

## Patients

Mrs. Robert O. Felter  
1006 Via Amorosa  
Arnold, MD 21012

December 10, 2014

Dear Mr. McDonald,

I am writing to offer support for the Certificate of Need application submitted by Anne Arundel Medical Center to establish a cardiac surgery program. We need and deserve a local cardiac surgical program that complements the existing high-quality services and facilities that AAMC has developed over the years.

A cardiac surgery program at AAMC would create a seamless experience for patients that need this level of care, and alleviate the need and burden of having to travel to another hospital after care has all ready been started at AAMC.

I personally have had two stents inserted (before cath services were started at AAMC). It would have been very helpful to have all the necessary

cardiac services available in our community - travel for my family both times as I recovered, especially. My physician has been Dr. Marco Mejia who developed the highly successful and high quality CPOT program. We need to take the next steps for cardiac surgery in our own community.

I appreciate that the Maryland Health Care Commission must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service here.

I thank you for your consideration.

Sincerely,

Mary P. Feltz

410-544-7092

mfeltz@comcast.net

Ana Sylvester  
805 Crossair Way  
~~#12002~~  
Unit 292  
Annapolis MD 21401

Kevin Mc Donald, Chief  
Certificate of need  
Maryland Health Commission  
4100 Patterson Ave.  
Baltimore MD 21215

Dear Mr Mc Donald:  
as a resident of Heritage Harbor  
and volunteer at AA MC I appreciate  
the opportunity to offer my support  
for AA MC's Certificate of Need  
application to establish a Cardiac  
Surgery program. I am well aware  
of your longstanding interest and commitment  
to establish a Cardiac surgery program  
to complement its existing quality heart  
and vascular services and to meet  
the needs of the Community.  
Thank you for your consideration of  
this very important matter.  
cc AA MC  
Sincerely  
Ana Sylvester

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, Md. 21215-2299

January 1, 2015

Dear Mr. McDonald:

My wife joins me in offering our support for Anne Arundel Medical Center's Certificate of Need application for a cardiac surgical unit.

I write from personal experience, having undergone heart bypass surgery in July 1999 at the Washington, D.C. Hospital Center, a location not of our choosing. I had been admitted to AAMC about ten days prior, but because the hospital lacked the required certification, surgical treatment was significantly delayed. To say the least it was a very stressful experience for me and my family.

The Commission's approval of ALMC's application would be much appreciated.

Sincerely yours,  
Thomas R. Doran



Thomas R & Marietta T Doran  
807 Bermuda Ct  
Annapolis MD 21401-6871

cc: Anne Arundel Medical Center

25 December 2014

Kevin B. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, Maryland 21215



**Subject: Letter of Support for Anne Arundel Medical Center's (AAMC)  
Certificate of Need Application for Cardiac Surgery Services**

**Dear Mr. McDonald:**

As a volunteer in the AAMC's Auxiliary for the past 14 years, I am writing to state my strong support for Anne Arundel Medical Center's Certificate of Need application to establish a cardiac surgery unit.

I know that the establishment of a cardiac surgery program will certainly complement a hospital already ranked among the top ten Regional hospitals. Both my husband and I have been patients here and can testify to the loving care of the staff. As tokens of our gratitude for this care, our family has dedicated a conference room in the Southern Wing and has provided a nursing scholarship in my husband's name.

As a resident of Heritage Harbour, a 55+ Senior Community, located about five miles from the hospital, I well know the medical problems facing an aging population, as possibly the need for cardiac surgery. After complaining of chest pains, a patient may be transported to nearby AAMC to discover that open heart surgery is necessary, but, alas, the patient has to be transferred to another medical facility, which does open heart surgery. Now, you must be mindful of the dangers inherent in any significant travel time and the stress placed upon not only the patient, but also the family members to be near their loved one.

The hospital already has a highly regarded cardiac program and it seems only logical to allow AAMC to include a remaining piece of this program. I strongly urge and pray that the Maryland Health Care Commission approve AAMC's application to provide this critical service in not only my community, but also to communities extending across the Bay Bridge to the Eastern Shore.

Sincerely,

A handwritten signature in cursive script that reads "Rosalind Yee".

Rosalind Yee  
945 Tidewater Grove Court  
Annapolis, Maryland 21401

December 16, 2014

Kevin R. McDonald, Chief  
Certificate of Need - Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

I am a long-time resident of Anne Arundel County and co-chair of the Cardiac Philanthropy Council at Anne Arundel Medical Center. In 2011, I came to AAMC, located 7 miles from my home, with shortness of breath and other symptoms which turned out to be a 99% blockage in my left anterior descending coronary artery. I needed a stent, but my cardiologist and I felt I had to go to another hospital 30 miles away in case I needed emergency open heart surgery during my procedure. Not being able to receive care at AAMC meant I had to go to a much higher cost hospital, and put undue burden on my family.

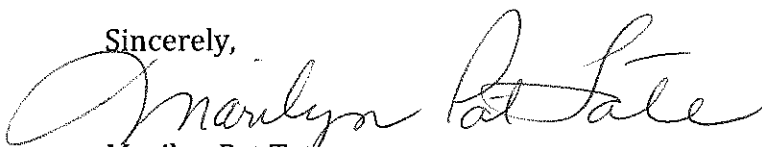
I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center to establish a cardiac surgery program. Anne Arundel County needs and deserves a local cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years. Other patients and families should not have to suffer the risk that I faced as a result of my need for a transfer to another hospital, especially when this care could have been provided in a high quality, lower cost hospital such as AAMC.

The success of our Cardiac Philanthropy Council is strong testament to this community's commitment to a building full cardiac care program at AAMC. Anne Arundel Medical Center is our hospital of choice, and members of the Cardiac Philanthropy Council have already raised more than \$1 million from many hundreds of donors to support expanded and advanced cardiac programs and services at AAMC.

I recognize that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I whole-heartedly support this project, and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service in my community.

Thank you in advance for your consideration.

Sincerely,



Marilyn Pat Tate

cc: Anne Arundel Medical Center



December 29, 2014

Kevin R. McDonald, Chief  
Certificate of need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical  
Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

In 2011, my daughter required cardiac surgery for a cell that was malfunctioning in her heart. We had a consultation appointment, pre-op and follow up visits at Anne Arundel Medical Center. However, the surgery had to take place at Washington Medical Center, at least 45 minutes to 1 hour away. The procedure was supposed to be one day with the possible chance of an overnight stay in the hospital. That possible chance turned into a definite overnight stay. I then had to travel back home to Annapolis and then back to Washington Medical Center the next day to pick her up. I had to wonder why a



Right  
Now  
Reminder  
Program

hospital that is so highly sought after did not have its own cardiac surgical services or any other hospital for that matter.

Anne Arundel Medical Center is my hospital of choice and it's not just because I am an employee here, I see the outpouring of care that is given to our patients on every level possible. If there is something that Anne Arundel Medical Center cannot provide, they make sure that our patients are directed elsewhere to someone who will provide them with the same level of care that we would give them and that they so well deserve. Whether the patient is referred to someone in the state of Maryland or in another state.

A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already been started at AAMC. A heart surgery program at AAMC would improve the quality and access of healthcare available in my community.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project and hope the MHCC will see the value and benefits of AAMC's application to provide this critical service in my community.

Thank you in advance for your consideration.

Sincerely,

Alicia A Patrick, CSR  
Breast Center for Excellence

cc: Anne Arundel Medical Center



Right  
Now  
Reminder  
Program

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, Maryland 21215-2299

RE: Letter of Support for Anne Arundel Medical Center Certificate of Need/Cardiac Surgery

Dear Mr. McDonald:

I am a survivor of emergency cardiac services (via the Emergency Room and subsequently admitted) at Anne Arundel Medical Center. On May 22, 2013, I never expected to be in need of these services.

Regretfully, I was not unfamiliar with the AAMC ER/C-PORT services as my husband experienced a massive heart attack on November 7, 2004 and coded twice. After great challenge, he was stabilized. Unfortunately, through no fault of the Hospital, life saving services needed in his particular case could not be provided at AAMC. If not transported by helicopter to another hospital, death was the predictable outcome.

We live one mile from the Hospital and it is convenient, but of greater importance, it is clearly our Hospital of choice. There are many stories told by those in my neighborhood, by friends who live both in the Northern and Southern part of Anne Arundel County as well as friends who live on the Eastern Shore who also have chosen AAMC when cardiac emergencies presented and they were brought to AAMC. In some cases, they also had to be transferred and subsequently their families had to drive long distances to be with and assist their loved ones. Nothing was familiar and follow up services continued the journey of unfamiliarity.

As a patient and as a family member, I want to share with you my simple perspective of the value of receiving emergency, planned and follow up healthcare locally while being able to be a member of the healthcare team for myself and my husband.

My point is simple: please do what is right. Award the Certificate of Need to establish a cardiac surgery program at Anne Arundel Medical Center. The network for cardiac surgery services in Maryland will be better able to serve the people of the rapidly expanding Anne Arundel and surrounding communities. It will enhance an unmet need and it truly will compliment the service delivery system throughout.

If I can be of any service or assistance, please don't hesitate contacting me at [karengoldman49@gmail.com](mailto:karengoldman49@gmail.com) or at 410.703.2153.

Sincerely,

Karen Goldman

Jan 5, 2015

Kevin R. McDonald, Chief

Certificate of Need

Maryland Health Care Commission

4160 Patterson Ave

Baltimore, MD 21215

Subject: Letter of Support – Anne Arundel Medical Center’s Certificate of Need Application for Cardiac Surgery Services

Dear Mr. McDonald,


We moved to the area in 2003, after checking out the area for airports, hospitals and housing availability. We have been more than satisfied with the care, compassion and outstanding staff at AAMC. My husband and I have been a patient quite a few times and were always impressed by your staff and care. When I experienced what I thought was a heart attack I was transported to AAMC via ambulance. During the testing process I was taken for and angiogram. I remarked to the physician if surgery is need will it be done here. He told me no that if the need arose he would make a telephone call and whichever hospital was up next would be the one that I was transferred to. I state that this did not make sense to me but he explained only so many hospitals had been certified to provide cardiac surgery services. The thought of such a thing had not crossed my mind in a facility such as AAMC. Fortunately the intervention was not necessary and surgery was not needed. But I have always wondered what my husband would have done trying to navigate traffic and distance at a stressful time.

AAMC has a strong track record of advancing high quality clinical programs. In addition to heart care, AAMC is recognized for joint replacement and cancer (I have utilized both of these services quite successful I might add). AAMC does an outstanding job engaging patients and families as partners in healthcare delivery, serves as a national model of excellence.

My husband recently suffered a mild stroke and again medical professionals answered the call. He is now continuing in the outstanding physical therapy department. Our daughter, who is a nurse married to a physician, told us we have the best of medical care at AAMC and was surprised that we did not have cardiac surgery services.

My husband and I wholeheartedly support the AAMC request for Certificate of Need for Cardiac Surgery Services.

Sincerely,

  
VIRGINIA SHIFFLETT

  
WALTER SHIFFLETT

860 Inverrary Court

Annapolis, MD 21401

840 Singing Hills Court  
Annapolis, MD 21401

December 30, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery Services**

Dear Mr. McDonald:

We are writing to offer our strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

When we decided to downsize and move from our Bowie home four years ago, one of the key criteria for where to locate was to have easy access to excellent medical care. AAMC in Annapolis met our criteria except for the availability of Cardiac Surgery Services. Services we have used at AAMC include the Vascular Institute, Cancer Institute, General Surgery and the Joint Center. We would like to have access to Cardiac Surgery at AAMC should we require those services.

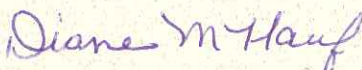
AAMC is the most isolated hospital in the state from an existing cardiac surgery program. Local heart surgery patients have to endure significant travel time from home to receive surgical care. This is not only stressful for the patient, but also for family members who must travel back and forth to the hospital to be with their loved one.

A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already been started at AAMC. A heart surgery program at AAMC would improve the quality and access of healthcare available in our community.

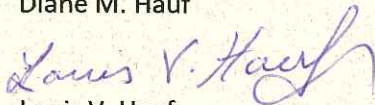
I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service in our community.

Thank you in advance for your consideration.

Sincerely,



Diane M. Hauf



Louis V. Hauf

cc: Anne Arundel Medical Center

2652 Compass Drive  
Annapolis, MD 21401  
30 December 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Subject: Letter of Support for Anne Arundel Medical Center's Certificate of Need  
Application for Cardia Surgery Services

Dear Mr. McDonald:

As residents of Annapolis, the home of Anne Arundel Medical Center, we have been patients of Anne Arundel Medical Center (AAMC) and we are volunteers in the Patient Family Advisory Program. We appreciate the opportunity to offer our support for AAMC's Certificate of Need application to establish a cardiac surgery program. We are patients of an AAMC cardiologist and when cardiac catherizations were needed and 12 stents needed to be placed over a period of 3 years, we were forced to travel to Baltimore for treatment. We are aware of AAMC's longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular service, and to meet the needs of the community.

