

TABLE A. PHYSICAL BED CAPACITY BEFORE AND AFTER PROJECT

INSTRUCTION: Identify the location of each nursing unit (add or delete rows if necessary) and specify the room and bed count before and after the project in accordance with the definition of physical capacity noted below. Applicants should add columns and recalculate formulas to address rooms with 3 and 4 bed capacity. See additional instruction in the column to the right of the table.

NOTE: Physical capacity is the total number of beds that could be physically set up in space without significant renovations. This should be the maximum operating capacity under normal, non-emergency circumstances and is a physical count of bed capacity, rather than a measure of staffing capacity. A room with two headwalls and two sets of gasses should be counted as having capacity for two beds, even if it is typically set up and operated with only one bed. A room with one headwall and one set of gasses is counted as a private room, even if it is large enough from a square footage perspective to be used as a semi-private room, since renovation/construction would be required to convert it to semi-private use. If the hospital operates patient rooms that contain no headwalls or a single headwall, but are normally used to accommodate one or more than one patient (e.g., for psychiatric patients), the physical capacity of such rooms should be counted as they are currently used.

Before the Project							After Project Completion						
Hospital Service	Location (Floor/Wing)*	Licensed Beds: July 1, 2015	Based on Physical Capacity				Hospital Service	Location (Floor/Wing)*	Based on Physical Capacity				
			Room Count			Bed Count			Room Count			Bed Count	
			Private	Semi-Private	Total Rooms	Physical Capacity			Private	Semi-Private	Total Rooms	Physical Capacity	
ACUTE CARE							ACUTE CARE						
General Medical/Surgical*	Second Floor	40	16	17	33	50	General Medical/Surgical*	Second Floor	31	15	46	61	
	Third Floor	17	9	11	20	31		Third Floor	20	0	20	20	
					0	0					0	0	
					0	0					0	0	
					0	0					0	0	
SUBTOTAL Gen. Med/Surg*		57	25	28	53	81	SUBTOTAL Gen. Med/Surg*		51	15	66	81	
ICU/CCU	Third Floor	4	10	0	10	10	ICU/CCU	Third Floor	10	0	10	10	
Other (Specify/add rows as needed)					0	0					0	0	
TOTAL MSGA		61	35	28	63	91	TOTAL MSGA		61	15	76	91	
Obstetrics	First Floor	6	12	0	12	12	Obstetrics	First Floor	12	0	12	12	
Pediatrics****	Unassigned***	1			0	0	Pediatrics				0	0	
Psychiatric	Fifth Floor	9	7	5	12	17	Psychiatric	Fifth Floor	7	5	12	17	
TOTAL ACUTE		77	54	33	87	120	TOTAL ACUTE		80	20	100	120	
NON-ACUTE CARE							NON-ACUTE CARE						
Dedicated Observation**					0	0	Dedicated Observation**	Third Floor	18	0	18	18	
Rehabilitation					0	0	Rehabilitation				0	0	
Comprehensive Care	Fourth Floor	18	10	5	15	20	Comprehensive Care	Fourth Floor	10	5	15	20	
Other (Specify/add rows as needed)					0	0	Other (Specify/add rows as needed)				0	0	
TOTAL NON-ACUTE		18	10	5	15	20	TOTAL NON-ACUTE		28	5	33	38	
HOSPITAL TOTAL		95	64	38	102	140	HOSPITAL TOTAL		108	25	133	158	

* Include beds dedicated to gynecology and addictions, if unit(s) is separate for acute psychiatric unit

** Include services included in the reporting of the "Observation Center". Service furnished by the hospital on the hospital's promise, including use of a bed and periodic monitoring by the hospital's nursing or other staff, which are reasonable and necessary to determine the need for a possible admission to the hospital as an inpatient; Must be ordered and documented in writing, given by a medical practitioner.

