



**Calvert County
Public Schools**

Daniel D. Curry, Ed.D.
Superintendent of Schools

1305 Dares Beach Road
Prince Frederick, MD 20678
Telephone: (410) 535-1700
(301) 855-1834
FAX: (410) 535-7298
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www.calvertcounty.education

October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a member of the Calvert County Healthcare Roundtable, a group of leaders from across the community that collaborate to address the healthcare needs of our local residents. Our community depends on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the population who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry standards for new construction. There is not enough room to easily move needed equipment and technology in and out as needed for the care of patients.

Additionally, the semi-private patient room environment at CMH creates significant challenges to safeguarding patient privacy and maintaining infection control. In fact, the hospital often does not have enough space to accommodate the needs of patients because it has semi-private beds tied up with patients who cannot have a second patient in the room because they are suffering from an infectious disease process. This can result in longer than desirable delays in the emergency department while patients needing admission wait for an available room. Since Calvert Memorial provides the only ER in our county, continually maintaining timely access to emergency services is very important. Having shared bathrooms on the inpatient units also presents infection control issues and is looked upon with concern by our community.

I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,

Donna Nichols
Supervisor of Student Services
Calvert County Public Schools

**CALVERT COUNTY HEALTH DEPARTMENT
CORE SERVICE AGENCY**

P.O. Box 980
Prince Frederick, Maryland 20678

Laurence Polsky, MD, MPH, F.A.C.O.G.
Health Officer

David Gale
Director



STATE OF MARYLAND

Phone (410) 535-5400
Washington Area (301) 855-1353
Baltimore Area (410) 269-1051
Fax (410) 535-5285

www.calverthealth.org

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as member of the Calvert County Healthcare Roundtable, a group of leaders from across the community that collaborate to address the healthcare needs of our local residents. Our community depends on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,

A handwritten signature in black ink, appearing to read "David I. Gale".

David I. Gale, Director
Calvert County Core Service Agency

CALVERT COUNTY HEALTH DEPARTMENT

P.O. Box 980
975 Solomons Island Road, N
Prince Frederick, Maryland 20678

Laurence Polsky, MD, MPH, F.A.C.O.G.
Health Officer

Dan Williams, RS
Deputy Health Officer

Sharon Walser, Director
Administrative Services

Washington Area (301) 855-1353

Baltimore Area (410) 269-1051

Fax (410) 535-5285

www.calverthealth.org



STATE OF MARYLAND

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing in support of the Calvert Memorial Hospital private bed expansion project. My support comes as the Health Officer of Calvert County, a member of the Calvert County Local Health Improvement Coalition, and as a physician with two decades of experience with hospital-based patient care. Our community depends on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms addresses a critical health need for Calvert County.

It should be noted that for the past decade, Calvert County has been one of the fastest growing counties in Maryland. The largest growing segment of our population has been 65 and older, a cohort that disproportionately requires hospital-based health care. Calvert Memorial Hospital is doing its part to provide best-practice facilities to match the needs of our community's healthcare.

The major goal of this project is to eliminate shared inpatient rooms. From a public health perspective, a hospital with all private rooms allows the staff to take more effective measures to control infection risk. In turn, nosocomial infection rates will be reduced, morbidity and mortality will decrease, and health care dollars will be saved. Especially during high-volume periods such as flu season, the hospital often lacks the capacity to accommodate the needs of patients because the second bed in semi-private rooms cannot be used if the first occupant has a communicable infection. This results in longer holding times for emergency department patients requiring admission. Since Calvert Memorial provides the only ER in our county, maintaining timely access to emergency services is of critical importance.

In addition, the current rooms are too small and do not conform to current industry standards for new construction. There is not enough space to easily move needed equipment or the necessary infrastructure to install emerging technology needed for optimal patient care.

Please don't hesitate to contact me if you have any questions regarding the public health importance of this project.

Sincerely,

A handwritten signature in black ink that reads "Laurence Polsky MD".

Laurence Polsky, MD
Calvert County Health Officer

October 6, 2015



Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

It is my pleasure to submit a letter in support of the Calvert Memorial Hospital private bed expansion project. As a member of the Calvert County Healthcare Roundtable, a group of leaders from across the community that collaborates to address the healthcare needs of our local residents, I am familiar with the unique ability of our hospital to provide the care and services essential to that mission. Our community depends on Calvert Memorial Hospital, and expanding the facility to accommodate private, modernized patient rooms is a critical need for our county.