As you know, AAMC is one of the busiest hospitals in Maryland. It is located in Anne Arundel County, which is the largest county in the state without cardiac surgery. AAMC is the most isolated hospital in the state from an existing cardiac surgery program, which means heart surgery patients have to endure significant travel time from home to receive surgical care, (Almost one hour from Annapolis to Washington Hospital Center and 45 minutes from Annapolis to Johns Hopkins Hospital). This is not only stressful for the patient, but also for family members who must travel back and forth to the hospital to be with their loved one and to be a part of the medical decision process.

AAMC has demonstrated excellence in cardiac care through its interventional Cardiovascular Patient Outcomes Research Team (CPORT) and CPORT-Elective programs. The CPORT program at AAMC, directed at treating heart attacks, is one of the busiest and highest quality programs in the state, with exemplary door to treatment times and excellent patient outcomes. But if the patient needs cardiac surgery, they must endure a move to another hospital.

The hospital already has a highly regarded cardiac program and it seems only logical to allow AAMC to include a remaining piece of this program – cardiac surgery. Given the outstanding

reputation of AAMC and its isolation from existing cardiac surgery programs, we urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service to us and the community.

Thank you for your consideration in this very important matter.

Sincerely,

  
Jerry Brumbelow

  
Maryann Brumbelow

cc: Anne Arundel Medical Center



January 6, 2015

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, Md. 21215

Dear Mr. McDonald,

We are writing this letter for the support of issuing a certificate of need submitted by Anne Arundel Medical Center to establish a cardiac surgery program. Our community needs and deserves this program it would improve the quality and access of healthcare available for our community.

I personally had to be transferred by helicopter a few years ago for a heart procedure, not an experience I would like to repeat in the near future.

We fully support this project and hope the Maryland Health Care Commission would take this under full consideration and approve our most needed certificate.

Thank you in advance for your consideration.

Sincerely,

John and Dolores Sexton  
2527 Sandy Run Court  
Annapolis, Md. 21401

12/4/2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215

Subject: Letter of Support – Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

I am writing to you to support the Certificate of Need Application submitted by the Anne Arundel Medical Center to establish a cardiac surgery program in Annapolis.

On October 24<sup>th</sup>, my husband, Charles Lewis, Jr. had a cardiac catheterization procedure at AAMC by Dr. Sal Lauria of Anne Arundel Cardiology. He found that one of the main arteries was 90-95% blocked and said that my husband needed immediate bypass surgery. To my dismay, we learned that this surgery could not be done at AAMC and that he needed to be transferred to Johns Hopkins Zayed Tower for the operation. Due to the weekend, he had the operation on Monday, October 27<sup>th</sup> performed by Dr. Ashish Shah. For eight (8) days, I drove back and forth to Baltimore; it was exhausting. My husband received wonderful care and has had a most successful recovery. He is now entered in Phase II Cardiac Rehab at AAMC.

Anne Arundel Medical Center is our hospital and one of the busiest hospitals in the state. I don't understand why we cannot have a Cardiac Surgery Program. I strongly urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service to the community. I know that our residents will receive the same high quality care that was provided to us by Johns Hopkins Hospital.

Thank you for your consideration.

Sincerely yours,



Bette W. Lewis (Mrs. Charles)  
104 Summer Village Drive  
Annapolis, MD 21401

Cc: Anne Arundel Medical Center

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

December 5, 2014

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a local cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

Anytime we have needed hospital care, we have relied on AAMC. However when my husband, Donald Howard, was diagnosed with atrial fibrillation in April of 2013, he had to be transported to Washington Hospital Center for treatment. This necessitated my driving to and from Washington every day for six days. This may not seem like a problem, but for me, a sixty-six year old woman who had never driven in DC before, it was a horrific experience. The stress of what my husband was going through, my own concerns of losing my husband of forty-four years, was all exacerbated by the traffic and the daily drive. It would have been so much easier to cope if Drs. Mazel and Katzen had been able to treat him at AAMC.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service in my community.

Thank you in advance for your consideration.

Sincerely,  
Madonna Howard  
Saint Ives Drive  
Severna Park, MD 2114410-987-7476

cc: Anne Arundel Medical Center

December 11, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Subject: Letter of Support: Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald,

This letter expresses my support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC).

I have been a resident in the Annapolis area for 58 years and was born at AAMC when it was located in downtown Annapolis. I had open-heart surgery to repair a mitral valve and had to travel to the University of Maryland in Baltimore to have the procedure. While I had good results, the travel was a burden to me, my wife and family. This was also the case when I had to be re-admitted due to complications. The distance also greatly reduced visitations, which are known to be an important part of the healing process. Both my general practitioner and cardiologist practice in the Annapolis area and were not able to visit me in Baltimore. I would have much preferred to have the procedure in my local hospital, especially knowing the quality of care I would receive there. If I ever need cardiac surgery again, I dread having to travel to Baltimore.

AAMC has grown to become a world-class hospital and has earned a Magnet status, drawing patients from a wide area because of their outstanding reputation and host of quality medical services. Anne Arundel county has the largest population in Maryland, and AAMC is the largest hospital in the county. The inability to have cardiac surgery at AAMC doesn't make sense and certainly doesn't serve the needs of the local community.

I am respectfully requesting for your approval for AAMC's Certificate of Need application.

Thank you for your consideration.

Sincerely,



Jerry Klinken  
1038 Ashe St  
Davidsonville, MD 21035

cc: Anne Arundel Medical Center

December 15, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

As a resident of Anne Arundel County, I appreciate the opportunity to offer my support for Anne Arundel Medical Center's (AAMC) Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC's longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

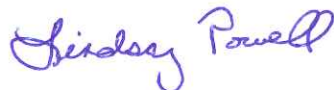
On January 18, 2006, my mother, Lynne Powell had a heart attack. She is a fitness instructor and was 44 years old at the time. She had no family history of heart disease or any other indicators. The staff of AAMC saved my mother's life! Two days later, she suffered a setback. Due to the lack of cardiac surgery and the supporting capabilities at AAMC, the decision was that she would be transported, via helicopter, to Johns Hopkins Hospital in Baltimore.

The lack of a cardiac surgery capability and the other supporting capabilities at AAMC could have cost my mother's life. At the time, I had just turned 15 years old. If she would have died I would have lost my mother. She would not have seen me grow up and share our lives. This is a very real situation for our family and our community. Lives of mothers, fathers, daughters and sons others are in peril. With the size of the AAMC support region, there is absolutely NO reason that our community should be at such a high risk.

The hospital already has a highly regarded cardiac program and it seems only logical to allow AAMC to include a remaining piece of this program - cardiac surgery. Given the outstanding reputation of AAMC and its isolation from existing cardiac surgery programs, I urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service in the community.

Thank you for your consideration in this very important matter.

Sincerely,



Lindsay J. Powell

608 Admiral Drive, Apt 437  
Annapolis, MD 21401  
Lindsaypowell5@gmail.com

cc: Anne Arundel Medical Center

December 15, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

As a resident of Anne Arundel County, I appreciate the opportunity to offer my support for Anne Arundel Medical Center's (AAMC) Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC's longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

On January 18, 2006, my daughter, Lynne Powell had a heart attack. She is a fitness instructor and was 44 years old at the time. She had no family history of heart disease or any other indicators. The staff of AAMC saved my daughter's life! Two days later, she suffered a setback. Due to the lack of cardiac surgery and the supporting capabilities at AAMC, the decision was that she would be transported, via helicopter, to Johns Hopkins Hospital in Baltimore.

The lack of a cardiac surgery capability and the other supporting capabilities at AAMC could have cost my daughter's life. If she would have died I would have lost my daughter and best friend.. She would not have lived to see her daughter grow into wonderful young ladies. She would not have seen the birth of her grandson. This is a very real situation for our family and our community. Lives of mothers, fathers, daughters and sons others are in peril. With the size of the AAMC support region, there is absolutely NO reason that our community should be at such a high risk.

The hospital already has a highly regarded cardiac program and it seems only logical to allow AAMC to include a remaining piece of this program - cardiac surgery. Given the outstanding reputation of AAMC and its isolation from existing cardiac surgery programs, I urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service in the community.

Thank you for your consideration in this very important matter.

Sincerely,



Joan Schmitz

600 McKinsey Park Drive, Unit 205  
Severna Park, MD 21146

cc: Anne Arundel Medical Center

December 15, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

As a resident of Anne Arundel County and a member of the AAMC Heart & Vascular Council, I appreciate the opportunity to offer my support for Anne Arundel Medical Center's (AAMC) Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC's longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

On January 18, 2006, I HAD A HEART ATTACK. I am a fitness instructor and was 44 years old at the time. I have no family history of heart disease or any other indicators. The staff of AAMC saved my life! Two days later, I suffered a setback. Due to the lack of cardiac surgery and the supporting capabilities at AAMC, the decision was that I would be transported, via helicopter, to Johns Hopkins Hospital in Baltimore. If my medical staff had not been so attentive to move me, once again, I could have died.

The lack of a cardiac surgery capability and the other supporting capabilities at AAMC could have cost my life. At the time, I had two young daughters, Stephanie and Lindsay. If I would have died, they would have been without their mother and my husband of twenty years would have been a widower. This is a very real situation for our family and our community. Lives of mothers, fathers, and others are in peril. With the size of the AAMC support region, there is absolutely NO reason that our community should be at such a high risk.

The hospital already has a highly regarded cardiac program and it seems only logical to allow AAMC to include a remaining piece of this program - cardiac surgery. Given the outstanding reputation of AAMC and its isolation from existing cardiac surgery programs, I urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service in the community.

Thank you for your consideration in this very important matter.

Sincerely,



Lynne K. Powell

Member, AAMC Heart and Vascular Council

474 Fairoak Drive  
Severna Park, MD 21146  
[lpowell@sidusgroup.com](mailto:lpowell@sidusgroup.com)

cc: Anne Arundel Medical Center

December 15, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

As a resident of Anne Arundel County, I appreciate the opportunity to offer my support for Anne Arundel Medical Center's (AAMC) Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC's longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

On January 18, 2006, my mother, Lynne Powell had a heart attack. She is a fitness instructor and was 44 years old at the time. She had no family history of heart disease or any other indicators. The staff of AAMC saved my mother's life! Two days later, she suffered a setback. Due to the lack of cardiac surgery and the supporting capabilities at AAMC, the decision was that she would be transported, via helicopter, to Johns Hopkins Hospital in Baltimore.

The lack of a cardiac surgery capability and the other supporting capabilities at AAMC could have cost my mother's life. At the time, I had just turned 18 years old. If she would have died I would have lost my mother. She would not have seen me grow up, attended my wedding or had a chance to see her first grandchild being born at AAMC. This is a very real situation for our family and our community. Lives of mothers, fathers, daughters and sons others are in peril. With the size of the AAMC support region, there is absolutely NO reason that our community should be at such a high risk.

The hospital already has a highly regarded cardiac program and it seems only logical to allow AAMC to include a remaining piece of this program - cardiac surgery. Given the outstanding reputation of AAMC and its isolation from existing cardiac surgery programs, I urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service in the community.

Thank you for your consideration in this very important matter.

Sincerely,



Stephanie Powell Wasserman

1836 Spicer Court  
Annapolis, MD 21401  
spwasserman@aacps.org

cc: Anne Arundel Medical Center



Mary Patricia Rutemiller  
108 Stone Point Drive, #421  
Annapolis, Maryland 21401-6992

December 6, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

**Subject: Letter of Support-Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

As an Auxiliary Past President and Volunteer for 20 years at Anne Arundel Medical Center and also as a Past President of The Maryland Association of Hospital Auxiliaries, I am passionate about having Cardiac Surgery Services at AAMC. We have desperately, for so many years, wanted to be able to provide that service to the residents of Anne Arundel, and surrounding counties that now use our other quality heart care and vascular services. It is important that we have the ability to provide Cardiac Surgery to fill the needs of our extended community.

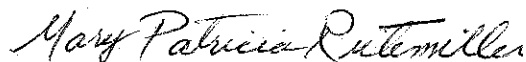
Anne Arundel is the largest county in the state and the inability to provide Cardiac Surgery just doesn't make sense. Also the families are subject to danger while being distracted by stress and worry on the long drive to Baltimore or Washington to be with their loved ones. In addition, the cost of gas and parking is difficult on some families. This inconvenience is unnecessary and unfair when we have great facilities, equipment, nurses, surgeons, and better care at Anne Arundel Medical Center.

My family had to suffer this unfortunate circumstance so I speak from experience. I do not want any other families to have to withstand this kind of experience when they could receive the necessary Cardiac Surgery closer to their homes. My husband had Bypass Surgery on March 9, 1993 at Washington Hospital Center. The drive in itself was unnerving. While his surgery went well, his nursing care was far below the standards of AAMC. Other factors that occurred made his stay more unpleasant than what one would expect.

Given the outstanding reputation of Anne Arundel Medical Center and its highly regarded cardiac surgery programs, I respectfully request that the Maryland Health Care Commission approve AAMC's application to provide this critical service to our community.

Thank you for your consideration in this extremely important matter.

