



250 W. Pratt Street
24th Floor
Baltimore, Maryland 21201-6829
www.umms.org

CORPORATE OFFICE

October 17, 2016

VIA EMAIL & HAND DELIVERY

Craig Tanio, MD, MBA, Chairperson
c/o Ms. Ruby Potter
ruby.potter@maryland.gov
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, Maryland 21215

Re: Baltimore Washington Medical Center, Inc.
t/a University of Maryland Baltimore Washington Medical Center
Anne Arundel Medical Center
Cardiac Surgery Program CON Reviews
Docket Nos. 15-02-2360 and 12-02-2361

Dear Commissioner Tanio:

On behalf of Baltimore Washington Medical Center, Inc. t/a University of Maryland Baltimore Washington Medical Center ("UM BWMC") and University of Maryland Medical Center ("UMMC"), we write in response to your letter dated October 5, 2016 requesting certain binding commitments in connection with the above-referenced Certificate of Need ("CON") review proceedings.

Specifically, UM BWMC and UMMC, affiliated hospitals within a fully integrated regional health system, make the following binding commitments concerning global budgeted revenue under the present hospital reimbursement system:

Commitment of UM BWMC

If UM BWMC is granted a CON to establish a new cardiac surgery program, it will not approach the HSCRC in the future to request an increase in global budgeted revenue that has, as any part of its basis, the objective of obtaining revenue from the provision of cardiac surgery services.

Commitment of UMMC

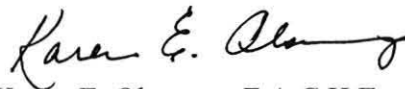
If UM BWMC is granted a CON to establish a new cardiac surgery program, UMMC will not approach the HSCRC in the future to request an increase in global budgeted revenue that has, as any part of its basis, the lost revenue generated by cardiac surgery services that have shifted to UM BWMC.

In making these commitments, we intend to stand by the financial assumptions set forth in UM BWMC's modified CON application, and we do not intend to preclude revenue adjustments made in the normal course under generally applicable HSCRC policies.

As described in UM BWMC's modified CON application, the proposed program at UM BWMC, which will serve as a third location of the University of Maryland Division of Cardiac Surgery, will produce more system savings than the program proposed by Anne Arundel Medical Center.

Thank you for your continued consideration of UM BWMC's CON application.

Sincerely,



Karen E. Olscamp, F.A.C.H.E.
President and CEO
University of Maryland Baltimore Washington
Medical Center



Mohan Suntha, M.D., M.B.A.
President and CEO
University of Maryland Medical Center

cc: Kevin McDonald, Chief, Certificate of Need
Paul Parker, Director, Center for Health Care Facilities Planning & Development, MHCC
Suellen Wideman, Esq., Assistant Attorney General, MHCC
Jinlene Chan, M.D., Health Officer, Anne Arundel County
Leana S. Wen, M.D., Health Commissioner, Baltimore City
Leland D. Spencer, M.D, Health Officer, Caroline County
Fredia Wadley, Health Officer, Talbot County
Maura J. Rossman, Health Officer, Howard County

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Joseph A. Ciotola, Jr., M.D., Health Officer, Queen Anne's County
Robert A. Chrencik, President & CEO, UMMS
Hank J. Franey, Executive Vice President & CFO, UMMS
Megan J. Arthur, Esq., Senior Vice President & General Counsel, UMMS
Sandra H. Benzer, Esq., Associate Counsel, UMMS
Alison G. Brown, Senior Vice President & Chief Strategy Officer, UMMS
Dana Farrakhan, Senior Vice President, Strategy, Community and Business Development, UMMS
Scott Tinsley-Hall, Director of Strategy and Program Development, UMMS
Alicia Cunningham, Vice President of Reimbursement and Revenue Advisory Services, UMMS
Donald Steacy, Manager, Strategic Analytics and Program Development, UMMS
Stephen T. Bartlett, M.D., Senior Vice President, System Program Integration and System Surgeon in Chief, UMMS
James S. Gammie, M.D., Chief, Division of Cardiac Surgery, University of Maryland School of Medicine
Janet Petit, Clinical Program Administrator, Division of Cardiac Surgery, UMMS
Keith D. Persinger, Executive Vice President & COO, UMMC
Kathy McCollum, Senior Vice President, Clinical Integration and COO, UM BWMC
Alfred Pietsch, Senior Vice President and CFO, UM BWMC
Becky Paesch, Vice President, Strategy and Business Development, UM BWMC
Laurie Fetterman, Strategic Planning Project Manager, UM BWMC
Andrew L. Solberg, A.L.S. Healthcare Consultant Services
Hon. Steve Schuh, County Executive, Anne Arundel County
Hon. Mike Pantelides, Mayor, City of Annapolis
Neil M. Meltzer, President & CEO, LifeBridge Health
Meryl Burgin, Esq., Executive Vice President & General Counsel, CareFirst BlueCross BlueShield
Jonathan Montgomery, Esq.
M. Natalie McSherry, Esq.
John T. Brennan, Jr., Esq.