70 years, Suburban Hospital has fulfilled his mission of ensuring access to excellent medical care by people in its community and the region. The Hospital's building addition will enable this institution to continue deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Dany Westerbands', with a stylized flourish extending to the right.

Dany Westerbands, MD, FACS

LETTERS OF SUPPORT

-INDIVIDUALS-

7105 W. Greenvale Pkwy.
Chevy Chase, Maryland 20815
April 1, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

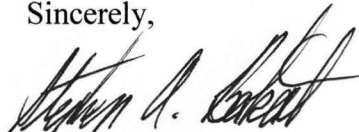
I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. I am a lifelong member of the Bethesda Chevy Chase community. As such, Suburban Hospital has been my family's community hospital of choice since soon after it was founded in the 1940's. I have been a patient at Suburban in recent years, a volunteer in its Emergency Department for almost seven years and a member of its Patient and Family Advisory Council since the Council's inception. Needless to say, I have a great deal of knowledge about the hospital and what it needs to continue to service the community.

Suburban Hospital is a centrally located critical resource for the Bethesda Chevy Chase community. Suburban serves much of the elderly population in our community, including the Hebrew Home, one of the largest facilities serving the elderly in Maryland. It is also the only Level 2 trauma center in Montgomery County.

Suburban has served the community well, but its last addition and modernization was several decades ago. The surrounding community has both grown and significantly aged, resulting in a greater demand for hospital based health care. In addition, the concept of adequate health care has changed significantly in the intervening years. As I am sure you are well aware, today's standard of care demands private rooms for all patients to insure infection control, privacy as demanded by HIPAA and to allow patients to heal as well as possible. The new addition will transform Suburban from a facility with primarily semi-private rooms to one with almost entirely private rooms. Furthermore, it will allow a needed modernization of its operating rooms, allowing the installation of the latest imaging technology. Finally, the addition will provide space for convenient physicians' offices.

Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "Stephen A. Bokart", written in a cursive style.

Stephen A. Bokart



Ms. Ellen Brown
1511 W Kersey Ln
Potomac MD 20854-2678

Kevin McDonald

Chief, Certification of Need

Maryland Health Care Commission

4160 Patterson Avenue

Baltimore, MD 21215

Dear Sir:

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need. This project will bring a number of improvements to the hospital, including better access to the emergency area; more private patient rooms which are necessary for infection control; larger and more up to date operating rooms; and convenient physician office space.

I recently had to use the emergency room and feel very fortunate to have such a first rate facility in the community. The care, communication and efficiency of the staff helped to insure a positive outcome. I am not alone in praising the quality of Suburban Hospital and the quality of the services provided there.

For over seventy years, Suburban Hospital has advance a high quality of life by ensuring access to quality medical care. This project will enable this institution to continue this wonderful work. I urge you to support the plans.

Sincerely,

Ellen-Sue Brown

June H. Graff
198 Halpine Road
Apt. 1241
Rockville, MD 20852

April 2, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

I am a member of the Patient Family Advisory Council because I feel strongly about Suburban Hospital's contribution to the community. My husband and I have been treated at Suburban and we were very pleased with our care. As a volunteer on the Patient Family Advisory Council I have been working with my fellow volunteers to ensure that Suburban will remain a world class hospital serving our community.

For over 70 years, Suburban Hospital has advanced a high quality of life by providing access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,



June H. Graff

April 2, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

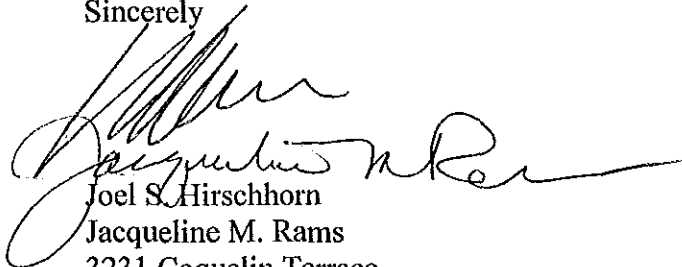
We are writing to document our strong support for Suburban Hospital's application for a Certificate of Need for its building addition.

There have been a number of occasions when maintaining our health has crucially depended on obtaining first rate care at Suburban, including cardiac care, surgery and emergency units. We have felt so strongly about supporting Suburban that we have included it in our estate plans as a major beneficiary. One of us (Joel) also serves as a volunteer community member on the Patient and Family Advisory Council.

Suburban definitely needs to expand and modernize to continue to support the community it has served so well for many decades.

We urge you to take all necessary actions to support Suburban's expansion plans. Thank you.

Sincerely

A handwritten signature in black ink, appearing to read "Joel S. Hirschhorn". The signature is fluid and cursive, with a large initial "J" and "H".