*** One licensed pediatric bed is not assigned to a particular patient room in the Hospital.

**** Does not include 12 Newborn Nursery bassinets

TABLE B. DEPARTMENTAL GROSS SQUARE FEET AFFECTED BY PROPOSED PROJECT

INSTRUCTION: Add or delete rows if necessary. See additional instruction in the column to the right of the table.

DEPARTMENT/FUNCTIONAL AREA	DEPARTMENTAL GROSS SQUARE FEET				
	Current	To be Added Thru New Construction	To Be Renovated	To Remain As Is	Total After Project Completion
FIRST FLOOR					
Medical Oncology	2,990	5,100			5,100
Cardiac Rehabilitation	1,600		2,115		2,115
Equipment Storage			510		510
Vascular Lab	755		840		840
Administration/Medical Staff	5,715	3,405	1,880		5,285
Gift Shop/Chapel	1,075	1,120			1,120
Lobby	5,040	4,050	1,020		5,070
Stair/Elevators/Shafts		650			650
SECOND FLOOR					
Existing Medical/Surgical Nursing Unit	15,300		14,685	0	14,685
New Medical/Surgical Nursing Unit		13,900			13,900
Dialysis			615		615
Stair/Elevators/Shafts	2,385	650		2,385	3,035
THIRD FLOOR					
Existing Medical/Surgical Nursing Unit	10,630				0
New Medical/Surgical Nursing Unit		14,050			14,050
Dialysis	615				0
Observation			11,245		11,245
Stair/Elevators/Shafts	1,710	650		1,710	2,360
Total	47,815	43,575	32,910	4,095	80,580

TABLE C. CONSTRUCTION CHARACTERISTICS

INSTRUCTION: If project includes non-hospital space structures (e.g., parking garages, medical office buildings, or energy plants), complete an additional Table C for each structure.

	NEW CONSTRUCTION	RENOVATION
BASE BUILDING CHARACTERISTICS	Check if applicable	
Class of Construction (for renovations the class of the building being renovated)*	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Class A	<input type="checkbox"/>	<input type="checkbox"/>
Class B	<input type="checkbox"/>	<input type="checkbox"/>
Class C	<input type="checkbox"/>	<input type="checkbox"/>
Class D	<input type="checkbox"/>	<input type="checkbox"/>
Type of Construction/Renovation*		
Low	<input type="checkbox"/>	<input type="checkbox"/>
Average	<input type="checkbox"/>	<input type="checkbox"/>
Good	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Excellent	<input type="checkbox"/>	<input type="checkbox"/>
Number of Stories		
*As defined by Marshall Valuation Service		
PROJECT SPACE	List Number of Feet, if applicable	
Total Square Footage	43,190	32,910
First Floor	13,940	6,365
Second Floor	14,425	15,300
Third Floor	14,575	11,245
Roof	250	
Average Square Feet	10,798	10,970
Perimeter in Linear Feet	Linear Feet	
First Floor	612	711
Second Floor	628	812
Third Floor	692	648
Roof	60	
Total Linear Feet	1,992	
Average Linear Feet		
Wall Height (floor to eaves)	Feet	
First Floor	15	15
Second Floor	13	13
Third Floor	13	13
Roof	13	13
Average Wall Height	13.16	13.16
OTHER COMPONENTS		
Elevators	List Number	
Passenger	2	
Freight		
Sprinklers	Square Feet Covered	
Wet System	43,190	32,910
Dry System		
Other	Describe Type	
Type of HVAC System for proposed project	VAV / REHEAT	
Type of Exterior Walls for proposed project	FACEBRICK, PRECAST CONCRETE AND NATURAL STONE WITH GLASS CURTAINWALL WALL SYSTEM	

TABLE D. ONSITE AND OFFSITE COSTS INCLUDED AND EXCLUDED IN MARSHALL VALUATION COSTS

INSTRUCTION: If project includes non-hospital space structures (e.g., parking garages, medical office buildings, or energy plants), complete an additional Table D for each structure.