For many years, Calvert County was one of the fastest growing counties in Maryland. The largest growing segment of our population is 65 and older, a demographic that frequently requires complex care in response to multiple illnesses. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs and provide appropriate, safe, and compassionate care.

The main goal of this project is to create all private patient rooms, important from a compliance, infection control, and patient healing perspective. The current rooms are too small and do not conform to current industry standards for new construction. There is not enough room to easily move needed equipment and technology in and out as needed for the care of patients. Additionally, patient privacy is constantly threatened and timely, sensitive conversations, for example, concerning end-of-life care are difficult.

Additionally, the semi-private patient room environment at CMH creates significant challenges to maintaining infection control. Having shared bathrooms on the inpatient units is one example of an infection control issue which is looked upon with concern by our community. Frequently, beds are not available for patients waiting to be admitted from the emergency department, as semi-private rooms are tied up with patients who need to be in isolation as a result of suffering from an infectious disease process. This reduction in available rooms can result in longer than desirable delays in obtaining emergency services in our emergency department. Since Calvert Memorial provides the only ER in our county, continually maintaining timely access to emergency services is critical.

I trust the Commission will recognize the vital importance of this project and the positive impact these changes will have on the quality of life of the citizens of Calvert County. Thank you for your time and consideration.

Sincerely,

Jean E. A. Fleming

Jean E. A. Fleming, EdD, RN
Executive Director

It's About How You Live

PO Box 838 | 238 Merrimac Ct | Prince Frederick, MD 20678 | Tel 410.535.0892 | Fax
410.535.5677

www.calverthospice.org

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:



I am writing today in support of the Calvert Memorial Hospital private bed expansion project. In February of 2015 I retired as President and CEO of Calvert Health System, a position which I held for 27 years. I have intimate knowledge of the healthcare system in our community, and am passionate about the needs of the residents of Calvert County. Each day residents of our local community count on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

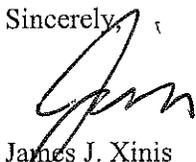
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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



James J. Xinis
Retired President and CEO, Calvert Health System



Calvert
Health System, Inc.

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a member of the Calvert Health System Medical Executive Committee. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Michelle Folsom, MD
Chair, Department of Family Medicine



Calvert
Health System, Inc.

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a member of the Calvert Health System Medical Executive Committee. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

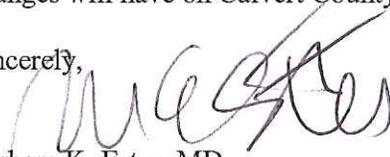
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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Barbara K. Estes, MD
Obstetrics/Gynecology; Former Chief of Staff



**Calvert
Health System, Inc.**

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a member of the Calvert Health System Medical Executive Committee and as a long-standing member of the medical staff. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Emad Al-Banna, MD
General Surgery, Former Chief of Staff



Calvert
Health System, Inc.

October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a resident of the community served by the hospital, a member of the Calvert Health System Board of Directors, a long-standing member of the Calvert Memorial Hospital medical staff, Vice Chief of Staff and Chair of the Calvert Memorial Hospital Cancer Committee. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

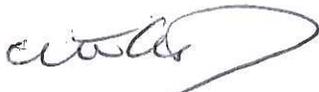
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The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry standards for new construction. In addition, an expanded infusion center will be of great value to my oncology patients who now receive care in a cramped space which the demand has outgrown. Providing an optimal environment impacts the outlook and experience of oncology patients, who are exceedingly vulnerable to infection and depression as a result of their illness and treatments.

The semi-private patient room environment at CMH creates significant challenges to safeguarding patient privacy and maintaining infection control. In fact, the hospital often does not have enough space to accommodate the needs of patients because it has semi-private beds tied up with patients who cannot have a second patient in the room because they are suffering from an infectious disease process. This can result in longer than desirable delays in the emergency department while patients needing admission wait for an available room. Since Calvert Memorial provides the only ER in our county, continually maintaining timely access to emergency services is very important. Having shared bathrooms on the inpatient units also presents infection control issues and is looked upon with concern by our medical staff and our community.