Joel S. Hirschhorn
Jacqueline M. Rams
3231 Coquelin Terrace
Chevy Chase, MD 20815

Carol W. Hollins
11601 Le Havre Drive
Potomac, Maryland 20854

April 2, 2015

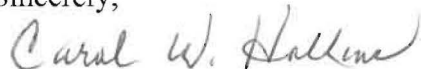
Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. This project will bring a number of improvements to the hospital, including better access to the Emergency Trauma Center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and upgraded physician office spaces. By separating streams of traffic from pedestrians, emergency/delivery vehicles will make for a safer traffic environment as well. As a result of the planned changes, the entire campus will be made safer for patients, employees and visitors.

My family and I have received outstanding care at Suburban and am appreciative that their goal remains to make their facilities even more accommodating to its patients. I encourage you to lend your support to these plans as well.

Sincerely,

A handwritten signature in cursive script that reads "Carol W. Hollins".

Carol W. Hollins

Barbara E. Kahl
5920 Rudyard Drive
Bethesda, MD 20814

April 3, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

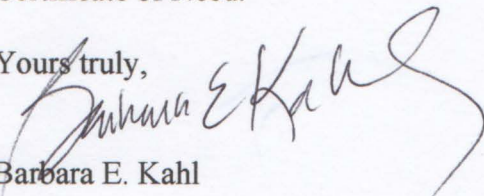
I am writing in support of Suburban Hospital's application for a Certificate of Need for its building addition. This project will result in many improvements, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control and improved patient- and family-centered care; larger operating rooms that can accommodate modern technologies; and convenient physician office space. In addition, improved traffic engineering will result in the separation of traffic flow for pedestrians, emergency vehicles, delivery vehicles, and private automobiles, improving traffic and pedestrian safety for patients and their families, employees, and visitors.

Suburban Hospital is my community hospital. I, and many of my family members have been treated at Suburban, both in the Emergency Department and as in- and outpatients. Improvements planned will benefit me, my family, as well as the entire community served by Suburban Hospital.

In addition, I am a volunteer patient/family advisor, and member of Suburban's Patient and Family Advisory Council. I volunteer a significant amount of time working in partnership with the leadership and staff at Suburban to advance patient- and family-centered care at Suburban to improve the safety, quality, and experience of care. The requested building addition will greatly enhance Suburban's ability to continue to provide the best possible care to the community.

I support Suburban's building project and ask the Commission to grant the requested Certificate of Need.

Yours truly,



Barbara E. Kahl

April 6, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to voice my support for Suburban's Hospital application for the Certificate of Need for its building addition. This project will bring a number of needed improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms; larger operating rooms; and convenient physician office space.

I am a community member of Suburban's PFAC and I am gratified to have seen patient/family centered initiatives operating throughout the hospital. Several of my family members have been at suburban the last few years, both for emergency room visits and as inpatients. My 90 year old mother had successful emergency surgery for a rare and dangerous condition. My mother's care at Suburban was exemplary, and I have spoken about our positive experiences at several staff functions. While my husband and I are DC residents, we would, without hesitation, choose Suburban for our care, when needed.

Suburban Hospital has advanced a high quality of life, for over 70 years by ensuring access to excellent medical care. The building addition for Suburban will enable the continuation of this quality care to the community for generations to come. I urge you to lend support to these vital plans. Thank you.

Sincerely,

Deborah K. Kovach
6946 33rd Street, NW
Washington, DC 20015-1406

debhealth85@aol.com

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to voice my support for Suburban Hospital's application for a Certificate of Need for its building addition. This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

We have had several occasions to utilize the services of the Hospital and so far the experience has been positive. The addition of the above can only help to improve the overall service so vitally needed by our community.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,



Barrie Kydd
PFAC Member and former patient of Suburban
7710 Woodmont Avenue
902
Bethesda, MD 20814

(301) 325-4040

March 31, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

Over a number of years, I have been a patient and support partner for my elderly parents and friends requiring medical care at Suburban Hospital. In addition, I have had the privilege to serve as a volunteer and co-chair for the Patient and Family Advisory Council (PFAC) at Suburban. The PFAC brings together volunteer patient and family advisors and Suburban Hospital clinical, administrative and executive staff to meet monthly to foster a culture of patient- and family-centered care at Suburban. We participate on hospital committees and initiatives across the hospital to help transform Suburban to a model of care that engages patients and their families as equal partners in health care.

I am writing today to support Suburban Hospital's application for a Certificate of Need to build a major addition to the current hospital building. The benefits of this project to our community are significant, particularly as the population in our area is growing rapidly and is already increasing the demand for quality care at our community hospital. The project's improvements will include improved access to the emergency-trauma center; more private patient rooms that are necessary to reduce infections and improve patient satisfaction and health outcomes; and larger operating rooms so that we can make use of new technologies that will improve the quality and safety of care for our patients.

If you have visited our hospital, you know how challenging it can be to deal with the current traffic flows. Pedestrians, ambulances, commercial trucks and cars are all struggling to get to the front entrance of our building. The improvements recommended in this campus enhancement will make our hospital safer all of us -- for patients, families, employees and visitors.