	NEW CONSTRUCTION COSTS	RENOVATION COSTS
SITE PREPARATION COSTS		
Normal Site Preparation	\$1,000,000	
Utilities from Structure to Lot Line	\$85,000	
Subtotal included in Marshall Valuation Costs	\$1,085,000	
Site/Building Demolition Costs	\$838,000	
Storm Drains		
Rough Grading	\$98,000	
Hillside Foundation		
Paving	\$75,000	
Exterior Signs	\$111,000	
Landscaping	\$20,000	
Walls		
Yard Lighting		
Other (Specify/add rows if needed)		
Sitework Associated with poor soil conditions	\$98,000	
Temporary Construction for Main Building Access	\$300,000	
Elevators	\$400,000	
Flat Plate Concrete in Lieu of composite steel	\$788,000	
AHU capacity for heat pump conversion	\$720,000	
Special foundations and construction adjacent to existing construction	\$287,000	
Security Devices	\$125,000	
Pneumatic tube system	\$238,000	
Canopy	\$106,000	
Extended General conditions associated with phased construction	\$623,000	
Allocation of Architects and Engineering Fees to Extraordinary Costs	\$375,502	
Escalation to midpoint of construction (40% Allocated to Extraordinary Costs)	\$784,155	
Subtotal On-Site excluded from Marshall Valuation Costs	\$5,986,657	\$0
OFFSITE COSTS		
Roads		
Utilities		
Jurisdictional Hook-up Fees	\$371,325	
Other (Specify/add rows if needed)		
Subtotal Off-Site excluded from Marshall Valuation Costs	\$371,325	\$0
TOTAL Estimated On-Site and Off-Site Costs <u>not</u> included in Marshall Valuation Costs	\$6,357,982	\$0
TOTAL Site and Off-Site Costs included and excluded from Marshall Valuation Service*	\$7,442,982	\$0

*The combined total site and offsite cost included and excluded from Marshall Valuation Service should typically equal the estimated site preparation cost reported in Application Part II, Project Budget (see Table E. Project Budget). If these numbers are not equal, please reconcile the numbers in an explanation in an attachment to the application.

TABLE E. PROJECT BUDGET

INSTRUCTION: Estimates for Capital Costs (1.a-e), Financing Costs and Other Cash Requirements (2.a-g), and Working Capital Startup Costs (3) must reflect current costs as of the date of application and include all costs for construction and renovation. Explain the basis for construction cost estimates, renovation cost estimates, contingencies, interest during construction period, and inflation in an attachment to the application. See additional instruction in the column to the right of the table.

NOTE: Inflation should only be included in the Inflation allowance line A.1.e. The value of donated land for the project should be included on Line A.1.a as a use of funds and on line B.8 as a source of funds