I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Kenneth Abbott, MD
Vice Chief of Staff, Calvert Memorial Hospital Medical Staff
Member, Calvert Health System Board of Trustees



**Calvert
Health System, Inc.**

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

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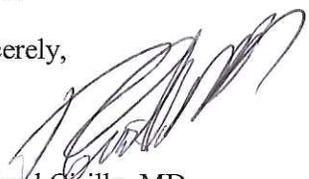
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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Richard Cirillo, MD
Chair, Department of Orthopedics



**Calvert
Health System, Inc.**

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a member of the Calvert Health System Medical Executive Committee and as Medical Director of the Inpatient Hospitalist Program at CMH. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

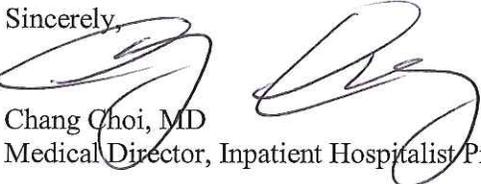
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Sincerely,



Chang Choi, MD
Medical Director, Inpatient Hospitalist Program



Calvert
Health System, Inc.

October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a resident of the community served by the hospital, as a local business person and as Vice Chairman of the Joint Board of Directors for Calvert Health System. Each day families like mine depend on the care and services of Calvert Memorial Hospital. Because Calvert Memorial stands as the only hospital in a 35-mile radius, expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Henry Trentman, Vice Chairman
Calvert Health System Board of Trustees



**Calvert
Health System, Inc.**

October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a resident of the community served by the hospital, a local businessman and as Treasurer of the Joint Board of Directors for Calvert Health System. Each day families like mine and those of my employees depend on the care and services of Calvert Memorial Hospital. Because Calvert Memorial stands as the only hospital in a 35-mile radius, expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

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Sincerely,



Donald M. Parsons, Jr., Treasurer
Calvert Health System Board of Trustees



Calvert
Health System, Inc.

October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a resident of the community served by the hospital, as a local business person and as a Chairman of the Joint Board of Directors for Calvert Health System. Each day families like mine depend on the care and services of Calvert Memorial Hospital. Because Calvert Memorial stands as the only hospital in a 35-mile radius, expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

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Sincerely,



Kevin Nietmann, Chairman
Calvert Health System Board of Trustees



Calvert
Health System, Inc.

October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a resident of the community served by the hospital, as a member of the Joint Board of Directors for Calvert Health System and President of the Calvert Memorial Hospital Auxiliary. Each day families like mine depend on the care and services of Calvert Memorial Hospital. Because Calvert Memorial stands as the only hospital in a 35-mile radius, expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County. Our Auxiliary volunteers stand ready to support this project and will do whatever we can to raise funds and educate our community on its importance.

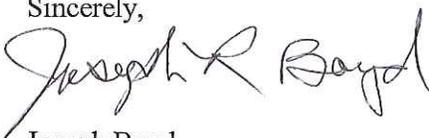
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Sincerely,



Joseph Boyd
President, Calvert Memorial Hospital Auxiliary
Member, Calvert Health System Board of Trustees



**Calvert
Health System, Inc.**

October 1, 2015

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Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a resident of the community served by the hospital, Dean of the College of Southern Maryland and as Secretary of the Joint Board of Directors for Calvert Health System. Each day families like mine and those of my students depend on the care and services of Calvert Memorial Hospital. Because Calvert Memorial stands as the only hospital in a 35-mile radius, expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County. In addition, the nursing students from the College of Southern Maryland perform clinical rotations at Calvert Memorial Hospital and it is important that our future healthcare providers have the opportunity to learn to care for patients in a modern, well-equipped environment.

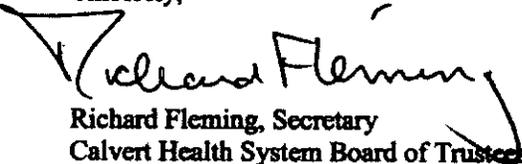
For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the populations who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry standards for new construction.

Additionally, the semi-private environment at CMH creates significant challenges to safeguarding patient privacy and maintaining infection control. In fact, the hospital often does not have enough space to accommodate the needs of patients because it has semi-private beds tied up with patients who cannot have a second patient in the room because they are suffering from an infectious disease process. This can result in longer than desirable delays in the emergency department while patients needing admission wait for an available room. Since Calvert Memorial provides the only ER in our county, continually maintaining timely access to emergency services is very important. Having shared bathrooms on the inpatient units also presents infection control issues and is looked upon with concern by our local residents and business owners.

I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Richard Fleming, Secretary
Calvert Health System Board of Trustees



**Calvert
Health System, Inc.**

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a member of the Calvert Health System Medical Executive Committee. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the population who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry standards for new construction. There is not enough room to easily move needed equipment and technology in and out as needed for the care of patients.