Sincerely,



Mary Patricia Rutemiller  
410-266-5296  
CC: Anne Arundel Medical Center

December 8, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Subject: Letter of Support – Anne Arundel Medical Center’s Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

My wife and I are writing this letter to express our strong support for a cardiac surgery program at AAMC. I have been involved with the hospital for many years as chair of the foundation and board of directors. My wife has also put in considerable time supporting the fundraising efforts to bring our hospital to the forefront of excellent medical care not only in our local community but also as a resource for quality care on a regional level.

This medical center has taken great strides to become a place for healing and support for many people in our state. We already have a cardiac program which we are very proud of. However, the missing link is the ability to perform cardiac surgery. I have had a personal experience with a heart event and had to be transferred to the Washington Hospital Center. This was very stressful at an already difficult time. Not only was the time factor of great concern but the transport caused more anxiety. For the benefit of our patients who need these services, it is critical to be able to complete the entire process should cardiac surgery be necessary.

We truly hope that the MHCC approves these services for AAMC and we thank you for your time and consideration.

Sincerely,



Robert Henel  
113 Askewton Road  
Severna Park, MD 21146



Pamela Henel

cc: Anne Arundel Medical Center

*F. Scott Jay*  
*651 Hendler Road*  
*Severna Park MD 21146*

December 4, 2014

Kevin R. McDonald, Chief  
Certificate of Need, Maryland Health Care Commission  
460 Patterson Avenue  
Baltimore, MD 21215-2299

**Re: Letter of Support - Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery Services**

Dear Mr. McDonald:

Anne Arundel Medical Center (AAMC) is my hospital of choice. I am writing to offer my strong support for the Certificate of Need application submitted by AAMC to establish a cardiac surgery program. A cardiac surgery program at AAMC would result in no significant adverse impact on other Maryland hospitals and would provide benefit to patients, their families, and the State in cost and access.

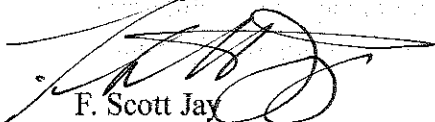
Thankfully, my family has not yet had the need for cardiac surgery; but recently, my wife had to undergo a craniotomy for a benign meningioma at AAMC where she received outstanding care from the surgeon, Timothy Burke, and the nursing staff, to the supportive employees of the hospital. I was able to be by her side as much as possible because of the hospital's convenient location. If I had to travel into Baltimore or Washington, I would not have been able to go home as often for much needed rest and a shower. Also, it was very convenient for our sons to visit, which brightened her spirits and helped in her healing process.

Heart surgery patients have to endure significant travel time from home and considerable inconvenience to receive surgical care. This is not only stressful for the patient, but also for family members who must travel back and forth to the hospital to be with their loved one. A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care. A heart surgery program at AAMC would improve the quality and access of healthcare available in the area.

I fully encourage this project and would be willing to offer some financial support, and I hope that the Maryland Health Care Commission will see the value and benefit of AAMC's application.

Thanking you in advance for your consideration to provide this critical service in my community.

Sincerely,

  
F. Scott Jay

cc: AAMC

12/15/14

James Carey MD  
2021 Homewood Rd  
Annapolis MD 21409

Kevin McDonald Chief  
Certificate of Need  
MD Health Care Commission  
4160 Patterson Ave  
Baltimore MD 21215-2299

Subject — Support Statement for Anne Arundel  
Medical Center's Application for Certificate  
of Need for Cardiac Surgery Services.

Dear Mr McDonald

I am personally familiar with the cert. of  
need process having successfully obtained one  
for hemodialysis facilities in the Balt Area.  
Achieving this was a Godsend for my  
patients and would do the same for  
Annapolis residents needing cardiac surgery.

Why send some 500 patients miles away?  
Keep the process streamlined, achieve beta  
care and allow family members the  
chance to enhance recovery by more  
frequent visiting and other supportive  
measures

Sincerely,  
James J Carey MD  
retired.

December 8, 2014

Anne Arundel Medical Center  
2000 Medical Parkway  
Belcher Pavilion Suite 606  
Annapolis, MD 21401

ATTN: Gina Fusco, Administration

June 2008 was a monumental turning point in my life. After an abbreviated round of golf I experienced discomfort and pain around the heart. I immediately consulted my cardiologist for help. Local testing was done and two days later I was at Johns Hopkins Medical Center for an angioplasty procedure to determine a specific diagnosis. I had innumerable blockages that required an eight hour open heart surgery to save my life. Now at 76 years of age, I feel great and thus the reason for this letter: Anne Arundel Medical Center should be able to perform this operation in my community hospital!

After surgery I became actively involved with the Heart Program at AAMC. I am on the Committee offering verbal and financial support to our cardiac program. In 2009 Senator John Astle and I met in Annapolis with seven members of the Certification Board to discuss the process for obtaining a Certificate of Need. I was convinced that AAMC had a lot of work to do. After six years AAMC is now ready to make application to the Board with outstanding credentials that meet or exceed requirements as outlined by the Certification Board. Our application will be submitted in December 2014 to the Board for review. The Board will have the responsibility to review our application, putting political issues aside to ensure that the 1.5 million citizens served by AAMC will have access to all phases of health care to include a Certificate of Need to complete our Coronary Care Program.

AAMC is a corner stone in our community along with the US Naval Academy, St. John's College, the City of Annapolis, Anne Arundel County and the State of Maryland. AAMC is currently serving 1.5 million citizens in Anne Arundel County and five neighboring counties. The Hospital is conveniently located in our state capital and is a safe place to visit. AAMC offers all phases of health care with the exception of open heart surgery. AAMC has an upscale Stent Program, but lacks the Certificate of Need to perform open heart surgery that is critical to the services that it provides to the community.

Sincerely,



Paul I. Bowen  
362 Broadview Lane  
Annapolis, MD 21401

December 12, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

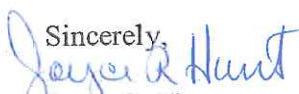
Dear Mr. McDonald:

As a former patient of AAMC, having suffered an Abdominal Aortic Aneurysm (AAA) in January of this year and who's healing has been nothing short of miraculous. This was due in part to the quality of service I received during this crisis from AAMC, however they must share credit with my God. I have received so many compliments on the work the doctor performed on me in repairing my Aorta. I've been examined by many doctors/specialists who would all inquire, "Who did your repair?" and they would proceed to tell me what a wonderful job the doctor at AAMC has done. With much enthusiasm I take this opportunity to offer my support for Anne Arundel Medical Center's Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC's longstanding interest and commitment in establish a cardiac surgery program to complement its existing quality heart and vascular services to meet the needs of the community.

As you know, AAMC is one of the third-busiest hospitals in Maryland. It's also located in Anne Arundel County, which is the largest county in the state without cardiac surgery unit. AAMC is the most isolated hospital in the state from all existing cardiac surgery programs, which means heart surgery patients have to endure significant travel time from home to receive surgical care. This is not only stressful for the patient, but also for family members who must travel back and forth to the hospital to be with their loved one. *I know firsthand this experience as my nephew had to have a heart transplant, and with family members doing round the clock vigils it was extremely taxing to travel back and forth to the hospital that was miles away from us.*

The hospital already has a highly regarded cardiac program and it seems only logical to allow AAMC to include this critical piece of this program - cardiac surgery. Given the outstanding reputation of AAMC and its isolation from existing cardiac surgery programs, I urge the Maryland Health Care Commission to approve AAMC's application to provide cardiac surgery services in our community.

Thank you for your consideration in this very important matter.

Sincerely,  
  
Joyce R. Hunt

cc: Anne Arundel Medical Center

# JULIA A. DETCH

December 16, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

**Subject: Letter of Support – Anne Arundel Medical Center’s  
Certificate of Need Application for Cardiac Surgery Services**

Dear Mr. McDonald:

As a resident of Anne Arundel County and an AAMC Auxillian, I appreciate the opportunity to offer my support for Anne Arundel Medical Center’s (AAMC) Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC’s longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

As you know, AAMC is one of the busiest hospitals in Maryland. It is located in Anne Arundel County, which is the largest county in the state without cardiac surgery. AAMC is the most isolated hospital in the state from an existing cardiac surgery program, which means heart surgery patients have to endure significant travel time from home to receive surgical care. This is not only stressful for the patient, but also for family members who must travel back and forth to the hospital to be with their loved one.

The hospital already has a highly regarded cardiac program, and it seems only logical to allow AAMC to include a remaining piece of this program – cardiac surgery. Given the outstanding reputation of AAMC and its isolation from existing cardiac surgery programs, I urge the Maryland Health Care Commission to approve AAMC’s application to provide this critical service in the community.

Thank you for your consideration in this very important matter.

Sincerely,



Julia A. Detch

cc: Anne Arundel Medical Center

7 December 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

John Rutenmiller  
2031 Huntwood Dr.  
Gambrills, MD 21054

Subject: Letter of Support – Anne Arundel Medical Center’s Certificate of Need Application for Cardiac Surgery Services

Dear Mr. McDonald:

I am writing to offer my support for the Certificate of Need application submitted by Anne Arundel Medical center (AAMC) to establish a cardiac surgery program. Since moving to its current location, AAMC has established itself as a first rate medical facility. As a resident of the area, it seems to be contradictory that such as first class facility lacks such a critical care capability. Not having this capability introduces unnecessary delay and risk in providing this life-saving surgery.

Having to move a patient to another facility for cardiac surgery also causes additional stress for the family who is an important factor in the care and recovery of the patient. In 1993, my father had a heart attack requiring bypass surgery. Because there were no local cardiac surgery services in the area, my dad was transported to Washington hospital. I can still remember how difficult the drive was to go visit, limiting the ability of family to spend time with him.

I also have first-hand experience with spending time in AAMC and the importance of being close to family. In January of 2014 I experienced a Pulmonary Embolism, described by the doctor as the worst he’d ever seen. My recovery required a week in the ICU and CCU while the remnants of the clot cleared from my system and my oxygen levels stabilized. The care provided excellent, making my stay the best it could be under the circumstances. Just as important was the ability of my wife to stay with me throughout my stay. Because AAMC is in the local area, she was able to return home when necessary to take care of the house and our pets, and return to the hospital later to spend more time with me.

With a family history of heart disease, there is the probability I may be in need of cardiac surgery services as some point in the future. If this would happen today, I would be transported to AAMC, stabilized, and then transported again to another facility for surgery.

I respectfully request the Maryland Health Care Commission (MHCC) approve the addition the much needed cardiac surgery services at AAMC.

Sincerely,



John Rutenmiller

Cc: Anne Arundel Medical Center



**Fusco, Gina**

---

**From:** blpowell45@juno.com  
**Sent:** Monday, December 22, 2014 5:10 PM  
**To:** Fusco, Gina  
**Subject:** Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery Services

December 22, 2014

Bonnie L Powell  
439 Poplar Lane  
Annapolis, MD 21403

I am writing in support of an established cardiac surgery program at AAMC.

In 2013 my husband had Open Heart Surgery at Johns Hopkins in Baltimore. We would have preferred AAMC, our hospital of choice, but had the burden of traveling to Baltimore for surgery. A heart surgery program at AAMC would improve our access to health care and lessen the apprehension about the pending surgery for both the patient and their families.

A cardiac surgery program at AAMC will allow cardiologists and cardiac surgeons to work closely together to make the best decisions for patients. This provides a more seamless experience for the patient, less confusion, and alleviates the burden of having to be transferred after care has started at AAMC.

Thank you in advance for this consideration,

Bonnie L. Powell

---

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## Fusco, Gina

---

**From:** Charles Morris <morrgill1@gmail.com>  
**Sent:** Wednesday, December 24, 2014 12:39 PM  
**To:** Fusco, Gina  
**Subject:** Need for Cardiac Surgery @AAMC

12/24/2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject:** Letter of Support -Anne Arundel Medical Center  
of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a surgery program. The community needs and deserves its own surgery services and facilities when it comes to Cardiac Care.

I personally can relate to the need for this service i.e.; In 1993 I was diagnosed with major Arterial blockages (6) @ BWI Medical Center and was given two options where Heart surgery would be available to me (Sinai Hospital or Washington Heart Center in DC). I chose Sinai as it was the closest facility to my residence (I lived in the Severn area in Anne Arundel County at that time) and I did not want my family traveling to DC.

The stress that overcame me while I was waiting for surgery can only be appreciated by someone who experienced the wait/ the drive to the hospital etc. and the anxiety that continuously made me conscious of how fragile I was and I wanted to get it over ASAP

The Cardiac Doctors in our area are some of the best and deserve to be part of a surgical team to provide complete Cardiac Care to the people in Anne Arundel County. Therefore I willingly put my support behind this worthy effort.

Sincerely,  
Charles R Morris  
608 Wayward Drive  
Annapolis, Md. 21401  
email [morrgill1@gmail.com](mailto:morrgill1@gmail.com)

Faye G Rosenberg  
2589 Golfers Ridge Road  
Annapolis, MD 21401  
December 20, 2014

Kevin R McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

Dear Mr. McDonald:

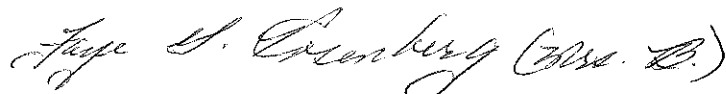
As a resident of Anne Arundel County and an AAMC Auxillian, I am writing to offer my strong support for the Certificate of Need Application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery center. Cardiac surgery is the missing link to the wide range of quality heart services that AAMC offers.