	Hospital Building	Other Structure	Total
A. USE OF FUNDS			
1. CAPITAL COSTS			
a. Land Purchase			\$0
b. New Construction			
(1) Building	\$17,412,000		\$17,412,000
(2) Fixed Equipment	\$951,675		\$951,675
(3) Site and Infrastructure	\$3,550,000		\$3,550,000
(4) Architect/Engineering Fees	\$1,499,694		\$1,499,694
(5) Permits (Building, Utilities, Etc.)	\$482,723		\$482,723
SUBTOTAL	\$23,896,092	\$0	\$23,896,092
c. Renovations			
(1) Building	\$8,301,375		\$8,301,375
(2) Fixed Equipment (not included in construction)			\$0
(3) Architect/Engineering Fees	\$896,848		\$896,848
(4) Permits (Building, Utilities, Etc.)	\$259,927		\$259,927
SUBTOTAL	\$9,458,150	\$0	\$9,458,150
d. Other Capital Costs			
(1) Movable Equipment	\$3,747,700		\$3,747,700
(2) Contingency Allowance	\$7,731,343		\$7,731,343
(3) Gross interest during construction period			\$0
(4) Other (Specify/add rows if needed)			\$0
(a) Furnishings	\$845,000		
(b) Freight and Storage; Transition Consulting	\$253,780		
(c) Signage	\$301,364		
(d) Information System	\$1,903,350		
(e) Security Systems	\$475,838		
(f) Telecommunications	\$317,225		
(g) Equipment Planning Support	\$126,890		
(h) Technology Planning Consultant	\$187,385		
(i) Inspections/Testing	\$141,104		
(j) Insurance	\$148,530		
SUBTOTAL	\$16,179,509		\$16,179,509
TOTAL CURRENT CAPITAL COSTS	\$49,533,751	\$0	\$49,533,751
e. Inflation Allowance	\$1,960,387		\$1,960,387
TOTAL CAPITAL COSTS	\$51,494,138	\$0	\$51,494,138
2. Financing Cost and Other Cash Requirements			
a. Loan Placement Fees			\$0
b. Bond Discount			\$0
c. Legal Fees	\$65,000		\$65,000
d. Non-Legal Consultant Fees	\$75,000		\$75,000
e. Liquidation of Existing Debt			\$0
f. Debt Service Reserve Fund			\$0
g. Other (Specify/add rows if needed)			\$0
(a) Printing	\$10,000		
(b) Construction Cost Estimate Fees	\$10,000		
SUBTOTAL	\$160,000		\$160,000
3. Working Capital Startup Costs			\$0
TOTAL USES OF FUNDS	\$51,654,138	\$0	\$51,654,138
B. Sources of Funds			
1. Cash	\$46,654,138		\$46,654,138
2. Philanthropy (to date and expected)	\$5,000,000		\$5,000,000
3. Authorized Bonds			\$0
4. Interest Income from bond proceeds listed in #3			\$0
5. Mortgage			\$0
6. Working Capital Loans			\$0
7. Grants or Appropriations			
a. Federal			\$0
b. State			\$0
c. Local			\$0
8. Other (Specify/add rows if needed)			\$0
TOTAL SOURCES OF FUNDS	\$51,654,138		\$51,654,138
Annual Lease Costs (if applicable)			
1. Land			\$0
2. Building			\$0
3. Major Movable Equipment			\$0
4. Minor Movable Equipment			\$0
5. Other (Specify/add rows if needed)			\$0

Describe the terms of the lease(s) below, including information on the fair market value of the item(s), and the number of years, annual

TABLE F. STATISTICAL PROJECTIONS - ENTIRE FACILITY

INSTRUCTION: Complete this table for the entire facility, including the proposed project. Indicate on the table if the reporting period is Calendar Year (CY) or Fiscal Year (FY). For sections 4 & 5, the number of beds and occupancy percentage should be reported on the basis of licensed beds. In an attachment to the application, provide an explanation or basis for the projections and specify all assumptions used. Applicants must explain why the assumptions are reasonable. See additional instruction in the column to the right of the table.

	Two Most Recent Years (Actual)		Current Year Projected	Projected Years (ending at least two years after project completion and full occupancy) Include additional years, if needed in order to be consistent with Tables G and H.					
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
1. DISCHARGES									
a. General Medical/Surgical*	3,918	3,464	3,570	3,565	3,585	3,606	3,626	3,647	3,668
b. ICU/CCU	269	324	328	335	337	339	341	343	345
Total MSGA	4,187	3,788	3,898	3,920	3,943	3,965	3,988	4,011	4,034
c. Pediatric	83	109	106	105	103	102	101	100	99
d. Obstetric	796	738	766	764	762	760	759	757	755
e. Acute Psychiatric	690	654	677	681	685	689	693	697	701
Total Acute	5,756	5,289	5,447	5,470	5,493	5,517	5,540	5,564	5,588
f. Rehabilitation									
g. Comprehensive Care	321	322	330	330	330	330	330	330	330
h. Other (Specify/add rows of needed)									
TOTAL DISCHARGES	6,077	5,611	5,777	5,800	5,823	5,847	5,870	5,894	5,918
2. PATIENT DAYS									
a. General Medical/Surgical*	15,052	13,193	14,673	14,649	14,733	14,818	14,903	14,988	15,074
b. ICU/CCU	1,131	1,218	1,232	1,261	1,268	1,276	1,283	1,290	1,298
Total MSGA	16,183	14,411	15,905	15,910	16,001	16,093	16,186	16,279	16,372
c. Pediatric	198	295	272	269	265	262	259	256	253
d. Obstetric	2,008	1,772	2,018	2,013	2,008	2,003	1,998	1,993	1,989
e. Acute Psychiatric	3,283	3,105	3,326	3,345	3,364	3,384	3,403	3,423	3,442
Total Acute	21,672	19,583	21,521	21,537	21,639	21,742	21,846	21,951	22,056
f. Rehabilitation									
g. Comprehensive Care	4,635	4,517	4,729	4,723	4,724	4,725	4,726	4,727	4,728
h. Other (Specify/add rows of needed)									
TOTAL PATIENT DAYS	26,307	24,100	26,250	26,260	26,363	26,467	26,572	26,678	26,784