Additionally, the semi-private patient room environment at CMH creates significant challenges to safeguarding patient privacy and maintaining infection control. In fact, the hospital often does not have enough space to accommodate the needs of patients because it has semi-private beds tied up with patients who cannot have a second patient in the room because they are suffering from an infectious disease process. This can result in longer than desirable delays in the emergency department while patients needing admission wait for an available room. Since Calvert Memorial provides the only ER in our county, continually maintaining timely access to emergency services is very important. Having shared bathrooms on the inpatient units also presents infection control issues and is looked upon with concern by our medical staff and our community.

I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Jittikom Jantarasami, MD
Department of Anesthesia



**Calvert
Health System, Inc.**

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a member of the Calvert Health System Medical Executive Committee. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the population who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry standards for new construction. There is not enough room to easily move needed equipment and technology in and out as needed for the care of patients.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Sara Lukban, MD
Chair, Department of Pediatrics; Treasurer, CMH Medical Staff



**Calvert
Health System, Inc.**

October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a resident of the community served by the hospital, a member of the Calvert Health System Board of Directors and Chief of the Calvert Memorial Hospital medical staff. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the population who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Varkey Mathew, MD
Chief of Staff, Calvert Memorial Hospital Medical Staff
Calvert Health System Board of Trustees



**Calvert
Health System, Inc.**

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a member of the Calvert Health System Medical Executive Committee and Medical Director for Diagnostic Imaging at CMH. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

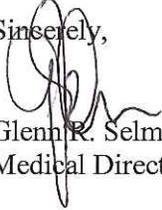
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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Glenn R. Selman, MD
Medical Director, Diagnostic Imaging



**Calvert
Health System, Inc.**

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a member of the Calvert Health System Medical Executive Committee and as Chief of Emergency Medicine at CMH. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the population who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



John Schnabel, MD
Chief of Emergency Medicine



**Calvert
Health System, Inc.**

October 5, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a member of the Calvert Health System Medical Executive Committee. Each day my patients and those of my colleagues depend on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Nancy Ulanowicz, MD
Pathology

 Calvert Health System, Inc.
**Calvert Memorial
Hospital Foundation, Inc.**

October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a resident of the community served by the hospital, as a local business person and as a member of the Board of Trustees for the Calvert Memorial Hospital Foundation. Each day families like mine depend on the care and services of Calvert Memorial Hospital. Because Calvert Memorial stands as the only hospital in a 35-mile radius, expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the populations who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry standards for new construction.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



Robin Henshaw, Member
Calvert Memorial Hospital Foundation Board of Trustees



Calvert Health System, Inc.
**Calvert Memorial
Hospital Foundation, Inc.**

October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a resident of the community served by the hospital, as a local business person and as a member of the Board of Trustees for the Calvert Memorial Hospital Foundation. Each day families like mine depend on the care and services of Calvert Memorial Hospital. Because Calvert Memorial stands as the only hospital in a 35-mile radius, expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the populations who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



, Member
Calvert Memorial Hospital Foundation Board of Trustees

October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a resident of the community served by the hospital, as a local business person and as a member of the Board of Trustees for the Calvert Memorial Hospital Foundation. Each day families like mine depend on the care and services of Calvert Memorial Hospital. Because Calvert Memorial stands as the only hospital in a 35-mile radius, expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the populations who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



, Member
Calvert Memorial Hospital Foundation Board of Trustees

ANTHONY J. O'DONNELL
Legislative District 29C
Calvert and St. Mary's Counties

Environment and Transportation
Committee



THE MARYLAND HOUSE OF DELEGATES
ANNAPOLIS, MARYLAND 21401

August 12, 2015

Annapolis Office
The Maryland House of Delegates
6 Bladen Street, Room 201
Annapolis, Maryland 21401
410-841-3314 • 301-858-3314
800-492-7122 Ext. 3314
Fax 410-841-3534 • 301-858-3534
Anthony.O'Donnell@house.state.md.us

District Office
P. O. Box 865
Solomons, Maryland 20688
410-326-0081
Fax 410-326-9169

Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

As a member of the Maryland House of Delegates representing Calvert County, ensuring the health and well-being of the community I serve is of paramount importance to me. Each day, my constituents depend on the care and services of Calvert Memorial Hospital. Because Calvert Memorial stands as the only hospital in Calvert County, expanding the facility to accommodate private, modernized patient rooms represents a critical need for our local citizens.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the population who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry new construction standards. Calvert Memorial is the only hospital in Southern Maryland that has semi-private patient rooms, to my knowledge.

