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CHAIR

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EXECUTIVE DIRECTOR



MARYLAND HEALTH CARE COMMISSION

4160 PATTERSON AVENUE – BALTIMORE, MARYLAND 21215
TELEPHONE: 410-764-3460 FAX: 410-358-1236

December 23, 2013

VIA E-MAIL & U.S. MAIL

John A. O'Brien, Chief Operating Officer
Dimensions Healthcare System
Prince George's Hospital Center
3001 Hospital Drive
Cheverly, Maryland 20785

Mary Miller
Chief Financial Officer and Vice President of Finance and Business Development
Mount Washington Pediatric Hospital
1708 West Rogers Avenue
Baltimore, Maryland 21209

**Re: Dimensions Health Corporation d/b/a/ Prince
George's Hospital Center and Mount
Washington Pediatric Hospital, Inc. Relocation
of a General Acute Care Hospital and a Special
Hospital-Pediatric Matter No. 13-16-2351**

Dear Ms. Miller and Mr. O'Brien:

Staff has reviewed your December 10, 2013 response to Commission Staff's second completeness letter. There remain a few issues to be explored before docketing it. Some of those questions can be effectively answered in a written response, but our question 4 below might best be achieved with a meeting, given the complexity of some of the methodology involved. We would be pleased to schedule such a meeting at your earliest convenience. Our remaining questions follow.

1. The response to Question 4 indicates that PGHC currently provides medical oncology services. Please specify the current square footage and treatment spaces that will be

replaced by the proposed 5,996 square feet and 14 rooms identified on the table on page 5.

2. Regarding the response to question 8 involving utilization projections, please provide definitions of each of the "impact factors" used in the Sg2 forecasts in the table on page 16.
3. The response to question 11 includes a table that displays a variety of PCI and cardiac surgery use rates to support your projected use rates for those services. The column headings and data points require some further definition and/or explanation.
 - a) Explain the column heading: "Claritas 2011 Estimates Prince George's County." We are not aware that Claritas projects medical use rates.
 - b) What year is reported in the "Nat'l Hospital Discharge Summary Report 2010"? Is it a report issued in 2010 for previous year's data, or 2010 data?
 - c) The table also has a column heading for the "AHA 2012 Report (2009 data) Nat'l Rate" which provides different utilization results. Are these reports drawing on differing data sources and/or different reporting periods?
 - d) CABG rates have been in decline as other treatment methodologies have emerged. Does your planning for the service take this into account?
4. Question 14A requested the calculations for Exhibit 27, columns 2, 4, 6, 8. While the pdf file submitted is very informative, it shows the results but not the methodology or assumptions underlying the calculations. Staff would like a written description of the methodology and assumptions, and would like to "walk through it" with you in a meeting so that we can feel confident in having a full understanding of your reasoning and confidence in our ability to describe it in our staff report.
5. The format as submitted of the Physical Bed Chart, Exhibit 28, makes it difficult to identify the room and bed inventory by service. Please complete the attached Physical Bed Inventory form adding additional rows, if necessary to include all inpatient beds.
6. MHCC staff has had limited time to compile space and cost comparables for new hospital construction, but that limited research suggests that the proposed shows almost 50% more square feet/bed than is occurring in comparable new construction. That in turn drives construction cost and project cost per bed above benchmarks as well. Please explain and justify the reasons for this apparent excess space.

Mary Miller
John A. O'Brien
December 23, 2013
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Please submit ten copies of the responses to the additional information questions in this letter by January 16, 2014. All information supplementing the application must be signed by the person(s) available for cross examination on the facts set forth in the supplementary information, who shall sign a statement as follows: "I hereby declare and affirm under the penalties of perjury that the facts stated in this additional information and its attachments are true and correct to the best of my knowledge, information, and belief."

Should you have any questions regarding this matter, please contact me at (410) 764-5982 or Joel Riklin at 410-764-5596.

Sincerely,

A handwritten signature in cursive script that reads "Kevin McDonald". The signature is written in dark ink and is positioned above the printed name and title.

Kevin McDonald, Chief
Certificate of Need

Attachment

cc: Thomas C. Dame, Esquire
Jack C. Tranter, Esquire
Andrew L. Solberg
Richard G. McAlee, MedStar So. MD Hospital Center
Peter Parvis, Counsel to Doctors Community Hospital
Camille R. Bash, CFO, Doctors Community Hospital
Howard Sollins, Esquire
Kevin R. McDonald
Suellen Wideman, A.A.G.