TABLE F. STATISTICAL PROJECTIONS - ENTIRE FACILITY

<i>Indicate CY or FY</i>	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
3. AVERAGE LENGTH OF STAY (patient days divided by discharges)									
a. General Medical/Surgical*	3.8	3.8	4.1	4.1	4.1	4.1	4.1	4.1	4.1
b. ICU/CCU	4.2	3.8	3.8	3.8	3.8	3.8	3.8	3.8	3.8
Total MSGA	3.9	3.8	4.1	4.1	4.1	4.1	4.1	4.1	4.1
c. Pediatric	2.4	2.7	2.6	2.6	2.6	2.6	2.6	2.6	2.6
d. Obstetric	2.5	2.4	2.6	2.6	2.6	2.6	2.6	2.6	2.6
e. Acute Psychiatric	4.8	4.7	4.9	4.9	4.9	4.9	4.9	4.9	4.9
Total Acute	3.8	3.7	4.0	4.0	4.0	4.0	4.0	4.0	4.0
f. Rehabilitation									
g. Comprehensive Care	14.4	14.0	14.3	14.3	14.3	14.3	14.3	14.3	14.3
h. Other (Specify/add rows of needed)									
TOTAL AVERAGE LENGTH OF STAY	4.33	4.30	4.54	4.53	4.53	4.53	4.53	4.53	4.53
4. NUMBER OF LICENSED BEDS									
a. General Medical/Surgical*	67	61	58	57	57	57	57	57	57
b. ICU/CCU	5	5	5	5	5	5	5	5	5
Total MSGA	72	66	63	62	62	62	62	62	62
c. Pediatric	1	1	1	1	1	1	1	1	1
d. Obstetric	8	7	7	8	8	8	8	8	8
e. Acute Psychiatric	11	11	12	12	12	12	12	12	12
Total Acute	92	85	83	83	83	83	83	83	83
f. Rehabilitation									
g. Comprehensive Care	18	18	18	19	20	21	22	23	24
h. Other (Specify/add rows of needed)									
TOTAL LICENSED BEDS	110	103	101	102	103	104	105	106	107