In addition to the small size and the obvious patient privacy issues, the semi-private environment at CMH creates significant challenges to maintaining infection control. In fact, the hospital often does not have enough space to accommodate the needs of patients because it has semi-private beds tied up with patients who cannot have a roommate because they are suffering from an infectious disease process. This can result in longer than desirable delays in the emergency department while patients needing admission wait for an available room. Since Calvert Memorial provides the only ER in Calvert County, continually maintaining timely access to emergency services is very important to us. Having shared bathrooms on the inpatient units also presents concern in this setting and is looked upon with some concern by local residents.

I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County and the quality of care available in this county. I believe this project underscores the hospital's commitment to continually improving the quality and capacity of their services and strongly support CMH's plan for a new patient tower as it is in the best interests of our entire community.

Sincerely,

A handwritten signature in black ink that reads "Anthony J. O'Donnell".

Anthony J. O'Donnell
Maryland House of Delegates
29C – Calvert/St. Mary's

MARK N. FISHER
Legislative District 27C
Calvert County

Economic Matters Committee

Subcommittees

Banking, Economic Development,
Science and Technology

Property and Casualty Insurance

Public Utilities

Chair, Calvert County House Delegation



THE MARYLAND HOUSE OF DELEGATES
ANNAPOLIS, MARYLAND 21401

The Maryland House of Delegates
6 Bladen Street, Room 202
Annapolis, Maryland 21401
410-841-3231 · 301-858-3231
800-492-7122 Ext. 3231
Mark.Fisher@house.state.md.us

August 25, 2015

Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

As the Chair for the Calvert County House Delegation, ensuring the health and well-being of the community I serve is of paramount importance. Each day, my constituents depend on the care and services of Calvert Memorial Hospital. Calvert Memorial stands as the only hospital in Calvert County, and thus expanding the facility to accommodate private, modernized, patient rooms represents a critical need for our local citizens.

For many years, Calvert County was one of the fastest growing counties in Maryland. The largest growing segment of our population is 65 and older, a demographic segment of the population who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry new construction standards. Calvert Memorial is the only hospital in Southern Maryland that has semi-private patient rooms.

In addition to the small size and obvious patient privacy issues, the semi-private environment at CMH creates significant challenges to maintaining infection control. In fact, the hospital often does not have enough space to accommodate the needs of patients because it has semi-private beds tied up with patients who cannot have a roommate because they are suffering from an infectious disease process. This can result in longer than desirable delays in the emergency department while patients needing admission wait for an available room. Since Calvert Memorial provides the only ER in Calvert County, continually maintaining timely access to emergency services is very important to us. Having shared bathrooms on the inpatient units also presents infection control issues and is looked upon with concern by local residents.

I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County. I believe this project underscores the hospital's commitment to continually improving the quality and capacity of services. To that end, I wholeheartedly endorse CMH's plan for a new patient tower, as it is in the best interest of Calvert County.

Sincerely,

A handwritten signature in red ink that reads "Mark N. Fisher". The signature is written in a cursive style with a prominent "M" and "F".

Mark N. Fisher



**CALVERT COUNTY
BOARD OF COUNTY COMMISSIONERS**

Courthouse, 175 Main Street
Prince Frederick, Maryland 20678
410-535-1600 • 301-855-1243
www.co.cal.md.us

Board of Commissioners
Mike Hart
Tom Hejl
Pat Nutter
Evan K. Slaughenhoupt Jr.
Steven R. Weems

July 28, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

As the Board of County Commissioners, ensuring the health and well-being of our residents is of paramount importance to us. Each day families in our community depend on the care and services of Calvert Memorial Hospital (CMH). Because CMH stands as the only hospital in a 35-mile radius, expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the populations who frequently requires additional health care. CMH is doing its part to stay ahead of our community's healthcare needs.

The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry, new construction standards. CMH is the only hospital in Southern Maryland, except for MedStar Southern Maryland Hospital, that has semi-private patient rooms.

Additionally, the semi-private environment at CMH creates significant challenges to safeguarding patient privacy and maintaining infection control. In fact, the hospital often does not have enough space to accommodate the needs of patients, because semi-private beds are occupied by patients suffering from an infectious disease, who cannot have a second patient in the room. This can result in longer than desirable delays in the emergency department while patients needing admission wait for an available room. Since CMH provides the only emergency department in our county, continually maintaining timely access to emergency services is very important to us. Having shared bathrooms on the inpatient units also presents infection control issues and is looked upon with concern by our constituents.

