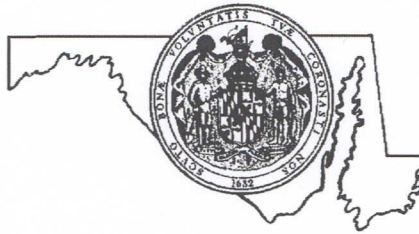


Craig P. Tanio, M.D.
CHAIR

STATE OF MARYLAND

Ben Steffen
EXECUTIVE DIRECTOR



MARYLAND HEALTH CARE COMMISSION

4160 PATTERSON AVENUE – BALTIMORE, MARYLAND 21215
TELEPHONE: 410-764-3460 FAX: 410-358-1236

December 21, 2012

VIA Email & U.S. MAIL

Michael Silgen, Vice President
Memorial Hospital at Easton
219 South Washington St.
Easton, Maryland 21601

**Re: Memorial Hospital at Easton
Hospital Replacement and Relocation
Docket No. 12-20-2339**

Dear Mr. Silgen:

We have reviewed your December 5, 2012 response to Commission Staff's second completeness letter, dated November 16, 2012, concerning the CON application identified above. The application will be docketed for review effective January 11, 2013. Notice of the docketing of the application will appear in the *Maryland Register* on that day. Although the application will be docketed, Commission staff has some additional questions as follows:


1. In responding to Question 5 you indicate that the total building square feet reported in Chart 1 (Application, p. 8) is 352,926 square feet. The total square footage reported in Chart 1 is 300,678 for Tower 1 and 58,250 for Tower 2 for a total of 358,928. This is also the number reported in your response to Question 2a. Please confirm that the 358,928 is the correct total square footage of the proposed project or correct Chart 1 and your December 5, 2012 response to Question 2a accordingly.
2. The response to Question 8 references interviews and a survey conducted by Katz Consulting Group ("Katz") in addition to interviews conducted by TriBrook Healthcare Consultants ("THC"). The response indicates that Katz did not ask questions related to the condition of the current hospitals and that the other findings were consistent with the interviews by THC. Please detail how the findings of the Katz study were consistent with the findings of the THC interviews.

Michael Silgen
Memorial Hospital at Easton
December 21, 2012
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Please submit ten copies of the responses to the additional information questions in this letter by January 11, 2013 and respond to the additional information questions included in the Commission's November 16, 2012 letter by that same date. All information supplementing the application must be signed by the person(s) available for cross examination on the facts set forth in the supplementary information, who shall sign a statement as follows: "I hereby declare and affirm under the penalties of perjury that the facts stated in this application and its attachments are true and correct to the best of my knowledge, information, and belief."

Should you have any questions regarding this matter, please contact me at (410) 764-5596 or joel.riklin@maryland.gov.

Sincerely,



Joel Riklin, Program Manager
Certificate of Need

cc: Thomas C. Dame, Esquire
Jack C. Tranter, Esquire
Andrew L. Solberg
Kathleen H. Foster, R.N., Talbot County Health Department
David Bliden, Esquire
Marta D. Harting, Esquire
Howard L. Sollins, Esquire
Amy C. H. Grasso, Esquire
James L. Thompson, Esquire
Michael Pullen, County Attorney-Talbot Co.
John C. Craig, County Manager-Talbot Co.