I make this request this as a person who had a heart attack in 2009 and had to be transported to D.C. for surgery after first being treated at AAMC. This created additional stress on my husband and our children who came in from Arizona and Kentucky.

Given the outstanding reputation of AAMC and its isolation from existing cardiac surgery programs, I urge the Maryland Health Care Commission AAMC's application.

I thank you for your consideration of this important matter.

Sincerely,



Cc: Anne Arundel Medical Center

Mrs Marie Pringle  
5001 West Chalk Point Road  
West River, MD 20778

December 29, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

Subject: Letter of Support - Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

As an AAMC Auxilian and an Anne Arundel County resident, I appreciate the opportunity to offer my support for Anne Arundel Medical Center's (AAMC) Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC's longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

AAMC is my family's hospital of choice. Heart disease is in my family history. In fact, in 2003 my mother had a heart attack. She came to AAMC for care however she needed bypass surgery. AAMC could not provide this level of care. She was sent by ambulance to the Washington Hospital Center. Thankfully, her surgery was successful but she did have complications which required two weeks of hospital care. A cardiac surgery program at AAMC would have created a more seamless experience for my mother who needed this level of care, and alleviated the burden of having to travel to DC after care had already been started at AAMC. As her primary caregiver, I endured significant stress and travel time from my home to be with my mother. I kept wishing AAMC had the ability to provide the care she needed.

Over the years, I have been an advocate for a heart surgery program at AAMC to improve the quality and access of healthcare available in my community. I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service in my community.

Thank you for your consideration in this very important decision.

Sincerely,



CC: Anne Arundel Medical Center

December 22, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, Md 21215-2299

Subject: Letter of Support-Anne Arundel Medical Center's Certificate  
Of Need Application for Cardiac Surgery Services

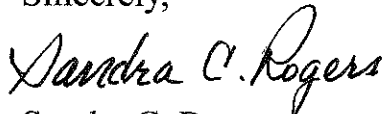
Dear Mr. McDonald:

I am writing to offer my strong support for the Certificate of Need Application for (AAMC) to establish a cardiac surgery program. I am hopeful that politics nor loss of revenue for other facilities out of area, will not be a factor for requested certification.

Please take into consideration reference to aging population and the difficulty for traveling to and from out of area facilities. My husband (80) years old now has three stent's and a pace maker. It would surely be beneficial to have local cardiac unit in our area.

Thank you for thoughtful and favorable consideration to this endeavor.

Sincerely,

  
Sandra C. Rogers

2501 Bollard Road  
Annapolis, Maryland 21401

2551 Golfers Ridge Road  
Annapolis, MD 21401  
December 14, 2014

Kevin R. McDonald, Chief  
Certificate of Need -- Cardiac Surgery Team  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Subject: Letter of Support -- Anne Arundel Medical Center's  
Certificate of Need Application for Cardiac Surgery  
Services

Dear Mr. McDonald


I am writing to offer my strong support for the above Certificate Submitted by Anne Arundel Medical Center (AAMC) for extended Cardiac Surgery Services.

For eight years I have needed to use the services and facilities at AAMC. During this period my wife and I have, on four separate occasions, had to travel to George Washington University Hospital, or, Washington Cardiology Center for procedures such as catheterization or open heart surgery. While the facilities and staff at both centers were highly professional, travel to or from either facility was extremely time consuming, risky and troublesome. Parking was a major problem and in the case of Washington Cardiology Center there were no hotels or motels for o.n. stays of family. AAMC, much more convenient for our frequent visits (almost monthly). A heart surgery program at AAMC would seem essential for many of friends and neighbors in this area who must deal with this current issue.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. We are grateful to MHCC personnel for this essential service to Maryland residents and hope you will see the great need and benefit of endorsing AAMC's application.

Thank you for your crucial work and consideration of the AAMC application.

Very truly yours,

  
George L. Brode, Ph.D.

cc: Anne Arundel Medical Center

2551 Golfers Ridge Road  
Annapolis, MD 21401  
December 14, 2014

Kevin R. McDonald, Chief  
Certificate of Need -- Cardiac Surgery Team  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Subject: Letter of Support -- Anne Arundel Medical Center's  
Certificate of Need Application for Cardiac Surgery  
Services

Dear Mr. McDonald

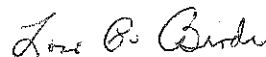
I am writing to offer my strong support for the above Certificate Submitted by Anne Arundel Medical Center (AAMC) for extended Cardiac Surgery Services.

For eight years I have needed to use the services and facilities at AAMC. During this period my wife and I have, on four separate occasions, had to travel to George Washington University Hospital, or, Washington Cardiology Center for procedures such as catheterization or open heart surgery. While the facilities and staff at both centers were highly professional, travel to or from either facility was extremely time consuming, risky and troublesome. Parking was a major problem and in the case of Washington Cardiology Center there were no hotels or motels for o.n. stays of family. AAMC, much more convenient for our frequent visits (almost monthly). A heart surgery program at AAMC would seem essential for many of friends and neighbors in this area who must deal with this current issue.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. We are grateful to MHCC personnel for this essential service to Maryland residents and hope you will see the great need and benefit of endorsing AAMC's application.

Thank you for your crucial work and consideration of the AAMC application.

Very truly yours,



Lois P. Brode

cc: Anne Arundel Medical Center

Edward W. and Polly P. Digges, Jr.

2604 Rigging Drive  
Annapolis, Maryland 21401

December 12, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

I am writing this to offer my strong support for the subject application to establish a cardiac surgery program here at AAMC in Annapolis. I am an excellent example of one person needing this type of service on a local basis. I have had five heart attacks while living in Talbot County and a patient at Easton Memorial Hospital. After performing the minimal permitted tests on me, I was airlifted by helicopter to the Johns Hopkins Hospital in Baltimore where within the hour I was then in their Cardiac Surgery unit having two stents put in the MLAD and LADD2 arteries of the heart. The 15 minute ride to JHH saved my life, but at a cost of \$15,000 split 50/50 by my Blue Cross/ Blue Shield Insurance Company and me. Such a situation should NEVER be permitted by this State.

Anne Arundel Medical Center is now my hospital of choice since my wife and I moved to Annapolis in 2007. She also is a cardiac survivor having had open heart surgery at JHH in 1999 to replace her aortic valve with a porcine one. We are both stable in our daily lives, but we never know when we will need emergency medical treatment. A heart surgery program is now absolutely necessary here at AAMC.

I understand and appreciate that the Maryland Health Care Commission must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project and hope that you will see the value and benefit of the AAMC's application to provide this critical service to our community.

Thank you for your consideration of this request.

Sincerely,

  
Edward W. Digges, Jr.

cc: Anne Arundel Medical Center



January 1, 2015

Maryland Health Care Commission

802 Coxswain Way, Unit 305

Subject: Certificate of Need

Annapolis, MD 21401

Cardiac Surgery

I am an 83-year-old male who had double by-pass surgery April 16, 1984 at Washington Adventist Hospital in Tacoma Park, MD. That's also 31 years ago. I was transferred from Ann Arundel Medical Center to Washington Medical Center five years ago to have a stent placed in my upper main heart artery due to a calcium blockage. The surgeon who inserted the stent was Dr. Jonathan A. Altschuler, Cardiology Associates, Annapolis MD. Dr. Altschuler was going to Washington Medical Center every Wednesday to learn the art of angioplasty. AAMC has now cleared the hurdle of transferring patients to Washington Medical Center and are now prepared to go to the next step and do cardiac surgery.

I have been a patient of Cardiology Associates in Annapolis for 14 years and I would not hesitate to have any of their heart surgeon's operate on me even though I am considered a high-risk patient. I know that to master a skill is to do it repeatedly. The only way AAMC can accomplish this is to have a cardiac surgery program here in Annapolis. This would relieve the stress of both patient and family to be able to travel shorter distances rather than drive to D.C. or Baltimore. Demographic data show increasing populations in the areas between DC and Baltimore and the Eastern Shore. The area population would not only support this program but would benefit immensely from it.

Sincerely,

Robert B. O'Hara

October 23, 2014

Ms. Anita Jackson, Executive Assistant  
Anne Arundel Medical Center  
2000 Medical Parkway, Suite 206  
Annapolis, Maryland 21401

Dear Ms. Jackson,

Ref: Cardiac Surgical Unit

I was recently in the Sport Orthopedic Medicine Office for Orthovisc shots in my knees. I was discussing with the nurse there Tracy Adams how much I appreciated having such a convenient and professional hospital to go to such as AAMC. We had a little discrepancy with Cigna PPO regarding approval for my shots even though my current insurance does not require a referral.

I also am a patient of Dr. Jason Taksey, Oncologist whom I have found to be very thorough and he explains my condition in a way I understand what is going on with my health. He has referred me to other doctors to for more exploratory reasons.

Getting back to my conversation with Tracy Adams she asked me if I would be interested in writing a letter regarding the support of a cardiac unit at AAMC. My father who is now deceased had problems with his heart and was sent to Washington Hospital. It was an excellent hospital; however, for the future of the patients in our area I believe it would be most beneficial for Anne Arundel Medical Center to be a local regional hospital. It is my understanding you support the Eastern Shore patients also.

Thank you for your great service and I can see Anne Arundel Medical Center being a national outstanding hospital for the future including its Cardiac Surgery Unit.

Regards,



Karen A. Hill  
350 Oak Drive, Unit B  
Arnold, Maryland 21012



Mr. & Mrs. Richard L. Hott  
861 Inverrary Ct.  
Annapolis, MD 21401-6906

December 30, 2014

Kevin R McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

Subject: Letter of Support -  
Anne Arundel Medical Center's Certificate  
of Need Application for Cardiac  
Surgery Services

Dear Mr. McDonald:

I am writing in strong support for the Certificate of Need application submitted by Anne Arundel Medical Center to establish a cardiac surgery program. The community needs this.

AAMC is our hospital of choice. Having had heart surgery at George Washington years ago during a time of a Metro disaster and several other problems, we know first hand how important close proximity to medical care can be.

We fully support Anne Arundel's application for a cardiac surgery program.

Thank you for your consideration.

Sincerely,

Richard and Jacquelyne Hott  
861 Inverrary Court  
Annapolis, MD 21401

cc AAMC

2572 Golfers Ridge Road  
Annapolis, Maryland 21401  
December 24, 2014

Kevin McDonald, Chief  
Certificate of Need  
Division of the Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, Maryland 21215-2299

Subject: Letter of Support for Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Service

Dear Mr. McDonald:

As both a patient of Anne Arundel Medical Center and a health care professional, I wish to support their effort to provide a Cardiac Surgery Service.

I had a heart attack last year and subsequently had three stents installed. Luckily I did not need a pace maker. However, had I required one I would have had to go to either Baltimore or D.C. to have the procedure done. This would have made it difficult for my husband and children to visit and give me the support I needed. I hope not to need this in the future, but as a heart patient, it is always a possibility.

I hope that Anne Arundel will be granted the request to provide such a possibility to the citizens of Annapolis.

Sincerely,



Agnes P. Smith, ACSW MPH

Kevin R. McDonald, Chief

Certificate of Need

Maryland Health Care Commission

4160 Paterson Ave.

Baltimore, MD 21215-2299

Subject: Letter of Support for Anne Arundel Center's  
Certificate of Need Application for Cardiac Surgery Services

My name is Basil C. Green and I live in the Annapolis area and my cardiologist is Marco A. Mejia, M.D., F.A.C.C. who has his office in AAMC where he diagnosed that I needed an angioplasty procedure as soon as possible and being trained at Johns Hopkins we had to go there for the operation instead of AAMC where he could have done the procedure immediately. As it turned out he inserted two stents which probably saved my life because I was heading for a heart attack.

Yours truly,

Handwritten signature of Basil C. Green in cursive script.

Edward & Nancy Savich  
949 Astern Way # 312  
Annapolis, Md. 21401

January 6, 2015

Kevin R. McDonald  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD. 21215-2299

Subject Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

This letter is written in support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. AAMC has served our community well for many years and their application deserves to be considered. Our family has received excellent care at AAMC and believe they can be of even greater service with a Cardiac Surgery Program.

On many occasions friends and fellow citizens have had to be transferred to other hospitals for Cardiac care when the procedure could have been performed at AAMC. This is very stressful not only for the patient but the family members as well.

AAMC already has the the facilities and space and could provide great cost savings and quality improvement.

Thank you for your consideration in this very important matter.