TABLE F. STATISTICAL PROJECTIONS - ENTIRE FACILITY

Indicate CY or FY	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
5. OCCUPANCY PERCENTAGE *IMPORTANT NOTE: Leap year formulas should be changed by applicant to reflect 366 days per year.									
a. General Medical/Surgical*	61.5%	59.3%	69.1%	70.2%	70.6%	71.0%	71.4%	71.8%	72.3%
b. ICU/CCU	62.0%	66.7%	67.3%	68.9%	69.3%	69.7%	70.1%	70.5%	70.9%
Total MSGA	61.6%	59.8%	69.0%	70.1%	70.5%	70.9%	71.3%	71.7%	72.1%
c. Pediatric	54.2%	80.8%	74.3%	73.4%	72.5%	71.6%	70.8%	69.9%	69.1%
d. Obstetric	68.8%	69.4%	78.8%	68.8%	68.6%	68.4%	68.3%	68.1%	67.9%
e. Acute Psychiatric	81.8%	77.3%	75.7%	76.2%	76.6%	77.0%	77.5%	77.9%	78.4%
Total Acute	64.5%	63.1%	70.8%	70.9%	71.2%	71.6%	71.9%	72.3%	72.6%
f. Rehabilitation									
g. Comprehensive Care	70.5%	68.8%	71.8%	67.9%	64.5%	61.5%	58.7%	56.2%	53.8%
h. Other (Specify/add rows of needed)									
TOTAL OCCUPANCY %	65.5%	64.1%	71.0%	70.3%	69.9%	69.5%	69.1%	68.8%	68.4%
6. OUTPATIENT VISITS									
a. Emergency Department	35,635	38,555	38,763	39,762	40,787	41,838	42,917	44,023	45,158
b1. Same-day Surgery - Main OR	3,835	3,369	3,268	3,491	3,491	3,491	3,491	3,491	3,491
b2. Endoscopy Center	3,423	3,190	3,131	3,248	3,248	3,248	3,248	3,248	3,248
b3. Pain Management Center	1,176	1,125	1,125	1,142	1,142	1,142	1,142	1,142	1,142
c. Laboratory	n/a								
d. Imaging	n/a								
e. Infusion Therapy	5,426	4,960	5,053	5,183	5,317	5,454	5,594	5,739	5,887
TOTAL OUTPATIENT VISITS	49,495	51,199	51,340	52,826	53,984	55,173	56,392	57,642	58,925
7. OBSERVATIONS**									
a. Number of Cases - Medical Obs	1,663	2,319	2,435	2,527	2,624	2,723	2,827	2,934	3,046
b. Hours - Medical Obs	40,111	58,359	59,900	62,176	64,539	66,991	69,537	72,179	74,922
c. Number of Cases - Surgical Obs	252	343	360	369	379	389	399	409	419
d. Hours - Surgical Obs	5,796	7,889	8,280	8,493	8,712	8,937	9,167	9,404	9,646
* Include beds dedicated to gynecology and addictions, if separate for acute psychiatric unit.									
** Services included in the reporting of the "Observation Center", direct expenses incurred in providing bedside care to observation patients; furnished by the hospital on the hospital's premises, including use of a bed and periodic monitoring by the hospital's nursing or other staff, in order to determine the need for a possible admission to the hospitals as an inpatient. Such services must be ordered and documented in writing, given by a medical practitioner; may or may not be provided in a distinct area of the hospital.									
*** Based on actual licensed beds for FY 2014 and FY 2015; Based on projected patient days for FY 2016 through FY 2022.									

TABLE L. WORK FORCE INFORMATION

INSTRUCTION: List the facility's existing staffing and changes required by this project. Include all major job categories under each heading provided in the table. The number of Full Time Equivalents (FTEs) should be calculated on the basis of 2,080 paid hours per year equals one FTE. In an attachment to the application, explain any factor used in converting paid hours to worked hours. Please ensure that the projections in this table are consistent with expenses provided in uninflated projections in Tables G and J. See additional instruction in the column to the right of the table.