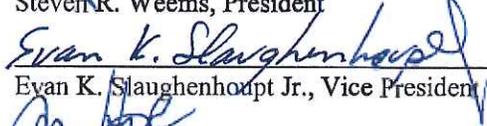
We are confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County. We believe this project underscores the hospital's commitment to continually improve the quality and capacity of their services and wholeheartedly endorse CMH's plan for a new patient tower, because it is in the best interest of our entire community.

Sincerely,

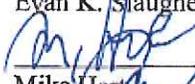
BOARD OF COUNTY COMMISSIONERS
CALVERT COUNTY, MARYLAND



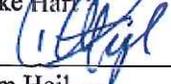
Steven R. Weems, President



Evan K. Slaughenhoupt Jr., Vice President



Mike Hart



Tom Hejl



Pat Nutter



October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today to demonstrate the support of the Calvert County Chamber of Commerce for the proposed Calvert Memorial Hospital private bed expansion project. Our community depends on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the population who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry standards for new construction. There is not enough room to easily move needed equipment and technology in and out as needed for the care of patients.

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,

A handwritten signature in black ink, appearing to read "William Chambers".

William Chambers, President
Calvert County Chamber of Commerce

The Calvert County Chamber of Commerce

CALVERT MEMORIAL HOSPITAL
THE HEALTH MINISTRY
TEAM NETWORK



October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a local resident, and as member of the Health Ministry Team Network in Calvert County. The Health Ministry Team is a group of volunteer healthcare providers from congregations across the community who are supported in our faith-based ministry work by Calvert Memorial Hospital. We are often the link between our parishioners and the local healthcare system and as such are intimately aware of how heavily our community depends on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the population who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

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Sincerely, 

CALVERT MEMORIAL HOSPITAL
THE HEALTH MINISTRY
TEAM NETWORK



October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a local resident, and as member of the Health Ministry Team Network in Calvert County. The Health Ministry Team is a group of volunteer healthcare providers from congregations across the community who are supported in our faith-based ministry work by Calvert Memorial Hospital. We are often the link between our parishioners and the local healthcare system and as such are intimately aware of how heavily our community depends on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

For many years, Calvert County was one of the fastest growing counties in Maryland and the largest growing segment of our population is 65 and older, a demographic segment of the population who frequently requires additional health care. Calvert Memorial Hospital is doing its part to stay ahead of our community's healthcare needs.

The main goal of this project is to create all private patient rooms, which is important from an infection control and patient healing perspective. The current rooms are too small and do not conform to current industry standards for new construction. There is not enough room to easily move needed equipment and technology in and out as needed for the care of patients.

Additionally, the semi-private patient room environment at CMH creates significant challenges to safeguarding patient privacy and maintaining infection control. In fact, the hospital often does not have enough space to accommodate the needs of patients because it has semi-private beds tied up with patients who cannot have a second patient in the room because they are suffering from an infectious disease process. This can result in longer than desirable delays in the emergency department while patients needing admission wait for an available room. Since Calvert Memorial provides the only ER in our county, continually maintaining timely access to emergency services is very important. Having shared bathrooms on the inpatient units also presents infection control issues and is looked upon with concern by our community.

I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,

Kendra Hutchinson-Johnson, RN

CALVERT MEMORIAL HOSPITAL
THE HEALTH MINISTRY
TEAM NETWORK



October 1, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

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I am confident the Commission will recognize the importance of this project and the positive impact these changes will have on Calvert County.

Sincerely,



W. Ryan Forrester
Director of Administration
ryan.forrester@emmanuelchurch.tv
410-257-9188

October 6, 2015

Mr. Ben Steffen
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

Dear Mr. Steffen:

I am writing today in support of the Calvert Memorial Hospital private bed expansion project. My support comes as a local resident, and as member of the Health Ministry Team Network in Calvert County. The Health Ministry Team is a group of volunteer healthcare providers from congregations across the community who are supported in our faith-based ministry work by Calvert Memorial Hospital. We are often the link between our parishioners and the local healthcare system and as such are intimately aware of how heavily our community depends on the care and services of Calvert Memorial Hospital. Expanding the facility to accommodate private, modernized patient rooms represents a critical need for Calvert County.

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Sincerely,

A handwritten signature in black ink, appearing to read "Ryan Forrester", is written over a horizontal line. The signature is fluid and cursive.

Ryan Forrester
Director of Administration