Sincerely, Edward & Nancy Savich

cc: Anne Arundel Medical Center

Mr. and Mrs. Arthur L. Smith, Jr.  
2713 Coxswain Place  
Annapolis, MD 21401

January 6, 2015

Kevin McDonald, Chief  
Certificate of Need  
Maryland Health Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Subject: Letter of Support-Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

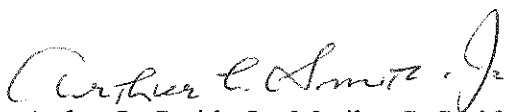
As a 2004 heart attack victim and a 2006 recipient of a cardiac stent, I (Arthur) appreciate the opportunity to offer our support for Anne Arundel Medical Center's Certificate of Need application to establish a cardiac surgery program. In both cases – 2004 and 2006 – I had to be driven in excess of 50 miles to receive the necessary vascular services.

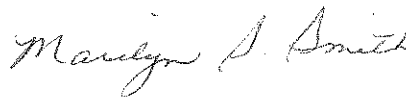
As you know, AAMC is one of the finest hospitals in Maryland and is the most isolated hospital in the state from our existing cardiac surgery program. If I (Arthur) should have a second attack, I would prefer not to endure significant travel time from home to DC or Baltimore to receive surgical care, and at our age it would be difficult for my wife to be present to provide support. When I was at Washington Medical Center they offered guest accommodations – that is not an option now.

AAMC has an outstanding reputation, and I urge the MD Health Care Commission to approve AAMC's application to provide critical surgical service to our community.

Thank you for your consideration in this very important matter.

Sincerely yours,

  
Arthur L. Smith, Jr., Marilyn S. Smith



cc: Anne Arundel Medical Center

December 9, 2014

Dear Mr. McDonald,

I am writing to you today because I am aware that AAMC has submitted a Certificate of Need application to establish a cardiac surgery programs.

As a resident of Crownsville and also a person with a family history of heart disease, I strongly feel that AAMC needs to offer a cardiac surgery program. This would eliminate the need to urgently travel to other hospitals when time is of the essence.

I have always been pleased with the high caliber of other programs at AAMC, specifically the Breast Center, which I have been involved with for over 10 years.

I fully support AAMC's application for a cardiac surgery program.

Thank you in advance for your attention to this critical request.

A handwritten signature in blue ink that reads "Nancy Johnson". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Nancy Johnson



December 17, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Subject: Letter of Support-Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

As a resident of the Heritage Harbour Adult (age 55+) Community in Anne Arundel County, I appreciate the opportunity to offer my support for Anne Arundel Medical Center's (AAMC) Certificate of Need application to establish a cardiac surgery program.

Heritage Harbour has 2500+ residents, with an average age of 70+. Many of our residents have had cardiac problems, which were diagnosed at AAMC but had to be treated at a distant hospital. I myself have made the twice made the "dreaded trek" to the Washington Hospital Center to have stents installed.

As you know AAMC is one of the busiest hospitals in Maryland. It is also located in Anne Arundel County, the largest county in the state without cardiac surgery. AAMC is the most isolated hospital in the state from an existing cardiac surgery program, which means heart surgery patients have to endure significant travel time from home to receive cardiac surgical care. This is particularly stressful for the patients and their family members.

The AAMC already has a highly regarded cardiac program and it seems only logical to allow AAMC to include the remaining piece of this program - cardiac surgery. Given the outstanding reputation of AAMC and it's isolation from existing cardiac surgery programs, I urge The Maryland Health Care Commission to approve AAMC's application to provide this critical service in the community.

Thank you for your consideration in this extremely important matter.

Sincerely,



John R Lindley  
2646 Compass DR.  
Annapolis, MD 21401

cc: Anne Arundel Medical Center

Dear Ms. McDonald, 22 Dec 2014

I am a volunteer with the RAME Auxiliary and have been since the hospital opened its doors. It is an honor to connect with the patients on my visitation rounds.

Time and again, those I see who are awaiting further treatment for cardiac care, are understandably anxious. They ask about transport to the next phase at a distant hospital and I'm frequently asked why our excellent facility does not have the capability to treat them fully.

As I understand it, our hospital as a "Magnet-recognized" facility, is well positioned to move ahead to a heart surgery expertise. It would allow our fine cardiologists and cardiac surgeons to work together

and relieve the anxiety of transport to other facilities.

Timing is crucial, too. Our precious hearts need saving, need treatment and I believe our community will step up and support this great improvement to the services AAMC could provide.

Please give serious consideration to the hospital's request to expand into "cardiac surgery".

Most sincerely,

Ann Parker

Mrs. J.T. Parker  
3061 MIMON Rd.  
Annapolis, MD 21403

December 19, 2014

Janet Brown,  
396 Paris Drive  
Carroll, Maryland 21012

Subject: Letter of Support - AAMC's Certificate  
of Need Application for Cardiac Surgery  
Services

To Whom It May Concern:

I am writing to offer my strong support for the Certificate of Need application submitted by AAMC to establish a cardiac surgery program. The community needs and deserves a local surgical program that complements the existing, high quality services and facilities that AAMC has developed over the years.

Care Bundel Medical is definitely my hospital of choice. A cardiac surgery program at AAMC would create a better experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after Care Bundel Medical has already been started at AAMC. A cardiac surgery program would improve the quality and access of healthcare available in my community.

I understand MHC must approve this service. I would feel better about my family coming to AAMC

if they had this cardiac program, I  
definitely support this program for the  
entire community as well.

Sincerely,

Jared Brown

Supiliary Chairperson of NICO  
Citizen of Anne Arundel County

cc: Anne Arundel Medical Center!

December 17, 20114

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

Subject: Letter of Support for Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery Services

Dear Mr. McDonald:

As a resident of Annapolis and a volunteer at Anne Arundel Medical Center, I am most appreciative of the opportunity to provide my support for AAMC's Certificate of Need application to establish a cardiac surgery program. I am aware of AAMC's longstanding interest and commitment to do so, as well as the high quality of its existing heart and vascular services, and a cardiac surgery program would go a long way in meeting the needs of the community.

As you know, heart surgery is a very stressful and difficult prospect and process for both patients and their family members, and the necessity of traveling great distances for this service compounds this stress, both physical and emotional. AAMC is one of the busiest hospitals in Maryland, providing an excellence of care of which we are all very proud.

Given the AAMC already has a highly regarded cardiac program, it only makes sense to allow the addition of cardiac surgery to its program. I urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service to the community.

Thank you for your consideration of the very important matter.

Sincerely,

Marcia J. Stein

cc: Anne Arundel Medical Center



623 Lakeland Road South Severna Park 21146

12/15/14

Kevin R. McDonald, Chief

Certificate of Need

Maryland Health Care Commission

4160 Patterson Ave

Baltimore, MD 21215-2299

Subject: Letter of Support- Anne Arundel Medical Center's Certificate  
of Need - Application for Cardiac Surgery Services

Dear Mr. McDonald:

I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a local cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

Anne Arundel Medical Center is my hospital of choice. A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already been started at AAMC. A heart surgery program at AAMC would improve the quality and access of healthcare available in my community.

**Quality**

AAMC has a reputation for high-quality cardiac care as demonstrated through its designation as a Cardiac Intervention Center by the Maryland Institute of Emergency Medical Services Systems and a Designated Chest Pain Center with Percutaneous Coronary Intervention (PCI) by the Society of Cardiovascular Patient Care. In addition, AAMC received prestigious Magnet recognition for its commitment to quality care and patient outcomes. Nationally, only 402 hospitals out of some 5,700 organizations have Magnet status.

AAMC has demonstrated excellence in cardiac care through its interventional Cardiovascular Patient Outcomes Research Team (CPORT) and CPORT-Elective programs. The CPORT program at AAMC, directed at treating heart attacks, is one of the busiest and highest quality programs in the state, with exemplary door to treatment times and excellent patient outcomes.

AAMC has a strong track record of advancing high quality clinical programs. In addition to its heart care, AAMC is recognized for joint replacement and cancer care. A leader in women's services, AAMC ranks second in Maryland for the number of births annually and has a Level III neonatal intensive care unit.

Patients, families and organizations consistently give AAMC high marks for quality, patient satisfaction and innovation. AAMC's patient-and family-centered care model, which aims at engaging patients and families as partners in healthcare delivery, serves as a national model of excellence.

AAMC is partnering with acclaimed Johns Hopkins cardiac surgeons and staff to establish its program. This gives community members access to the highest quality care and latest advancements in heart surgery close to home.

### **Access**

Anne Arundel County is the largest county in Maryland (pop. 550,000+) without cardiac surgery.

### **Cost**

AAMC is the most isolated hospital in the state from an existing cardiac surgery program. Local heart surgery patients have to endure significant travel time from home to receive surgical care. This is not only stressful for the patient, but also for family members who must travel back and forth to the hospital to be with their loved one.



In 2013, approximately 500 residents left Anne Arundel County for heart surgery. In addition, an estimated 200 AAMC patients were transferred to other hospitals for heart surgery. County residents and AAMC patients should have improved access to all their heart care.

A cardiac surgery program at AAMC will allow cardiologists and cardiac surgeons to work closely together to make the best decisions for patients. This provides a more seamless experience for patients, less confusion, and alleviates the burden of having to be transferred to another hospital after care has started at AMC.

Anne Arundel County outpaces the nation when it comes to incidences of heart disease and death due to heart disease. Coupled with an aging population, the need for a heart surgery program in this community is strong.

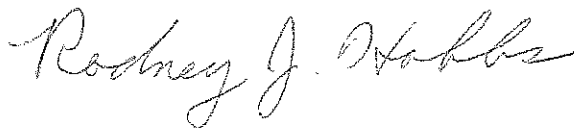
AAMC already has the infrastructure—facilities and space—to provide cardiac surgery. Building a program would not require significant capital expense.

Philanthropic support from the community for this program is expected to exceed \$5 million.

AAMC would be one of the lowest cost cardiac surgery programs in Maryland. In fact, AAMC's High Quality, Low Cost initiatives continue to generate substantial cost savings and quality improvement.

Thank you in advance for your consideration.

Sincerely,

A handwritten signature in cursive script that reads "Rodney J. Hobbs". The signature is written in dark ink and is positioned above the distribution list.

cc: Anne Arundel Medical Center

Florence Beck Kurdle  
2119-L2 Beach Village Court  
Annapolis, Maryland 21403  
November 29, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, Maryland 21215-2299

Re: Letter of Support-Anne Arundel Medical Center's Certificate of Need Application for  
Cardiac Surgery Services

Dear Mr. McDonald:

As a former Chair of the Board of Trustees of the Anne Arundel Medical Center (AAMC), I welcome the opportunity to convey to you my strong support for the Certificate of Need application to establish a cardiac surgery program. In my years on the Board of Trustees I was well aware of AAMC's interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the Anne Arundel County community.

As you are aware, AAMC has demonstrated excellence in cardiac care through its interventional Cardiovascular Patient Outcomes Research Team (CPORT) and CPORT Elective programs. The CPORT program at AAMC, directed at treating heart attacks, is one of the busiest and highest quality programs in the state, with exemplary door to treatment times and excellent patient outcomes. AAMC is partnering with acclaimed Johns Hopkins cardiac surgeons and staff to establish its surgery program. This will provide community members access to the highest quality care and latest advancements in heart surgery close to home.

AAMC, one of the busiest hospitals in Maryland, is located in Anne Arundel County which is the largest county in the state without cardiac surgery. It is also the most isolated hospital in the state from an existing cardiac surgery program, which means heart surgery patients currently have to travel significant distances from home to receive surgical care. I have had both former patients and their families tell me of the added stress that traveling back and forth to distant hospitals had caused them.

It is my understanding that our incidences of heart disease and death due to heart disease in Anne Arundel County outpace the national average. This fact coupled with our aging population, supports the need for a heart surgery program at AAMC.

AAMC already has the infrastructure – facilities and space – to provide cardiac surgery. Building a program would not require significant capital expense. In addition, philanthropic support from the community for this program is expected to exceed \$5 million.

Given the quality of the existing cardiac program at AAMC and the issues of the need of our population and the difficult access to cardiac surgery which now exists as well as the ability to provide this service with limited financial investment, I hope that the MHCC will see the value and benefit of AAMC's application to provide this critical service to our community.

Very Truly Yours,

A handwritten signature in cursive script that reads "Florence Fred Kirdle". The signature is written in dark ink and is positioned below the typed name "Florence Fred Kirdle".

**Avron & Esther Katch**  
**2611 Point Lookout Cove**  
**Annapolis, MD 21401-6810**  
**Phone No. (443) 837-6567**

December 15, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

Dear Mr. McDonald:

I am writing my strong support for the Certificate of Need application submitted by my Hospital Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. Our community needs and deserves a first class cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has provided over the years.

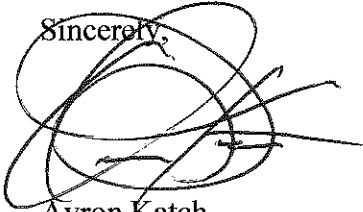
As a resident of Heritage Harbour and a Heart patient,, Anne Arundel Medical Center is my hospital of choice do to its close proximity. A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital far away from my home, after care has been already been started at AAMC. A heart surgery program at AAMC would improve the quality and access of healthcare available in my community.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project,

and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service in my community.

Thank you in advance for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to be 'Avron Katch', written over the word 'Sincerely,'.