Job Category	CURRENT ENTIRE FACILITY			PROJECTED CHANGES AS A RESULT OF THE PROPOSED PROJECT THROUGH THE LAST YEAR OF PROJECTION (CURRENT DOLLARS)			OTHER EXPECTED CHANGES IN OPERATIONS THROUGH THE LAST YEAR OF PROJECTION (CURRENT DOLLARS)			PROJECTED ENTIRE FACILITY THROUGH THE LAST YEAR OF PROJECTION (CURRENT DOLLARS) *	
	Current Year FTEs	Average Salary per FTE	Current Year Total Cost	FTEs	Average Salary per FTE	Total Cost (should be consistent with projections in Table J)	FTEs	Average Salary per FTE	Total Cost	FTEs	Total Cost (should be consistent with projections in Table G)
1. Regular Employees											
<i>Administration (List general categories, add rows if needed)</i>											
ALLIED	4.0	\$119,750	\$ 478,999	4.0	\$142,987	\$571,949			\$0	8.0	\$1,050,947
FINANCE	12.0	\$118,143	\$ 1,417,712	12.0	\$141,068	\$1,692,819			\$0	24.0	\$3,110,531
HR	3.0	\$142,046	\$ 426,138	3.0	\$169,610	\$508,830			\$0	6.0	\$934,967
IT	3.0	\$121,981	\$ 365,942	3.0	\$145,651	\$436,953			\$0	6.0	\$802,896
MED STAFF	1.5	\$197,573	\$ 296,359	1.5	\$235,912	\$353,867			\$0	3.0	\$650,226
MGMT	2.0	\$223,263	\$ 446,527	2.0	\$266,588	\$533,175			\$0	4.0	\$979,702
NURSING	15.5	\$121,592	\$ 1,884,672	17.5	\$145,187	\$2,540,766			\$0	33.0	\$4,425,439
OPERATIONS - PLANT	1.0	\$126,001	\$ 126,001	1.0	\$150,452	\$150,452			\$0	2.0	\$276,453
OPERATIONS - SECURITY	1.0	\$76,453	\$ 76,453	1.0	\$91,289	\$91,289			\$0	2.0	\$167,743
OPERATIONS - ALL OTHER	1.3	\$200,842	\$ 261,095	1.3	\$239,815	\$311,760			\$0	2.6	\$572,855
PR	4.0	\$101,686	\$ 406,743	4.0	\$121,418	\$485,671			\$0	8.0	\$892,413
QUALITY	8.0	\$117,911	\$ 943,286	8.0	\$140,791	\$1,126,330			\$0	16.0	\$2,069,616
J-1 PHYSICIAN	1.0	\$271,342	\$ 271,342	1.0	\$323,996	\$323,996			\$0	2.0	\$595,339
ADMIN - OTHER (FMLA, LIGHT DUTY)	4.0	\$73,411	\$ 293,646	4.0	\$87,657	\$350,628			\$0	8.0	\$644,274
			\$ -			\$0			\$0	0.0	\$0
Total Administration	61.3	\$143,714	\$ 7,694,914	63.3	\$171,601	\$ 9,478,486			\$0	124.6	\$17,173,400
<i>Direct Care Staff (List general categories, add rows if needed)</i>											
ALLIED	111.7	\$77,013	\$ 8,602,308	111.7	\$91,957	\$10,271,586			\$0	223.4	\$18,873,895
NURSING	311.1	\$67,551	\$ 21,015,168	311.1	\$80,659	\$25,093,162			\$0	622.2	\$46,108,330
QUALITY	48.9	\$79,157	\$ 3,870,786	48.9	\$94,518	\$4,621,912			\$0	97.8	\$8,492,698
			\$ -			\$0			\$0	0.0	\$0
Total Direct Care	471.7	\$74,574	\$ 33,488,263	471.7	\$89,045	\$ 39,986,660			\$0	943.4	\$73,474,922
<i>Support Staff (List general categories, add rows if needed)</i>											
ALLIED	5.6	\$44,541	\$ 249,428	5.6	\$53,184	\$297,830			\$0	11.2	\$547,258
FINANCE	92.3	\$48,366	\$ 4,464,137	92.3	\$57,751	\$5,330,403			\$0	184.6	\$9,794,540
HR	18.3	\$63,535	\$ 1,162,699	18.3	\$75,865	\$1,388,320			\$0	36.6	\$2,551,019
IT	19.4	\$82,209	\$ 1,594,958	19.4	\$98,162	\$1,904,340			\$0	38.8	\$3,499,198
MED STAFF	1.5	\$46,643	\$ 69,964	1.5	\$55,694	\$83,541			\$0	3.0	\$153,505
MGMT	2.0	\$71,494	\$ 142,988	2.0	\$85,368	\$170,735			\$0	4.0	\$313,724
NURSING	48.9	\$48,320	\$ 2,362,850	48.9	\$57,697	\$2,821,362			\$0	97.8	\$5,184,212
OPERATIONS - EVS	44.7	\$30,328	\$ 1,355,677	52.1	\$36,214	\$1,887,508			\$0	96.8	\$3,243,185
OPERATIONS - PLANT	13.5	\$49,311	\$ 665,704	15.7	\$58,880	\$926,859			\$0	29.2	\$1,592,564
OPERATIONS - SECURITY	15.3	\$33,134	\$ 506,949	17.8	\$39,564	\$705,824			\$0	33.1	\$1,212,777
OPERATIONS - ALL OTHER	46.3	\$44,069	\$ 2,040,417	46.3	\$52,621	\$2,436,360			\$0	92.6	\$4,476,773
PR	6.5	\$46,329	\$ 301,138	6.5	\$55,319	\$359,574			\$0	13.0	\$660,713
QUALITY	18.7	\$59,383	\$ 1,110,469	18.7	\$70,907	\$1,325,955			\$0	37.4	\$2,436,424
			\$ -			\$0			\$0	0.0	\$0
Total Support	333.0	\$51,359	\$ 16,027,279	345.2	\$61,325	\$ 19,638,611			\$0	678.2	\$35,665,891