After retiring from the federal government in 2010, I decided I wanted to devote my time to volunteer at Suburban Hospital. This is where my aging parents received such loving care as their health needs increased and their conditions grew more complex. Now that I know Suburban from the inside as well as a volunteer, I know that its leadership and staff are dedicated and skilled health professionals, as well as compassionate caregivers. They work tirelessly to provide the best care possible while operating under physical challenges posed by the hospital's age and design. It was very

stressful for me as the caregiver for my parents, for example, to sleep in a chair in a semi-private room, because most of our rooms do not comfortably accommodate family presence overnight. I know other hospitals in the area have sleeping sofas in private rooms to enable the family to be the support patients need when ill and feeling anxious about themselves and the impact on their loved ones. The proposed expansion at Suburban to provide private rooms will significantly transform the experience of patients and families and reduce patient and family anxiety and support patient- and family-centered care.

Suburban is a wonderful hospital, and the planned addition will enable it to serve the growing needs of this community for high quality care and safety for many years to come. I urge you to support these plans.

Sincerely,

A handwritten signature in black ink, reading "Toby Milgrom Levin". The signature is fluid and cursive, with the first name "Toby" being the most prominent.

Toby Milgrom Levin
6706 Old Stage Road
Rockville, MD 20852

March 25, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

On behalf of Glenbrook Village HOA, I am writing to express support for Suburban Hospital's application for a Certificate of Need for its building addition.

This project will bring a number of improvements to the hospital, including better access to the emergency/trauma center; more private patient rooms that are necessary for infection control; larger operating rooms that can accommodate modern technologies; and convenient physician office space. By separating streams of traffic from pedestrians, emergency vehicles, delivery vehicles and private automobiles, the entire campus will be made safer for patients, employees and visitors.

As a close neighbor to Suburban Hospital in an urban setting it is important for our Community to have such a high level of care and professionalism at our doorstep. Not only is it a benefit to our residence, but being only a stone's throw away, one must look at these changes as lifesaving both in regards to health and economic stability. We look forward to the positive benefits to Suburban Hospital's need for growth in order to provide the level of care we all require.

For over 70 years, Suburban Hospital has advanced a high quality of life by ensuring access to excellent medical care by people in its community and the region. Suburban Hospital's building addition will enable this institution to continue to deliver high quality care for generations to come. I urge you to lend support to these plans as well. Thank you.

Sincerely,

A handwritten signature in cursive script that reads "Debbie Michaels".

Deborah Michaels
Glenbrook Village HOA
8619 Terrace Garden Way
Bethesda, MD 20814

March 21, 2015

Kevin McDonald
Chief, Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. McDonald:

On behalf of my family in Huntington Terrace and numerous neighbors on streets around the hospital, I write to express strong support for Suburban Hospital's application for a Certificate of Need for its building addition.

This project will improve many hospital services, including emergency/trauma center access, private patient rooms vital for infection control; operating rooms that accommodate modern technology, and convenient physician office space. Also by separating traffic from pedestrians, the entire campus will be safer for patients, employees and visitors.

Three generations of my family have benefitted from outstanding community hospital care at Suburban. We deeply appreciate the care we have received. It's not only high quality. Equally important, it's delivered with compassion. Providers at Suburban need facility modernization in order to enhance their life preserving work. Delaying further Suburban's modernization will only degrade its ability to serve the community.

Suburban Hospital is a Montgomery County jewel. It contributes greatly to county residents' quality of life by ensuring access to excellent medical care. The planned building addition will help this institution continue to deliver high quality care for generations to come. Please support plans.

Thank you for your consideration.

Sincerely,



Edwin Rock
5518 Lincoln St.
Bethesda, MD 20817

Sabiha Zubairi
9910 Fernwood Road
Bethesda, MD 20817
Phone-301-469-0932
Email-sabys@yahoo.com

April 2, 2015
Mr. Ben Steffen
Executive Director
Maryland Health Care Commission
4160 Patterson Ave.
Baltimore, MD 21215-2299

Re: Certificate of Need Application for Suburban Hospital

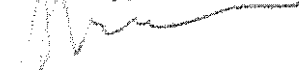
Dear Mr. Steffen,

As someone who has been using Suburban Hospital for all the hospital and Emergency care needs of my family for last 35 years and now who is a member of the Suburban Hospital Patient and Family Advisory Council, I am writing you to express my strong support for the ***Certificate of Need Application*** filed by Suburban Hospital. Suburban Hospital has been an icon for Bethesda/Potomac residents for all their Hospital and Emergency care needs for decades, the Suburban Hospital is aging and now the Bethesda/Potomac and other Montgomery County need a state of the art facility to serve the medical needs for our residents. Suburban Hospital must be a State of the Art facility to meet the growing needs of Montgomery County and especially Bethesda/Potomac residents and equipped with what Montgomery County resident have come to expect and deserve, such as private room and advanced technology.

I believe the Suburban Hospital project has been well thought out and would be an asset to the County residents.

I strongly support this project and hope that the Maryland Health Care Commission approves the Suburban Hospital's Certificate of Need Application in a timely manner. Your immediate attention on this matter will be greatly appreciated.

Sincerely,



Sabiha Zubairi