Avron Katch

Cc: Anne Arundel Medical Center

*J. KENT MCNEW  
3337 Harness Creek Road  
Annapolis MD 21403-1617*

December 11, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore MD 21215-2299

Subject: Letter of Support – Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

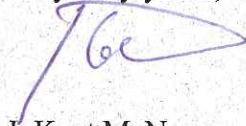
I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medial Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a local cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

Anne Arundel Medial Center is my hospital of choice. A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already been started at AAMC. A heart surgery program at AAMC would improve the quality and access of healthcare available in my community.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service in my community.

Thank you in advance for your consideration.

Very truly yours,



J. Kent McNew

cc: Anne Arundel Medical Center

Leslie Lehrkinder  
2705 Cassia Drive  
Edgewater, MD 21037

December 17, 2014

Dear Mr. McDonald:

Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

**Subject: Letter of Support – Anne Arundel Medical Center’s Certificate of  
Need Application for Cardiac Surgery Services**

Dear Mr. McDonald:

This letter is to demonstrate my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. I am the wife of a cardiac patient. My husband has had several heart attacks and undergone numerous surgical procedures and surgeries, including triple bypass surgery. Many of the cardiac incidents first brought my husband to Anne Arundel Medical Center to be stabilized and then transferred to Washington Hospital Center or George Washington University Hospital because the procedures could not be performed at AAMC.

The teams associated with AAMC and the transfers were excellent but the transfers themselves were stressful for both my husband, me and our family. They were also risky. Additionally, I was faced with having to make arrangements for family members so that I could make the daily visits to my husband who was hospitalized an hour away from home.

Anne Arundel Medical Center is my hospital of choice. A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already started at AAMC. A program at AAMC would eliminate many burdens placed on family members wishing to visit or stay with their loved ones undergoing

December 17, 2014

Page 2

treatment. A heart surgery program at AAMC would improve the quality and access to healthcare available in my community.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see value and benefit of AAMC's application to provide this critical service in my community.

Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink, appearing to read "Leslie Lehrkinder", with a long horizontal flourish extending to the right.

Leslie Lehrkinder

cc: Anne Arundel Medical Center



Floyd B. Garrett  
2705 Cassia Drive  
Edgewater, MD 21037-1115  
Tel: 410.266.3777

December 22, 2014

Mr. Kevin R. McDonald  
Chief, Certificate of Need Division,  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

Re: Need for Cardiac Surgery Program at Anne Arundel Medical Center

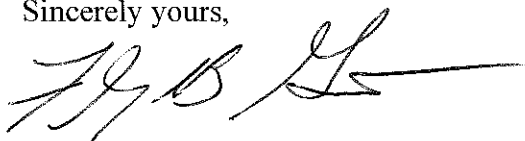
Dear Sir:

As a cardiac patient myself, I am well aware of the high quality cardiac care available at Anne Arundel Medical Center. The care I have received is outstanding, but I have twice had to take that hair-raising ambulance ride in order to receive surgical care at another hospital. The addition of a cardiac surgery program would close the gap in the present level of care available in Anne Arundel County and eliminate the risks inherent in having to transfer patients to other facilities.

As a volunteer in the hospital auxiliary, I see every day the high quality of care and the high degree of professionalism demonstrated in the various surgical programs at Anne Arundel Medical Center. I believe that there is no reason that a cardiac surgery program would not continue that level of excellence and provide a much needed service to our county.

I thank you for your attention to this matter and hope that you will consider this application for a Certificate of Need in a favorable light.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'F. B. Garrett', with a long horizontal flourish extending to the right.

Floyd B. Garrett

Cc: Anne Arundel Medical Center

Vice Admiral John Theodore Parker  
United States Navy, Retired  
3061 Mimon Road  
Annapolis, Maryland 21403-1317

23 December 2014

Kevin R. McDonald  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

Subj: Letter of support – Anne Arundel Medical Center’s Certificate of Need Application for Cardiac Surgery Services

Dear Mr. McDonald:

I support the AAMC Certificate of Need application for establishment of a cardiac surgery service. I am a resident of Annapolis and my wife is a volunteer worked at AAMC.

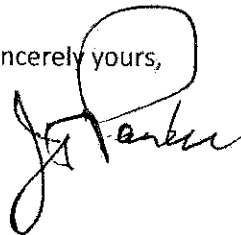
I support it because AAMC is a first rate organization of great importance to my area and I was surprised to learn that, despite the wide range of services already available, cardiac surgery is not one of them.

My wife volunteers in an “ombudsman” capacity because the hospital takes her work seriously and when something sub-standard is happening, prompt action is taken to correct the problem. You do not find many organization well enough organized and led o do this well.

So you have a strong organization, and a geographic situation that, if the Commission does not approve the Certificate of Need request, means I would undergo transport delays that could end my life prematurely should I need cardiac surgery.

Please see that the Certificate of Need is approved.

Sincerely yours,

A handwritten signature in black ink, appearing to read "John Theodore Parker". The signature is written in a cursive style with a large, looped initial "J".

Cc: AAMC

Janice Bolten  
315 Tucker Street  
Annapolis, Maryland, 21401

December 22, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, Maryland 21215-2299

Subject: Letter of Support--Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

As a volunteer/AAMC Auxillian, I appreciate the opportunity to offer my support for AAMC Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC's longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

As I have volunteered on the clinical floors over the last several years, I have visited many patients as they waited to be transferred to other facilities for cardiac surgeries. Most of these patients have verbalized that they would have preferred to continue being treated at AAMC where they have received outstanding care. Being transferred to other facilities, usually incurs a hardship for the patient and the patient's family who need to travel a distance to the referring hospitals.

The hospital has a highly regarded cardiac program and it seems logical to allow AAMC to include a remaining piece of this program--cardiac surgery. Given the outstanding reputation of AAMC, I urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service to our community.

Thank you for your consideration in this very important matter.

Sincerely,

  
Janice Bolten

cc: Anne Arundel Medical Center

Mr. & Mrs. Harry Kohn  
2602 Timber Cove  
Annapolis, MD 21401

December 25, 2014

Mr. Kevin R. McDonald,  
Certificate of Need MD Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery Services.**

Dear Mr. McDonald:

We are writing to express our strong support of the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program.

We are residents of the Heritage Harbour Community in Annapolis, which is essentially a 55 and up HOA Community, experiencing a transition from the top end of its age spectrum to the lower end. At either end of the spectrum, the need for convenient access to the complete range of cardiac services is essential. We currently enjoy, at our hospital of choice, every service we could readily expect to need, except cardiac surgery, though our staff is competent to deliver same.

The continuing growth of population in the area which would presumably opt to select Anne Arundel Medical Center for its total care, INCLUDING CARDIAC SURGERY, is such that we both hope that the Maryland Health Care Commission will look favorably on the application of Anne Arundel Medical Center.

Ten years ago, we moved from a suburban Philadelphia, PA, location, served by a rapidly growing community hospital, turned into a regional medical center, which experienced the same need to obtain state approval to add cardiac surgery to its services. Fortuitously, it was granted approval, providing convenience to a growing suburban population and seamless cardiac care.

We look forward to a positive consideration of the Certificate of Need Application submitted by AAMC.

Sincerely,

  
Liane and Harry Kohn

cc: Anne Arundel Medical Center

**John and Jane Holschuh**  
**1533 Briarcliff Road**  
**Arnold, MD 21012**

December 17 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

Subject: Letter of Support – Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

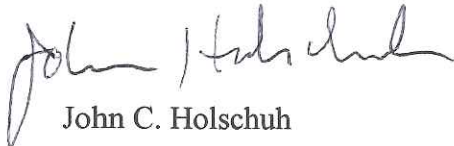
We are writing to offer our strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a local cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

Anne Arundel Medical Center is our hospital of choice. A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already been started at AAMC. A heart surgery program at AAMC would improve the quality and access to healthcare available in our community.

We understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospital in Maryland seeking to provide cardiac surgery services. We fully support this project, and we hope the MHCC will see the value and benefit of AAMC's application to provide this crucial service in our community.

Thank you in advance for your consideration.

Sincerely,

  
John C. Holschuh

  
Jane C. Holschuh

cc: Anne Arundel Medical Center

938 Tidewater Grove Court  
Annapolis, MD 21401  
December 22, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Subject: Letter of Support-Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

I live in Heritage Harbour in Anne Arundel County. I am a frequent patient of Anne Arundel Medical Center, and I want the reassurance that should my medical needs, including cardiac surgery, arise, I would have those services available to me in that place. I understand your commission must issue a Certificate of Need to authorize this expansion of what AAMC can offer. I believe the time has come, and is past due for the 550,000 residents of Anne Arundel County to have access to cardiac surgery without being transferred to another hospital to complete treatment. I have had anesthesia a number of times, and I know the risks to the heart that may arise at any second with the heart while on the operating table.

I am very limited in persons that could come visit me and help me when I am hospitalized. Please do not deny me the chance to have someone nearby to monitor my care while in the hospital and medically necessary follow up out patient care.

Sincerely,

*Joyce C. Smith*

Joyce C. Smith

cc: Anne Arundel Medical Center

15 December 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

Subject: Letter of Support – Anne Arundel Medical Center's Certificate of  
Need Application  
for Cardiac Surgery Services

Dear Mr. McDonald:

My husband and I moved to Heritage Harbour, in March, and have been told of AAMC application for a Cardiac Surgery Program. We are both in our seventies and have no doubt that we will need cardiac services in the future, due to our family histories. We moved here because of the proximity to the hospital and their excellent reputation.

We have learned through a recent presentation at Heritage Harbour and a neighbor's close call with death, last year, how important this Cardiac Surgery Program is to our area. Our neighbor had to be airlifted to Washington Hospital Ctr. and have surgery to remove a wire from a pace maker that came loose and punctured her heart. Her family, from Belair, had a long commute daily to DC to see their Mother. Our children are in Delaware and PA and would have a longer commute, not to mention my husband or my commute.

We hope MHCC will support the AAMC application and see the value it will bring to our community of senior citizens. We fully support this program and will be happy to give a donation when the project is approved. It is truly needed and time is of the essence.

Sincerely,



James A. and Alice Jane Riley  
842 Singing Hills Ct.  
Annapolis, MD 21401

Cc: Anne Arundel Medical Center

13 Dec 2014

Kevin R. McDonald, Chief  
Certificate of Need, MD Health Care Commission  
4160 Patterson Ave - Baltimore MD 21215-2299

Dear Mr. McDonald,

As an AA County resident and living in Bowie, MD,  
I feel I must communicate to you & members of the  
MD Health Care Commission my strong support for  
approval of the 'Certificate of Need' application on  
behalf of AAMC's sincere desire to institute  
a much needed & long needed cardiac surgery  
program.

I'm 88 years old, a widow with no family  
living nearby, & I rely on AAMC & its doctors  
for my health care needs. In particular, I do  
have a Pacemaker & have complete confidence with  
my cardiologist of many years. In my opinion,  
AAMC already has a successful cardiac program,  
& it would seem like a rational decision to  
extend this program by adding the cardiac  
surgery program.

In my case in the event of a medical  
emergency (a cardiac episode), I would be hard  
pressed to find transportation to Baltimore  
or Washington since my elderly friends <sup>only</sup> ~~are~~ live  
locally. I would also be cared for in an



alien environment, & I feel my condition could be adversely affected. This situation would put me in a hardship situation.

The AA MC has adequate facilities and space to provide needed services. The hospital is conveniently located & easy to get to which would be a plus for patients from southern MD & from the Eastern Shore.

I believe strong support would be forthcoming from the community.

The cardiac surgery program is desperately needed in this fast growing area.

Many thanks for your consideration to this very serious matter.

Sincerely,

Elizabeth C. Allred

912 Beacon Way

Annapolis, MD 21401

cc: Anne Arundel Medical Center

713 Ballast Way  
Annapolis, MD 21401  
December 15, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Dear Mr. McDonald,

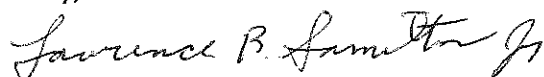
The purpose of this letter is to show my support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. We who live in Heritage Harbour, which is a senior community, need and deserve a cardiac surgical program.

In the past I have had stent procedures done on three separate occasions. Once while in Calvert Memorial Hospital I was sent to Washington, DC being told that if I had a problem during the stent procedure, it would be best to go to a hospital that could do open heart surgery if necessary. Fortunately I didn't need it. This however placed a burden on my wife and family having to drive to Washington to see me. Washington is not the safest place to drive to in the evening especially for my wife or other working family members. On two occasions, since living in Annapolis, I needed stent procedures done. All went well this time and there was not a need to be sent to another hospital.

I hope the Maryland Care Commission will make the decision, free from outside political and monetary pressures, to allow AAMC to provide a complete cardiac surgery program.

Thank you and may God bless.