TABLE L. WORK FORCE INFORMATION

Job Category	CURRENT ENTIRE FACILITY			PROJECTED CHANGES AS A RESULT OF THE PROPOSED PROJECT THROUGH THE LAST YEAR OF PROJECTION (CURRENT DOLLARS)			OTHER EXPECTED CHANGES IN OPERATIONS THROUGH THE LAST YEAR OF PROJECTION (CURRENT DOLLARS)			PROJECTED ENTIRE FACILITY THROUGH THE LAST YEAR OF PROJECTION (CURRENT DOLLARS) *	
	Current Year FTEs	Average Salary per FTE	Current Year Total Cost	FTEs	Average Salary per FTE	Total Cost (should be consistent with projections in Table J)	FTEs	Average Salary per FTE	Total Cost	FTEs	Total Cost (should be consistent with projections in Table G)
REGULAR EMPLOYEES TOTAL	866.0	\$66,063	\$ 57,210,456	880.2	\$78,509	\$ 69,103,757			\$0	1,746.2	\$126,314,213
2. Contractual Employees											
Administration (List general categories, add rows if needed)											
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
Total Administration	0.0		\$ -			\$0			\$0	0.0	\$0
Direct Care Staff (List general categories, add rows if needed)											
NURSE AGENCY	4.0	\$122,057	\$ 493,638	4.0	\$145,742	\$582,969			\$0	8.0	\$1,076,607
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
Total Direct Care Staff	4.0	\$122,057	\$ 493,638	4.0	\$145,742	\$ 582,969			\$0	8.0	\$1,076,607
Support Staff (List general categories, add rows if needed)											
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
			\$ -			\$0			\$0	0.0	\$0
Total Support Staff	0.0		\$ -			\$0			\$0	0.0	\$0
CONTRACTUAL EMPLOYEES TOTAL	4.0	\$122,057	\$ 493,638	4.0	\$145,742	\$ 582,969			\$0	8.0	\$1,076,607
Benefits (State method of calculating benefits below):			\$ 13,511,425			\$ 16,320,272					\$29,831,697
For employees - 23.62% load on salaries, for contractors - no load for benefits. The 23.62% is a calculation of the FY 2016 Budget Employee Benefits as a % of FY 2016 Budget Total Salaries.											
TOTAL COST	870.0		\$ 71,215,519	884.2		\$86,006,998	0.0		\$0	1,754.2	\$157,222,517

* The projected FTEs and cost for the entire facility should equal the current number of FTEs and cost plus changes in FTEs and cost related to the proposed project plus other expected changes in staffing.