Sincerely,



Patricia A. Clesh  
1922 Thomas Drive  
Annapolis, MD 21409-6238

November 17, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

**Subject: Letter of Support – Anne Arundel Medical Center’s Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

As a patient advisor and AAMC Auxillian, I appreciate the opportunity to offer my support for Anne Arundel Medical Center’s (AAMC) Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC’s longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

Patients, families and organizations consistently give AAMC high marks for quality, patient satisfaction and innovation. AAMC’s patient-and family-centered care model, which aims at engaging patients and families as partners in healthcare delivery, serves as a national model of excellence.

AAMC is partnering with acclaimed Johns Hopkins cardiac surgeons and staff to establish its program. This gives community members access to the highest quality care and latest advancements in heart surgery close to home.

The hospital already has a highly regarded cardiac program and it seems only logical to allow AAMC to include a remaining piece of this program – cardiac surgery. Given the outstanding reputation of AAMC and its isolation from existing cardiac surgery programs, I urge the Maryland Health Care Commission to approve AAMCs application to provide this critical service in the community.

Thank you for your consideration in this very important matter.

Sincerely,

Patricia Clesh

cc: Anne Arundel Medical Center

**LEONARD & IRENE KLAVER  
852 SCENIC HILLS WAY  
ANNAPOLIS, MD 21401-6904**

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Subject : Letter of Support-Anne Arundel Medical Centers Certificate of need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

As we are Anne Arundel Medical Center volunteers we appreciate the opportunity to offer our support for AAMC's Certificate of Need Application to establish a cardiac surgery program. We are aware of AAMC's long standing interest and commitment to establish a cardiac surgery program to complement its quality heart and vascular services, and to meet the needs of the community.

We are both volunteers in the AAMC Emergency Department and see first hand what not having this facility available for the citizens of our county does to them. I work in the ED on Wednesday and on the 19<sup>th</sup> of November I had the opportunity to assist the family of a fairly young man being prepared to be flown to D.C. for a procedure. To see the anguish and concern of this man's wife, mother and brother was heart breaking.

The hospital already has a highly regarded cardiac program which I can attest to as I have had several procedures performed at the Cath-Lab. It is only logical to allow AAMC to include a remaining piece of this program-cardiac surgery. Given the outstanding reputation and its isolation from existing cardiac surgery programs, we urge the Maryland Health Care Commission to approve the AAMC's Application to provide this critical service in the community.

Thank you very much for your consideration in this very important matter.

Sincerely,



cc: Anne Arundel Medical Center

December 12, 2015

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

As a resident of Anne Arundel County, I want to offer my support for Anne Arundel Medical Center's (AAMC) Certificate of Need application to establish a cardiac surgery program. AAMC needs a cardiac surgery program to complement its existing heart and vascular services to meet the needs of our community.

Anne Arundel County is the largest county in the state without a cardiac surgery program. AAMC has a commitment to heart care and has established a quality cardiac program for our community. Yet Anne Arundel County heart surgery patients must endure significant travel time from home to receive surgical care outside of the County. This is not only stressful for patients, but also for family members who must travel back and forth numerous miles to another cardiac care facility to be with their loved one.

Since AAMC already has a highly regarded cardiac program, it seems only logical to allow the hospital to expand to include the missing piece - cardiac surgery. Given the outstanding reputation of AAMC and its isolation from existing cardiac surgery programs, I urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service for our community.

Thank you for your consideration in this very important matter.

Sincerely,



Karen Walker Lowman  
605 Brownstone Drive  
Severna Park, Maryland

cc: Anne Arundel Medical Center

*Janice Jobson  
10 Thompson Street  
Annapolis, MD 21401*

December 8, 2014

Kevin R McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

Subject: Letter of Support for AAMC Certificate of Need for Cardiac Surgery Services

Dear Mr. McDonald,

Please accept my letter offering strong support for the Certificate of Need application from Anne Arundel Medical Center to establish cardiac surgery services.

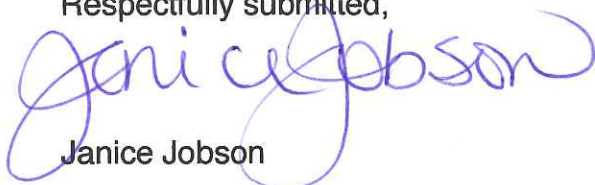
We have a high quality medical center with a proven track record of excellent care and services. Currently the families of our community are unduly burdened when a cardiac emergency that requires surgery impacts a loved one and we must seek hospitalization long distances from home. A critically ill person who is diagnosed with heart problems at our medical center should not be placed at further risk by treatment that is delayed by travel to another institution. It is unfair for family members who are already in crisis to confront additional stress by a drive to Baltimore or Washington that is a traffic nightmare on the best of days.

I live near one of the busiest hospitals in our state and in the largest county in Maryland without cardiac surgery. The fact that my closest medical care is in a hospital that is the most isolated from a cardiac surgery program is curious but more importantly unduly risky. A heart surgery program at AAMC would improve the quality and access of healthcare available in my hospital of choice.

I appreciate that the Maryland Health Care Commission is tasked with approving applications for cardiac surgery services and I believe the time for this critical service to be available at AAMC is overdue.

Thank you for the work you do to insure my healthcare interests.

Respectfully submitted,

  
Janice Jobson

December 11, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299.

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald

Anne Arundel Medical Center is a conveniently located hospital for Anne Arundel and adjoining communities. AAMC is a decent medical facility providing high standard medical, including a range of quality heart care, services. A number my own family members as well as many of my friends benefited from AAMC in the past for different medical and surgical needs and were very satisfied.

The only service that AAMC is seriously lacking, in my opinion, is a cardiac surgery program. Based on my personal experience, the heart surgery program at AAMC would save patients, who need this level of care, from unnecessary travel to other hospitals which are not nearby. It was not very convenient for me or my family members to visit John Hopkins hospital when I had bypass surgery back in September this year. We all wished if we had this program at our own hospital, AAMC.

I fully support AAMC's efforts to establish a cardiac surgery program and strongly urge the Maryland Health Care Commission to approve this project. The AAMC has a proven track record for providing excellent patient care which makes it one of the top hospitals in the state. Starting a heart surgery program will only add to the comfort and convenience for the community.

Sincerely

Muhammad W. Faridi  
12737 Holiday Lane  
Bowie, MD 20716

Kevin McDonald, Chief

November 24, 2014

Certificate of Need

Maryland Health Care Commission

4160 Patterson Ave.

Baltimore, MD 21215-2299

Subject: Letter of Support for Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Sir:

I offer my support for Anne Arundel Medical Center's (AAMC) Certificate of Need Application to establish a cardiac surgery program. As a resident of the area and occasional patient, I am aware of the hospital's interest in establishing such a program to complement its existing services and to serve the community. It is one of the busiest hospitals in the State but is isolated from existing programs.

Thank you for your consideration in this very important matter.

Sincerely,



Patricia S. Florestano, PhD

1302 River Crescent Drive, Annapolis, MD 21401

cc: Anne Arundel Medical Center



**John C. Rees, PhD**  
1028 Mastline Drive  
Annapolis, Maryland 21401



January 5, 2015

Kevin McDonald  
Chief, Certificate of Need Division of the Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215

**Letter of Support for Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery Services**

Dear Mr. McDonald:

I am a resident of Heritage Harbour in Annapolis, Maryland. I am a volunteer at the Anne Arundel Medical Center and retired from the Department of Pathology at the Medstar Washington Hospital Center. As a professional in the medical field for over 40 years I am glad to support the AAMC Certificate of Need application to establish a cardiac surgery program to complement AAMC's existing quality heart and vascular services. As a resident of an over 55 community, with many friends and neighbors with existing heart problems, I am well aware of the need for quality cardiac surgery a few miles from home. I am also well acquainted with need for excellent cardiac care, having worked at the Medstar Washington Hospital Center for over 35 years. I also know the distance between the AAMC and WHC. Such a distance is not only an inconvenience to family it puts patients at unnecessary risk.

I volunteer at the AAMC Joint Center and I can attest to the quality of the medical and support staff at the AAMC. Furthermore, Anne Arundel County is the largest county in the state without cardiac surgery and AAMC has quality existing cardiac care services with existing staff and services.

It seems cost effective, medically needed, and reasonable for the Maryland Health Care Commission to approve AAMC's application to provide this critical and much needed service to the community.

Sincerely,

John C. Rees, PhD



*Mrs. David W. Wright  
161 Rugby Road  
Arnold, Maryland 21012*

December 29, 2014

Kevin R. McDonald  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215

Subject: Letter of Support – AAMC's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

As a resident of AA County, a volunteer of over a decade at AAMC, my late husband having been a patient of AAMC, I wish to offer my support for AAMC's Certificate of Need to establish a cardiac surgery program. My late husband had to be taken all the way to Washington Heart Hospital under duress so his AAMC doctor, Dr. Altschuler, could perform surgery on him.

It is very logical to me since we already have excellent staff, that we stay "in house" for cardiac surgery.

Thank you for your consideration in this very important matter.

Sincerely,



Mrs. D. W. Wright

Cc: AAMC

January 6, 2015

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

**Subject: Letter of Support – Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery Services**

Dear Mr. McDonald:

I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. This community needs and deserves a cardiac surgical program that complements the existing high-quality services and facilities that AAMC had developed over the years.

Anne Arundel Medical Center has been my family's hospital of choice since 1990 when we moved into this area. When my husband, John, had his first heart attack in 1996 AAMC was where he was first treated. Because they couldn't perform the necessary surgeries, once they stabilized him they had to transport him into Washington, D.C. When he had additional heart issues once again we had to go into Washington because AAMC could not to the required procedures.

The only time AAMC was able to actual perform emergency surgery was when two of AAMC's superior doctors saved his life after a major fall that caused one of his heart attacks. Between Dr. Hector Collison's quick response in the ER and Dr. S. Ingo Ender's excellent work they saved his life twice over the course of one week.

These two doctors are only two of the the many good – even great – doctors that are available and eager to perform the necessary cardiac services needed here at AAMC.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. Obviously I fully support this project and hope that MHCC will see the value and benefit of AAMC's application to provide this critical service to our community.

Thank you for your consideration.

Sincerely,

*Mrs. Janina Tagwell*  
cc: Anne Arundel Medical Center

*Mrs. Janina Tagwell*

*John W. Tagwell*

*JOHN W. TAGWELL*

January 5, 2015

Kevin H. McDonald, Chief  
Certification of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215

SUBJECT; Letter of Support for AAMC'S Certification of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

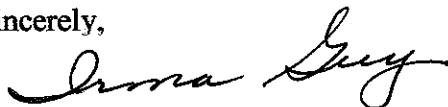
As a resident of Heritage Harbour in Anne Arundel County, I wish to express my support for the establishment of a cardiac surgery program within the confines of our hospital complex in Annapolis. It is time AAMC's present cardiac program be expanded to include the cardiac surgery program so patients in need do not have to endure significant travel time to receive this care as is presently the case.

Kindly note that our County has an aging population as evidenced by numerous life care facilities, adult establishments and rehab facilities dotting our landscape. Many operate at capacity regularly. Since our AAMC hospital is relatively new, it will require minimal adjustments to accommodate personnel and equipment to become functional.

Conveniently located to surrounding counties, parking is already more than sufficient. Hotels and restaurants are plentiful for visitors.

Thank you for your consideration.

Sincerely,



Irma Guy  
2560 North Haven Cove  
Annapolis, MD 21401

December 16, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services


Dear Mr. McDonald:

As a resident of the Eastern Shore of MD and a patient of AAMC , as well as an AAMC Auxiliary Member, I am very happy to have the opportunity to offer my support for Anne Arundel Medical Center's Certificate of Need application to establish a cardiac surgery program. I recognize AAMC's longstanding interest and commitment to establish a cardiac surgery program to add to its existing quality heart and vascular services, and to meet the needs of the community.

I know that there is a need for such a unit. I have been fortunate to not be one of the one in four women who will suffer with heart problems that will require cardiac services. However, in such a situation, when time matters, the need for a facility close at hand is of essence. Heart disease is the number one killer of women and while AAMC does a superb job with its education programs and available services, such a facility will be the next step in care.

Thank you for your consideration of this statement of support.

Cordially,

  
April W. White  
2715 Bennett Pt. Rd.  
Queenstown, MD 21658

December 16, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services

Dear Mr. McDonald:

As a resident of MD and a patient of AAMC , as well as an AAMC Auxiliary Member, I appreciate the opportunity to offer my support for Anne Arundel Medical Center's Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC's longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

AAMC has served me extremely well for several and various medical needs. Always is the staff kind, gentle, respectful, professional and always am I certain of the best possible care. I am a regular patient of the AAMC Coumadin Clinic and very much appreciate its accessibility and services. Thus, my condition goes along with this expression of my support for Cardiac Surgery Services. I do hope that I will not find such services necessary; however, knowing that such would be available does ease one's mind.

Thank you for your consideration of this statement of support.

Cordially,

Kathleen B. White  
2715 Bennett Pt. Rd.  
Queenstown, MD 21658

*Mr. & Mrs. Robert N. Bartel*  
*305 Coxswain Way, Unit 303*  
*Annapolis, MD 21401*

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January 1, 2015

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, MD 21215-2299

Subject: Letter of Support-Anne Arundel Medical Center's Certificate of Need Application  
for Cardiac Surgery Services

Dear Mr. McDonald:

I am writing to offer my strong support for the Certificate of Need application submitted by the Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. My wife and I have been residents of Anne Arundel County for over forty-five years and residents of Heritage Harbour for twenty years. We have witnessed the growth of the county and of the AAMC into a first class facility, which we rely upon to serve our needs. The community needs and deserves a cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already been started at AAMC. A heart surgery program at AAMC would improve the quality and access of healthcare available to the community.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MNCC will see the value and benefit of AAMC's application to provide this critical service in my community.

Sincerely,

  
Robert N. Bartel

Cc/ Anne Arundel Medical Center

2540 West Course Drive  
Annapolis, MD 21401  
January 7, 1915

Kevin R McDonald, Chief  
Certificatet of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

:Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery Services

Dear Mr. McDonald:

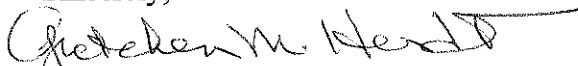
As a resident of Heritage Harbour, a senior citizen community in the greater Annapolis area, as a patient of AAMC and as a current volunteer of AAMC, I appreciate the opportunity to offer my support for AAMC's Certificate of Need application to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

Anne Arundel Medical Center is my hospital of choice. All of my doctors are affiliated with AAMC , two of whom are my cardiologist and vascular surgeon. In addition, I am in a community in which my support team is residing and they would be those who would visit me and provide the needed encouragement to build on the work of the cardiac team if I need open heart surgery. Many residents in the area do not have the ability to drive to hospitals outside the immediate area. As you are well aware, the ongoing support a patient receives during recovery has a tremendous impact on the long term results. A heart surgery program at AAMC would improve the quality and access of healthcare available in my community.

AAMC already has a highly regarded cardiac program of which I have received care of the highest standard. It seems only logical to approve the remaining piece of this program—cardiac surgery—at AAMC, which is partnering with the acclaimed Johns Hopkins cardiac surgeons and staff to establish its program. This gives community members access to the highest quality care and latest advancements in heart surgery close to home.

I urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service in the this community.

Sincerely,



Gretchen M. Herdt



2515 Bollard Road  
Annapolis, Maryland  
21401

January 15, 2015

Maryland Health Care Commission  
20 Andrew Arundel Medical Center  
Annapolis, Maryland 21401

Dear Persons:

Annapolis is the capital of our state ~~and~~ our fine BAMC must send cardiac patients to other cities. Not acceptable!

We have over 500,000 people in the area, I live in a very large over 65 community within 10 minutes of BAMC, and choose this because of health care facilities and close neighborhood family, and think of all the visitors who come to sight see and the Naval Academy. Yet if we must go if we have a cardiac problem, Not acceptable.

It's time to give the BAMC the certification needed to provide cardiac surgery to its services.

Sincerely,  
Diana L. Buchanan

Atkins  
2629 Congress Rd.  
Annapolis MD. 21404

Jan. 8, 2015

Kevin McDonald, Chief  
Certificate of Need  
MHCC  
4160 Patterson Ave.  
Baltimore, MD. 21215

Mr. McDonald:

I want to offer my support for the Certificate of  
Need application submitted by Anne Arundel  
Medical Center (AAMC) to establish a cardiac  
surgery program.

AAMC already has the infrastructure to  
provide cardiac surgery.

Anne Arundel County is the largest county  
in Maryland without cardiac surgery.

Partnering with John Hopkins, community  
members access to the highest quality care and  
latest advancements in heart surgery close to home.

Thank you for your consideration.

Patricia Atkins

December 14, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

**Subject: Letter of Support – Anne Arundel Medical Center’s Certificate of Need Application for Cardiac Surgery Services**

Dear Mr. McDonald:

I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. I was surprised to learn that Anne Arundel County is the largest county in Maryland (pop. 550,000+) without cardiac surgery. Our community needs and deserves a local cardiac surgical program that complements the existing, high-quality services and facilities already offered at AAMC. A cardiac surgery program at AAMC is a natural extension of the high quality cardiac services patients are already receiving and would create a more seamless experience for patients who need this level of care and alleviate the burden of them having to travel to another hospital after care has already begun at AAMC.

In addition to the obvious benefits to patients at Anne Arundel Medical Center, the following arguments strongly suggest approval of this application:

- 1) AAMC would be one of the lowest cost cardiac surgery programs in Maryland.
- 2) AAMC already has the infrastructure – facilities and space – to provide cardiac surgery.
- 3) Building a program would not require significant capital expense. Community philanthropic support for this project is expected to exceed \$5 million.
- 4) AAMC is partnering with Johns Hopkins’ acclaimed cardiac surgeons and staff to establish its cardiac surgery program.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see the value and benefit of AAMC’s application.

Thank you in advance for your consideration.

Sincerely,



cc: Anne Arundel Medical Center

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50 Southgate Avenue  
Annapolis, MD 21401

Caroline O'Brien  
2900 Shipmaster Way, Apt. 319  
Annapolis, MD 21401-7808

January 7, 2015

Kevin Mc Donald, Chief  
Certificate of Need Division of the  
Maryland Health Care Commission

Re: Letter of Support - AAMC Cardiac  
Surgery Services

Dear Sir:

Please accept my letter of support  
for the AAMC Medical Center's need  
of a Cardiac Surgery Program.

This critical care service would  
be a great asset to AAMC by filling  
a necessary need to the community,  
and all of Anne Arundel County  
with its aging population.

Thank you.

Yours truly,  
Caroline O'Brien

## Fusco, Gina

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**From:** Jane Daugherty <jadaug@aol.com>  
**Sent:** Wednesday, January 07, 2015 8:25 AM  
**To:** Fusco, Gina  
**Subject:** Letter of Support -- AAMC Certificate of Need Application for Cardiac Services

Sent from my iPad.

117 Farragut Road  
Annapolis, MD 21401  
5 January 2015

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD. 21215-2299

Dear Mr. McDonald:

I am joining the vast number of Annapolitans and others who are offering strong support for the Certificate of Need application submitted by AAMC to establish a cardiac surgery program. There are many of us, myself included, who choose where we will live based on the quality of medical care in our community. Certainly Anne Arundel Medical Center has a well deserved reputation as a superior facility, and a cardiac surgical program would be a great addition for the citizens of Annapolis. There can be no doubt its presence would mean the difference between life and death for many of the patients who arrive at AAMC with a critical heart problem, yet must be transported to another hospital for the required medical treatment.

Further, as the state capital and home to Maryland's top government officials and the United States Naval Academy, it would seem to me that a cardiac surgical services at our local hospital would, in its own way, enhance the security of our state and nation.

I urge you to consider the positive difference this program could make for so many deserving Maryland citizens.

Thank you in advance for your consideration of this matter.

Most sincerely,  
Jane Daugherty

cc: Anne Arundel Medical Center

874 Rudder Way  
Annapolis MD 21401  
January 7, 2015

Mr. Kevin McDonald  
Anne Arundel Medical Center  
Belcher Pavilion/Suite 606  
2001 Medical Parkway  
Annapolis MD 21401

ATTENTION GINA FUSCO, ADMINISTRATION

Dear Mr. McDonald

As a past patient at AAMC, I am writing to offer my strong support for the Certificate of Need submitted by AAMC to establish a cardiac surgery program. The community needs and deserves a cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years

AAMC has a strong track record of advancing high-quality clinical programs. I received excellent care when diagnosed with breast cancer so know firsthand how important it is to have a hospital that can treat all its patients.

I understand and appreciate that the Maryland Health Care Commission must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service to my community.

Sincerely,

Janet B.Little

January 3, 2015

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave.  
Baltimore, Md. 21215-2299

Subject: Letter of Support Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery Services

Dear Mr. McDonald:

My thanks to AAMC for their efforts to include a cardiac surgery program at the Capital of Maryland location in Annapolis.


I feel confident with AAMC's vision and capabilities, to offer the very best to any, and all of those in need, of an expedient and professional effort, to sustain the best possible health and benefits to all patients.

Time is important to the patient to be at the best care facility, as close and timely as possible, with out additional transport in an ambulance or helicopter to another location.

Also, family members need to be closer to patient as the elder population are not able to drive to out of area hospitals.

Please say yes to including AAMC for cardiac surgery program for patients in the geographical area of Annapolis offering a solution of time and distance for the best care possible.

Sincerely,

  
Howard G. Rogers  
2501 Bollard Road  
Annapolis, Md. 21401

December 24, 2014

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

Subject: Letter of Support of Anne Arundel Medical Center's Certificate of Need Application for  
Cardiac Surgery Services

Dear Mr. McDonald:

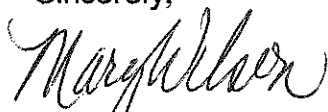
As a resident of Queen Anne's County and a volunteer at Anne Arundel Medical Center's (AAMC), I appreciate the opportunity to offer my support for AAMC's Certificate of Need application to establish a cardiac surgery program. I am well aware of AAMC's longstanding interest and commitment to establish a cardiac surgery program to complement its existing quality heart and vascular services, and to meet the needs of the community.

As you know, AAMC is one of the busiest hospitals in Maryland. It's also located in Anne Arundel County, which is the largest county in the state without cardiac surgery. AAMC is the most isolated hospital in the state from an existing cardiac surgery program, which means heart surgery patients have to endure significant travel time from home to receive surgical care. This is not only stressful for the patient, but also for family members who must travel back and forth to the hospital to be with their loved one.

The hospital already has a highly regarded cardiac program and it seems only logical to allow AAMC to include a remaining piece of this program - cardiac surgery. Given the outstanding reputation of AAMC and its isolation from existing cardiac surgery programs, I urge the Maryland Health Care Commission to approve AAMC's application to provide this critical service in the community.

Thank you for your consideration in this very important matter.

Sincerely,



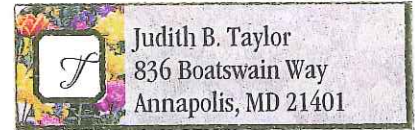
Mrs. Mary Wilson  
400 Cove Road  
Queenstown, MD 21658  
Tele: 410-310-1964  
Reiki Practitioner - Clinical Services Volunteer

cc: Anne Arundel Medical Center



Date

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299



**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

Anne Arundel Medical Center is my hospital of choice. A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already been started at AAMC. A heart surgery program at AAMC would improve the quality and access of healthcare available in my community.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service in my community.

Thank you in advance for your consideration.

Sincerely,

A handwritten signature in cursive script that reads "Judith B. Taylor".

cc: Anne Arundel Medical Center

963 Shadewater Way  
Annapolis, MD 21401  
January 7, 2015

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, MD 21215-2299

**Subject: Letter of Support-Anne Arundel Medical Center's Certificate  
of Need Application for Cardiac Surgery Services**

Dear Dr. McDonald:


As a resident of Heritage Harbour, a senior residential community, I strongly support the need for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a surgical program that complements the existing, high-quality service and facilities that AAMC has developed over the years.

Anne Arundel Medical Center is my hospital of choice. A cardiac surgery program at AAMC would allow patients who need heart surgery to receive this procedure without having to travel to another hospital after care has already been started at AAMC. For me, this is a no-brainer. This is particularly true for patients in my community who must be transferred to hospitals in the Washington area instead of being cared for right in our immediate area.

I understand that the Maryland Health Care Commission (MHCC) must make the decision to approve hospitals in Maryland that provide cardiac surgery services. The intent of my letter is to state my full support for AAMC's application that would allow our local hospital to provide this critical service in my community.

Thank you in advance for your consideration in this matter.

Sincerely,

  
Barbara J. Miles

cc: Anne Arundel Medical Center

January 8, 2015

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

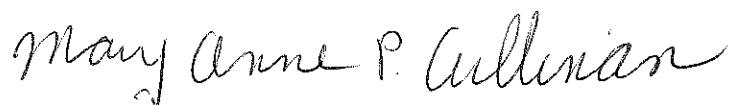
I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

Anne Arundel Medical Center is my hospital of choice. A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already been started at AAMC. A heart surgery program at AAMC would improve the quality and access of healthcare available in my community.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service in my community.

Thank you in advance for your consideration.

Sincerely,

A handwritten signature in cursive script that reads "Mary Anne P. Cullinan".

Mrs. Mary Anne P. Cullinan  
2600 Rigging Dr  
Annapolis, MD 21401

cc: Anne Arundel Medical Center

January 8, 2015

Kevin R. McDonald, Chief  
Certificate of Need  
Maryland Health Care Commission  
4160 Patterson Ave  
Baltimore, MD 21215-2299

**Subject: Letter of Support- Anne Arundel Medical Center's Certificate of Need  
Application for Cardiac Surgery Services**

Dear Mr. McDonald:

I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

Anne Arundel Medical Center is my hospital of choice. A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already been started at AAMC. A heart surgery program at AAMC would improve the quality and access of healthcare available in my community.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service in my community.

Thank you in advance for your consideration.

Sincerely,



Mr. Bernard J. Cullinan  
2600 Rigging Dr  
Annapolis, MD 21401

cc: Anne Arundel Medical Center